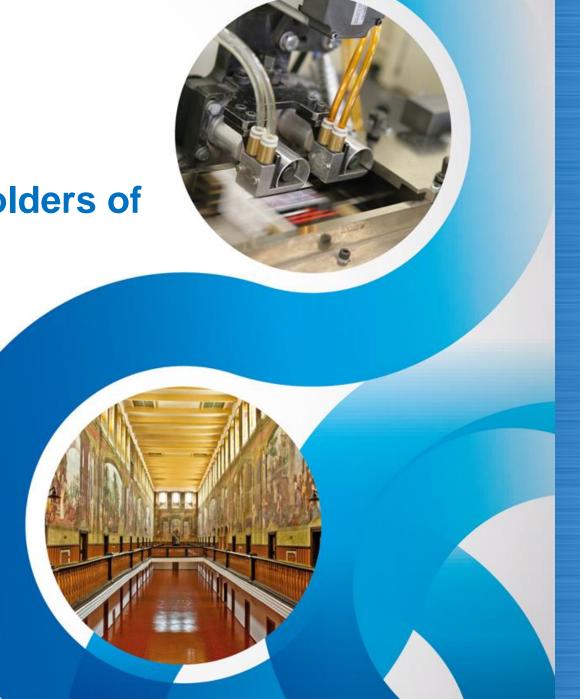


# **Annual General Meeting of Shareholders of Philip Morris ČR a.s.**

Kutná Hora April 30, 2015

András Tövisi Chairman of the Board of Directors



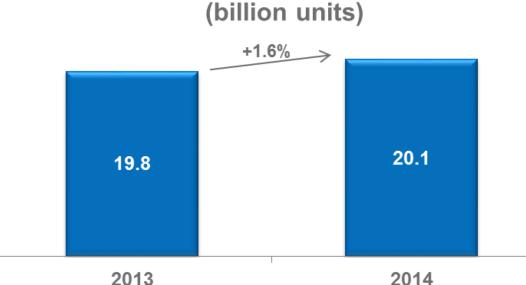
#### Cigarette Market Czech Republic

Total cigarette market up by 1.6% reflecting mainly

• stronger seasonality

#### partially offset by

- excise tax and VAT increase in 2013
- excise tax increase in 2014
- the continued growth of the lower-taxed fine cut tobacco category



**Total Cigarette Market** 



#### **Price Increases 2012 – 2014 Czech Republic**



		Dec'12	Dec'13	Jun'14	Dec'14	
Premium	ALTER COMPATIENT ALTER COMPAT	86	89	Registered RSP's <b>91</b>	Registered RSP's	<ul> <li>Excise tax and VAT increa</li> </ul>
Medium	Noterina Statesta Kouření vážně škodí Vám i lidem ve Vašem okolí	74	77	79	84	<ul> <li>Excise tax and VAT increase January 1, 2013</li> <li>Excise tax increase January 1, 2014</li> <li>Excise tax increase</li> </ul>
Low	Kouření může zabíjet	68	72	74	79	December 1, 2014
	Kouření může zabíjet	66	70	72	77	Note: Retail prices in CZK/pack of 20 cigarettes

- Excise tax and VAT increase January 1, 2013
- **Excise tax increase** January 1, 2014
- Excise tax increase **December 1, 2014**

Source: Price Gazettes of the Ministry of Finance



**Cooperation agreement between PMI and the China National Tobacco Corporation** 

• as of 2008, Philip Morris ČR a.s. and Philip Morris Slovakia s.r.o. distribute and sell *RGD* in the Czech and Slovak markets

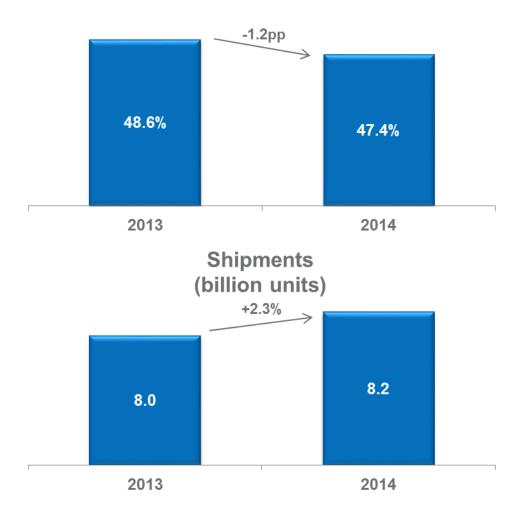
New sub-license agreement between CTPM International S.A. and Philip Morris ČR a.s.

- as of April 1, 2014, Philip Morris ČR a.s. has been granted the full brand management control over the *RGD* brand in the Czech and Slovak markets
- *RGD* is fully integrated to the PMI brand portfolio and the related shipments are included in the reported PMI volumes and market shares

## **Cigarette Market Share and Shipments** Czech Republic



Market share



Market share decline by 1.2pp to 47.4% Excluding *RGD*, decline by 2.2pp

- losses on local brands and Red & White
- partially offset by increase on *Marlboro*, *L&M*, *Chesterfield* and *Philip Morris*

Domestic cigarette shipments up by 2.3% Excluding *RGD*, shipments up by 0.2%

- higher total market of cigarettes
- partially offset by lower cigarette market share

## **Consolidation of local brands portfolio** Czech Republic







- *Petra Klasik* launched in lowprice segment in Jan'13
- other *Petra* variants migrated to *L&M* in Nov'13

Start Chesterfield

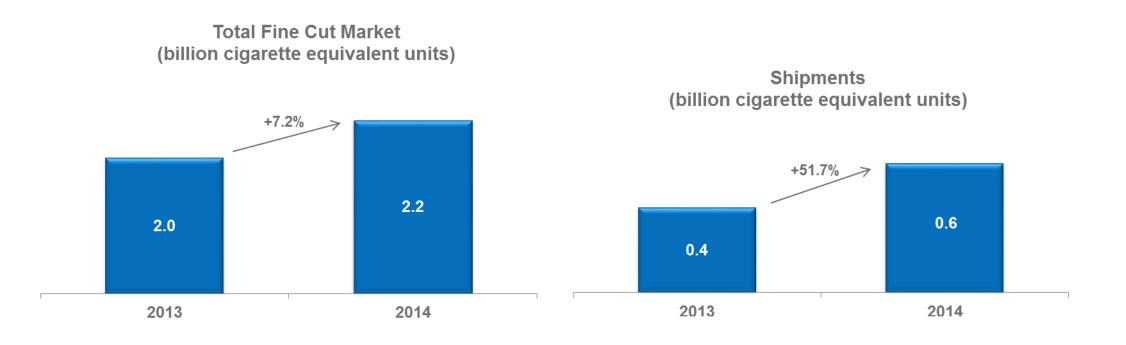
- *Start* RS variants endorsed by Chesterfield
- Start KS variants morphed to Chesterfield KS in Dec'13





#### Fine Cut Tobacco Market and Shipments Czech Republic





Note: Fine Cut Tobacco refers to tobacco products such as make-your-own cigarettes (0.73 g is equivalent to 1 cigarette), roll-your-own cigarettes (0.60 g is equivalent to 1 cigarette) and make-your-own volume cigarettes (0.60 g is equivalent to 1 cigarette).

Note: RGD is included in Shipments as of January 1, 2013.

#### 6.9

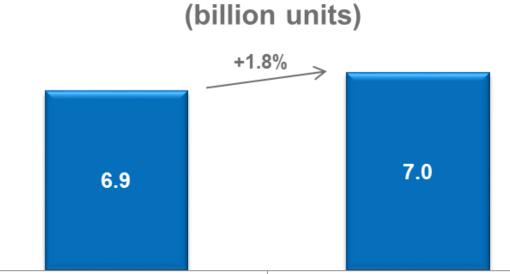
Source: Philip Morris Slovakia s.r.o. internal estimates

2013

#### **Cigarette Market** Slovakia

**Total cigarette market up by 1.8%** reflecting mainly

- stronger seasonality •
- improved macro-economic • conditions



2014

**Total Cigarette Market** 



#### Price Increases 2012 – 2014 Slovakia



		Dec '12	Dec '13	<u>Dec '14</u>	
	Fejénie vázne škodi vám a ostatným okolo vás	3.40	3.40	3.50	•
Medium*	PETRA Zočenie vážne škodi vám a ostatným okolo vás	2.80	2.90	2.90	
Super Low	Fajčenie môže zabíjať	2.70	2.80	2.90	
Fajčenie vázne škodí várn a ostatným okolo vás	Fajčenie môže zabíjať	2.60	2.70	2.80	Note * Pe Sup

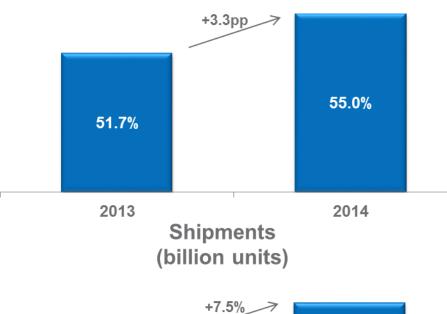
- Last excise tax increase in October 2012
- Price increases in Q2 2013 and Q3 2014

Note: Retail prices in EUR/pack of 19 cigarettes

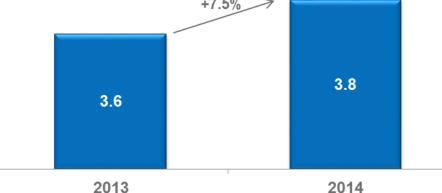
Petra (other than SSL variant) repositioned from Medium to Super Low in Dec'14

#### **Cigarette Market Share and Shipments** Slovakia





Market share



Market share increase by 3.3pp to 55.0% Excluding *RGD*, increase by 1.4pp

- strong performance of *Marlboro*, *L*&*M* and *Philip Morris*
- partially offset by share declines of local brands and *Red & White*

Domestic cigarette shipments up by 7.5% Excluding *RGD*, shipments up by 4.4%

- higher total market
- higher market share

#### **Consolidation of brand portfolio – Red & White** Slovakia



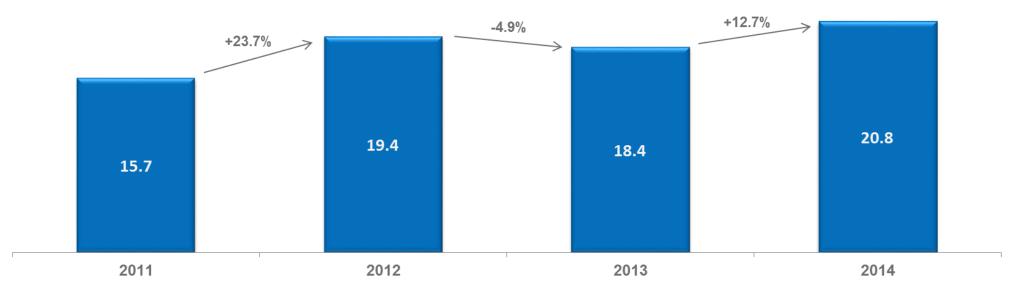
Morph of *Red & White* into *Philip Morris* in Jan'14 Supported by Price promotion on pack in Apr'14



# **Export Shipments**



Export Shipments (billion cigarette equivalent units)



Export shipments increased by 12.7% to 20.8 billion units

- Cigarettes up by 1.7 billion units (+11.6%)
- Fine cut tobacco up by 0.6 billion units equivalent (+17.3%)



Continuous focus on maintaining high standards in Kutna Hora factory and increasing its competitiveness within Europe through:

- constantly improving factory performance;
- investing to modern/flexible manufacturing equipment;
- focusing on environmental sustainability;
- continuously reviewing our processes and operating models to maximize efficiency and flexibility.



**Transformation of Kutna Hora factory from "Contract Manufacturer" to** "Manufacturing Service Provider" with

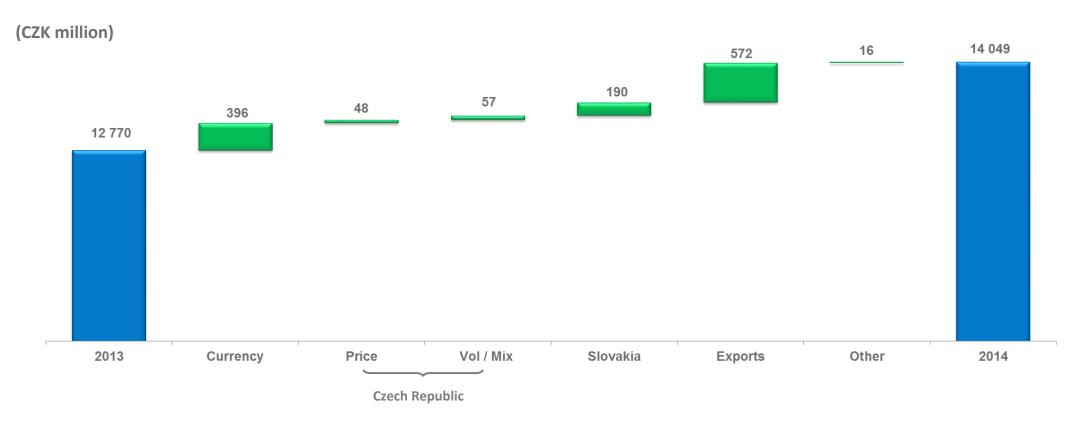
- full responsibility for manufacturing facility, machinery equipment, production scheduling and manning, service quality
- no impact on legal entity structure
- unchanged entrepreneurial role for Czech and Slovak markets

PMIM took over full responsibility for inventory ownership and all related activities:

- procurement of materials including all related logistics
- ownership of materials and produced finished goods inventories
- new product development and relationship with markets
- capacity planning and sourcing decisions

#### **Revenues, net of Excise Tax and VAT** Consolidated Financial Results





Consolidated net revenues up by 10.0% or by 6.9% excluding currency, mainly driven by:

- favorable pricing and volume/mix in the Czech Republic and Slovakia;
- higher exports to other PMI affiliates.

## **Profit from Operations** Consolidated Financial Results





(CZK million)

Consolidated profit from operations increased by 1.5% or by 3.8% excluding currency, primarily reflecting:

- favorable pricing and volume/mix in the Czech Republic and Slovakia;
- higher exports to other PMI affiliates;
- partially offset by higher royalty and fixed manufacturing costs.

#### Fiscal Environment Czech Republic

Minimum Excise Tax for Cigarettes (CZK/'000)

#### FX rate @ FX rate ET Yield Oct 1, 2013 25.647 € / '000 Oct 1, 2014 27.502 € / '000

010

 $\sim$ 

2011

• Excise tax increase as of Jan'14 and Dec'14

100

N

2012

• MOF proposal for three-years excise tax roadmap (2016-2018)

180

 $\sim$ 

Jan'13

87.7

250

 $\sim$ 

Jan'14

86.2

370

N

Dec'14

• Anti-forestalling regulation introduced for cigarettes in Dec'14 (Sell-by-date end of Feb'15)



570

 $\sim$ 

Jan'17

520

 $\sim$ 

Jan'16

630

 $\sim$ 

Jan'18



## Fiscal Environment Slovakia



Minimum Excise Tax for Cigarettes (EUR/'000)

**€90** /'000 (EU minimum)



- Last excise tax increase in October 2012
- Minimum excise tax reached EUR 91/'000 (Specific EUR 59.50/'000 cigarettes, Ad valorem unchanged at 23%)

### Assets & Liabilities Consolidated Financial Results

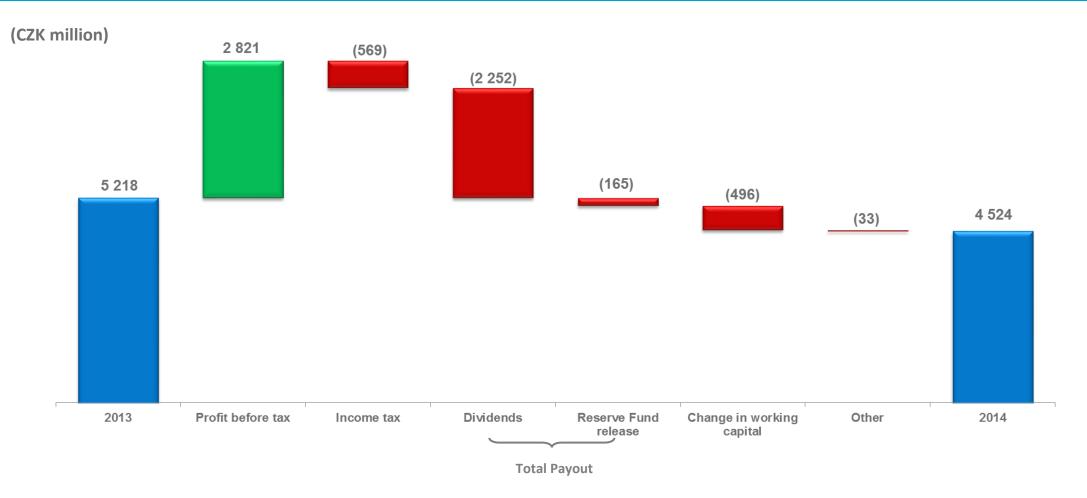


(CZK million)

Assets	Dec 2014	Dec 2013	Incr./(Decr.)	
Cash & Equivalents	4 524	5 219	(695)	-
Inventories	328	2 120	(1 792)	
Receivables	2 716	1 514	1 202	
Other Non-Financial Assets	1 638	9 935	(8 297)	Excise tax on Inventories
Prepaid Income Tax	10	2	8	
Non-Current Assets	3 234	3 178	56	
Total Assets	12 450	21 968	(9 518)	]
Liabilities & Equity	Dec 2014	Dec 2013	Incr./(Decr.)	
Trade & Other Financial Liabilities	920	1 460	(540)	
Other	254	260	(6)	
Other Tax Liabilities	3 299	12 137	(8 838)	Excise tax Payables
Deferred Tax Liability	166	141	25	
Equity	7 811	7 970	(159)	
Total Liabilities & Equity	12 450	21 968	(9 518)	]

#### Cash and Cash Equivalents Consolidated Financial Results





• Available Cash at year-end was utilized for Loan to PMI Incorporation



**Call Loan facility agreement signed in September 2013** 

Short-term loan provided to Philip Morris International, Inc.

- Amount CZK 3.75 billion
- Duration from Dec 31, 2014 to Jan 2, 2015
- Interest rate 0.05% p.a. (best offer compared to banks)

Credit ratings of Czech Banks	Moody's rating agency	Credit rating of PMI	Moody's rating agency	
Citibank Europe plc	A2	Philip Morris International, Inc.	A2	
Komerční banka, a.s.	A2			
Československá obchodni banka, a.s.	A2			
Česká spořitelna, a.s.	A2			



(CZK / share)	2010	2011	2012	2013	2014
Earnings Current Year	884	920	885	819	825
<b>Retained Earnings Prior Year</b>	376		15	1	55
<b>Dividend Paid / Proposed</b>	1 260	920	900	820	880
<b>Reserve Fund Cancellation</b>				60	
<b>Total Payout Proposed</b>	1 260	920	900	880	880



## Thank you