

## Participation in Business and Trade Associations.

We belong to many carefully selected business and trade associations around the world. We work with these groups because they represent our industry and the larger business community in policy discussions on issues where we have a common interest or objective.

Our support to these organizations and groups complies with applicable laws and our own principles and practices, and we routinely evaluate our participation to ensure that the groups' objectives align with the long-term interests of PMI and its shareholders, and that their activities continue to reflect PMI's values and high standards of conduct. There are times when we may not agree with certain positions adopted by the organizations we support. In these instances, we may choose to withdraw our participation or support.

Advance approval is required before PMI or its affiliates become a member of, or renew a membership in, any organization that has a connection with government officials or political activity in the U.S. We also prohibit our membership dues or other contributions made in the U.S. to be used for political campaign-related activities.

PMI's Law and Compliance Department monitors, and our Corporate Audit Department audits, compliance with our internal principles and practices and our General Counsel and heads of our Compliance and Corporate Audit Departments regularly report to the Audit Committee of PMI's Board of Directors on compliance matters. We have also implemented periodic review and approval of our political and trade association expenditures by the Board's Nominating and Corporate Governance Committee.

See below for the list of business and trade associations in which PMI held a leadership role during 2020 by serving on the Board of Directors or Executive Committee of that organization, along with the top 10 memberships paid in 2020.

Aegean Exporters Association (Turkey)	Foundation for Economic & Industrial Research (Greece)
Aegean Region Chamber of Industry (Turkey)	Hellenic American Chamber of Commerce (Greece)
ALCOMÉ (France)	Hellenic Federation of Enterprises (Greece)
Algerian Swiss Chamber of commerce and Industry	Hellenic Production (Greece)
All Russia Public Organization "Business Russia"	Indonesia Chamber of Commerce
Amercia - Central Europe Business Association	International Advertising Association (Romania)
American Chamber of Commerce (Serbia)	Interstate Tobacco Industry Union Sinditabaco (Brazil)
American Chamber of Commerce Belgium	Investors' Forum (Lithuania)
American Chamber of Commerce Hong Kong	ISPI (Italy)
American Chamber of Commerce in Albania	Joint Venture Association (Hungary)
American Chamber of Commerce in Estonia	Kazakhstan Foreign Investors' Council Association
American Chamber of Commerce in France	Korea Tobacco Association
American Chamber of Commerce in Kosovo	Leningrad Region Chamber of Commerce and Industry (Russia)
American Chamber of Commerce in the Republic of N. Macedonia	Lisbon Trade Association of Commerce and Industry (Portugal)
American Chamber of Commerce in Ukraine	Lithuanian Business Confederation
American Chamber of Commerce Tunisia	National Association for Trademark Protection (Spain)
American Malaysian Chamber of Commerce	National Association of Manufacturers
Anitec-Assinfrom (Italy)	National Association of Tobacco Industry (Poland)
Anti-Counterfeit Association of Argentina	National Business Association of Colombia
Anti-counterfeit Institute (Italy)	National Center for Asia-Pacific Economic Cooperation
APINDO (Indonesia)	National Forum against Piracy (Brazil)
Association of Branded Goods Slovakia	National Manufacturers Association (Turkey)
Association of Foreign Investors (Dominican Republic)	National Manufacturing Association (Ukraine)
Association of Russian Corporate Media	National Tobacco Industry Association (Mexico)
Association of Trade Slovakia	OPORA ROSSII (Russia)
Beyond Gender Agenda (Germany)	Parliamentary Intelligence Security Forum
Brazilian Tobacco Industry Association	Philippine Tobacco Institute
Bulgarian Association of Tobacco Industry	Polish Employers Association
Canadian Tobacco Manufacturers Council	Portuguese Association for Corporate Communication
Catalyst (Turkey)	Rio de Janeiro Tobacco Industry Union Sindifumo (Brazil)
Chamber of Commerce and Industry of canton Neuchâtel (Switzerland)	Russian Forum of Donors
Chamber of Commerce and Industry of canton Vaud (Switzerland)	Russian Union of Industrialists and Entrepreneurs
Chamber of Industries and Production (Ecuador)	Spanish Tobacco Roundtable
Coalition on Tobacco Affairs (Hong Kong)	Stifterverband for promoting education, science and innovation (Germany)
Colombia American Association	Swiss Association of SMEs
Communication Switzerland	Swiss Chamber of Commerce (Indonesia)
Community of Interests Tobacco Industry (Germany)	Swiss Cigarette
Confederation of Industry of the Czech Republic	Swisscham Hungary
Confederation of Malaysian Tobacco Manufacturers	Thai Tobacco Trade Association
COPARMEX (Mexico)	The American Business Council (Pakistan)
Council of Competitiveness of Greece	The American European Community Association (Belgium)
Council of the Americas	The Tobacco Institute of Southern Africa
Digital Coding and Tracking Association	Tobacco Association (Singapore)
Dominican Republic Association of Industries	Tobacco Community Alliance (Indonesia)
Dominican Republic Cigarette Association	Tobacco Industry Chamber (Argentina)
Economiesuisse	Tobacco Institute of Japan
Economy Lausanne region (Switzerland)	Tobacco Institute of the Republic of China
Ecuadorian Exporters Federation	U.S. Chamber of Commerce
Eliminating Child Labor in Tobacco Growing Foundation	U.S. Council for International Business
Employers of Poland	UK Vaping Industry Association
Employers' Union (Montenegro)	Union de Fabricants (France)
Ethics and Reputation Society (TEID) (Turkey)	Union of Employers of E-cigarettes and Novel Tobacco Heated Products (Poland)
EuroCham Hong Kong	US ASEAN Business Council (Indonesia)
European Chamber of Commerce (Singapore)	US-ASEAN Business Council
Federation of Belgian Entreprises	US-ASEAN Business Council (Singapore)
Federation of Philippine Industries	US-Russia Business Council
Federation of Polish Entrepreneurs	Valore D (Italy)
Foodstuffs-chamber Slovakia	White Cigarette Manufacturers Association (Indonesia)