

Participation in Business and Trade Associations.

We belong to many carefully selected business and trade associations around the world. We work with these groups because they represent our industry and the larger business community in policy discussions on issues where we have a common interest or objective.

Our support to these organizations and groups complies with applicable laws and our own principles and practices, and we routinely evaluate our participation to ensure that the groups' objectives align with the long-term interests of PMI and its shareholders, and that their activities continue to reflect PMI's values and high standards of conduct. There are times when we may not agree with certain positions adopted by the organizations we support. In these instances, we may choose to withdraw our participation or support.

Advance approval is required before PMI or its affiliates become a member of, or renew a membership in, any organization that has a connection with government officials or political activity in the U.S. We also prohibit our membership dues or other contributions made in the U.S. to be used for political campaign-related activities.

PMI's Law and Compliance Department monitors, and our Corporate Audit Department audits, compliance with our internal principles and practices and our General Counsel and heads of our Compliance and Corporate Audit Departments regularly report to the Audit Committee of PMI's Board of Directors on compliance matters. We have also implemented periodic review and approval of our political and trade association expenditures by the Board's Nominating and Corporate Governance Committee.

See below for the list of business and trade associations in which PMI held a leadership role during 2025 by serving on the Board of Directors or Executive Committee of that organization, along with the top 10 memberships paid in 2025.

Association	Association
The Association of Medical Specialists on Risk Modification (AMSRM)	Foreign Investors Council (Serbia)
Aegean Exporters Association (Turkey)	Foreign Multinationals for the Spain Brand
Aegean Industrialists and Businessmen Association (Turkey)	Foundation for Economic & Industrial Research (Greece)
Algerian Swiss Chamber of commerce and Industry	Hellenic American Chamber of Commerce (Greece)
American Business Forum (Pakistan)	Hellenic Federation of Enterprises (Greece)
American Business Forum in Turkey	Hellenic Production (Greece)
American Chamber of Commerce in Albania	Hong Kong Genuine Goods Alliance
American Chamber of Commerce in Armenia	Impronta Etica (Italy)
American Chamber of Commerce in Bangladesh	Indonesia Chamber of Commerce
American Chamber of Commerce in Croatia	Interstate Tobacco Industry Union (Brazil)
American Chamber of Commerce in Estonia	Investors' Forum (Lithuania)
American Chamber of Commerce in Italy	ISPI (Italy)
American Chamber of Commerce in Kosovo	Italian Chamber of Commerce
American Chamber of Commerce in Montenegro	Joint Venture Association (Hungary)
American Chamber of Commerce in Portugal	Kazakhstan Foreign Investors' Council Association
American Chamber of Commerce in Serbia	Korea Tobacco Association
American Chamber of Commerce in the Republic of North Macedonia	Kosova Chamber of Commerce
American Chamber of Commerce in Ukraine	Lithuanian Business Confederation
American Malaysian Chamber of Commerce	Malaysian International Chamber of Commerce & Industry
Anti-counterfeit Institute INDICAM (Italy)	Mesa del Tabaco (Spain)
Association Française des Industriels du Tabac	National Alliance for Local Economic Development (Serbia)
Association of Branded Goods Slovakia	National Association for Trademark Protection (Spain)
Association of Trade Slovakia	National Association of Alternative Products (Colombia)
Brazilian Tobacco Industry Association	National Association of Manufacturers (USA)
Bulgarian Association of Tobacco Industry	National Association of Tobacco Industry (Poland)
Business Confederation of Portugal	National Forum against Piracy (Brazil)
Cámara de Comercio Costa Rica	National Manufacturers Association (Turkey)
Canadian Tobacco Manufacturers Council	National Manufacturers Association of Ukraine
Coalition on Tobacco Affairs (Hong Kong)	PHD Chamber of Commerce (India)
Cobb County Chamber of Commerce (USA)	Philippine Tobacco Institute
Communication Switzerland (Switzerland)	Polish Employers Association - member of BussinesEurope (Poland)
CONAINTA (Mexico)	Portuguese Association for the Brand Products
Confederation of Malaysian Tobacco Manufacturers	Portuguese Chamber of Commerce and Industry
Confindustria (Italy)	REPUBLICAN GOVERNORS ASSOCIATION (USA)
Confindustria Advisory Board for FDI (Italy)	Rio de Janeiro Tobacco Industry Union (Brazil)
Confindustria Umbria (Italy)	Serbian Chamber of Commerce
Corporate Citizenship Reflection and Support Group (Portugal)	Society of European Public Affairs Professionals (Belgium)
Cotec (Italy)	Spanish Tobacco Roundtable
Council of Competitiveness of Greece	STAMFORD PARTNERSHIP INC. (USA)
Council of the Americas	Swedish snus manufacturers association
Dominican Republic Association of Industries	Swiss Chamber of Commerce (Indonesia)
Dominican Republic Cigarette Association	Swiss chamber of commerce and industry (Tunisia)
Economic Chamber of North Macedonia	Swiss Cigarette
Economiesuisse	Swisscham Hungary
Economy Lausanne region (Switzerland)	The Employers' Association of Indonesia

Employers of Poland (Poland)	The Nicotine Industry (Denmark)
ENERGY MARKETERS OF AMERICA (USA)	The Swiss-African Business Circle
Erion Care (Italy)	The Union of Manufacturers and Businessmen of Armenia
ESG Network Albania	Tobacco Association (Singapore)
European Chamber of Commerce (Singapore)	Tobacco Community Alliance (Indonesia)
Federation of Belgian Entreprises	Tobacco Industry Chamber (Argentina)
Federation of Philippine Industries	Tobacco Institute of Australia
Federchimica (Italy)	Tobacco Institute of Japan
Foodstuffs-chamber Slovakia	Tobacco Institute of the Republic of China
Foreign Investors Association of Albania	US ASEAN Business Council
Foreign Investors' Chamber Of Commerce & Industry (Bangladesh)	White Cigarette Manufacturers Association (Indonesia)