



PHILIP MORRIS ČR

The Board of Directors of
Philip Morris ČR a.s.,
whose registered office is in Kutná Hora, Vítězná 1, postcode: 284 03,
identification number: 14803534,
registered in the Commercial Register maintained by the Municipal Court in Prague,
File No. B 627
(the "**Company**")

hereby convenes
AN ORDINARY GENERAL MEETING
(the "**General Meeting**")

of its shareholders, which will take place at 10:00 a.m. on 30 May 2025, at the Company's registered office stated above, with the following agenda:

1. Opening of the General Meeting;
2. Election of the Chairperson of the General Meeting, Minutes Clerk, Minutes Verifiers and Scrutineers, and approval of the Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting;
3. The Report of the Board of Directors on the Business Activities of the Company, the Report on Relations between the Controlling Entity and the Controlled Entity and between the Controlled Entity and the Entities Controlled by the Same Controlling Entity, the Report on Corporate Governance of the Company and the Summary Explanatory Report concerning certain matters mentioned in the 2024 Annual Financial Report, the consolidated sustainability statement for 2024, the proposal for the approval of the 2024 ordinary financial statements and the 2024 ordinary consolidated financial statements, and the proposal for the distribution of profit for the year 2024 and a part of the retained earnings from prior years, including an indication of the amount of profit shares;
4. The Supervisory Board Report;
5. Approval of the Report of the Board of Directors on the Business Activities of the Company, the 2024 ordinary financial statements and the 2024 ordinary consolidated financial statements, and the proposal for the distribution of profit for the year 2024 and a part of the retained earnings from prior years, including an indication of the amount of profit shares;
6. Approval of the 2024 Remuneration Report;
7. Amendment of the Company's Articles of Association;
8. Election of Mr. Fabio Costa and Mr. Serhan Kilic as members of the Board of Directors and approval of the Agreements on the Performance of the Office of Members of the Board of Directors, election of Mr. Dimitrios Giannopoulos as a member of the Supervisory Board and approval of the Agreement on the Performance of the Office of a Member of the Supervisory Board;
9. Election of Mr. Dimitrios Giannopoulos and Ms. Věra Výtvarová as members of the Audit Committee and approval of the Agreements on the Performance of the Office of Members of the Audit Committee;
10. Appointment of the Company's auditor;
11. Closing of the General Meeting.

Draft resolutions to the individual points on the agenda of the General Meeting and reasonings of the draft resolutions are set out below.

The Board of Directors of the Company informs the shareholders that this Invitation **is not sent** to the shareholders at their home or registered office addresses any more.

In accordance with the current wording of the Company's Articles of Association, the General Meeting is convened by publication of the invitation to the General Meeting on the Company's website

<http://www.philipmorris.cz>, in the section titled "For Shareholders", in the part related to 2025 General Meeting and by official publication of the invitation to the General Meeting in the Commercial Bulletin.

DATE DECISIVE FOR THE ATTENDANCE AT THE GENERAL MEETING

In the case of the Company's book-entered shares, any shareholder listed in an extract from the Issue Register of the Company, i.e. in the register of the Company's book-entered securities maintained in accordance with a special legal regulation, as at the date decisive for the attendance at the General Meeting, i.e. **23 May 2025** (the "**Decisive Date**"), is entitled to attend the General Meeting and exercise its shareholder rights at it, i.e. also to vote at the General Meeting, whether directly or through a proxy (representative). In the case of the Company's certificated shares, any shareholder listed in the list of the Company's shareholders as at the Decisive Date, i.e. **23 May 2025**, is entitled to attend the General Meeting and exercise its shareholder rights at it, i.e. also to vote at the General Meeting, whether directly or through a proxy (representative) (unless it is proven that the relevant entry in the list of the Company's shareholders fails to reflect the actual state of affairs as at that date).

The significance of the Decisive Date is that it determines who is entitled to attend the General Meeting and exercise shareholder rights, i.e. also to vote, at the General Meeting.

PROOF OF AUTHORITY TO ACT ON BEHALF OF OR REPRESENT THE SHAREHOLDERS

Shareholders' representatives must be authorised to attend the General Meeting and to exercise their rights at the General Meeting by persons who were the Company's shareholders as at the Decisive Date. This authorisation must be granted by means of a written power of attorney bearing an officially verified signature and stating whether the power of attorney is granted for representation at the particular General Meeting only or also for representation at several General Meetings held in the form of a meeting with the personal participation of shareholders, as well as future decision-makings of the General Meeting of the Company performed outside the meeting (*per rollam*).

Any person registered as at the Decisive Date in the register of investment instruments or in the Issue Register of the Company, i.e. in the register of book-entered securities maintained in accordance with a special legal regulation, as an administrator or as a person authorised to exercise the rights attached to the shares, is deemed entitled to represent the relevant shareholder and exercise any and all rights attached to the shares of the Company kept on the relevant account, which includes attending and voting at the General Meeting. Instead of a power of attorney, this person shall submit an extract from the register of investment instruments; this is not necessary if the Company itself requests the provision of an extract from the respective register for such purposes. A person's authorisation to represent the shareholder and exercise the shareholder's rights must be indicated in the relevant extract from the register of investment instruments or the register of book-entered securities.

The registration of the shareholders at the General Meeting will commence at 8:30 a.m. at the venue of the General Meeting. At the registration, the shareholders or their representatives must present valid proofs of identity. During registration, electronic versions of identity cards (presented, for example, through the eDoklady application) will not be accepted. Any person authorised to act on behalf of a shareholder who is a legal entity must also present an original of an up-to-date extract from the Commercial Register or any other relevant register concerning this legal entity (not older than 3 months) or a certified copy thereof, proving the existence of the legal entity and confirming his/her right to act on behalf of the legal entity. Any shareholder's representative authorised by a power of attorney must also present a written power of attorney bearing an officially verified signature and stating whether it is granted for representation at the particular General Meeting only or also for representation at several General Meetings held in the form of a meeting with the personal participation of shareholders, as well as future decision-makings of the General Meeting of the Company performed outside the meeting (*per rollam*). Any documents by which the shareholder or the shareholder's representative proves his/her/its identity, which are produced by foreign authorities or institutions or to which certification clauses of such foreign authorities or institutions are attached, shall contain official certification for their use in the Czech Republic, i.e. shall be superlegalised or provided with an apostille or other clause (certification) which is required in official contact by the Czech authorities for similar foreign documents (or certifications). If any such documents, clauses or certifications are made out in a foreign language (with the exception of the Slovak language), an official translation thereof into the Czech language shall also be attached.

The Board of Directors of the Company informs the shareholders that templates (forms) of the power of attorney documents for representation of shareholders at the General Meeting are published in a manner allowing for remote access on the following website: <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting. The power of attorney forms are also available in printed form at the Company's registered office. A shareholder has the right to request that a power of attorney form be sent to the shareholder in printed form or electronically at the shareholder's own expense and risk. The Company will accept electronic notices stating that a power of attorney has been granted to represent a shareholder at the General Meeting or that a power of attorney has been revoked by the relevant principal at the following email address: philipmorris.cz@pmi.com. Such a notice must be accompanied by a guaranteed electronic signature based on a qualified certificate for electronic signature or a qualified electronic signature within the meaning of Act No. 297/2016 Coll., on Trust Services for Electronic Transactions, as amended (the "**Act on Trust Services for Electronic Transactions**"). If the notice regarding the granting or revocation of a power of attorney does not allow the Company to assess compliance of the power of attorney or its revocation with legal requirements or to identify the signed person (particularly if a guaranteed electronic signature based on a qualified certificate for electronic signature or a qualified electronic signature within the meaning of Act on Trust Services for Electronic Transactions, is missing), the Company is entitled to request additional information to prove the representation of the shareholder or its revocation. If the shareholder's notice regarding the granting of a power of attorney for representation at the General Meeting meets all the prescribed requirements, the Company will not require the submission of the power of attorney upon shareholder registration.

VOTING RIGHT

In accordance with Act No. 90/2012 Coll., on Companies and Cooperatives (the Corporations Act), as amended (the "**Corporations Act**") and the Company's Articles of Association, a shareholder shall be entitled to attend and vote at the General Meeting.

The condition for the exercise of a voting right by a shareholder is the entry of that shareholder's beneficial owner in the register of beneficial owners in accordance with Act No. 37/2021 Coll., on Register of Beneficial Owners, as amended (the "**Act on Register of Beneficial Owners**"), if the shareholder is obliged to arrange for the entry of the beneficial owner. The Company shall also take appropriate measures if the shareholder is an entity against whom the Czech Republic applies international sanctions pursuant to Act No. 69/2006 Coll., on the implementation of international sanctions, as amended, or pursuant to other legislation, and the relevant legislation restricts or prohibits such entity from participating in the General Meeting or exercising voting or other rights at the General Meeting.

OTHER RIGHTS OF SHAREHOLDERS

A shareholder is entitled to require and obtain from the Company explanations at the General Meeting in respect of matters relating to the Company and the parties controlled by the Company, should any such explanations be necessary for assessing matters included in the agenda of the General Meeting or for exercising their shareholder rights at the General Meeting. A shareholder may file a request for explanation pursuant to the preceding sentence in writing. The request must be filed after the publication of this Invitation to the General Meeting and before the date on which the General Meeting is to be held.

The Company will provide the explanation of matters relating to the relevant General Meeting to the shareholder directly at the General Meeting. If this is not possible due to the complexity of the explanation, the Company will provide the explanation to all shareholders within 15 days after the date of the General Meeting, even if this is no longer necessary for the consideration of actions of the General Meeting or for the exercise of shareholder rights at the General Meeting, by publishing it on the website of the Company.

The information contained in the explanation must be clear and must provide a sufficient and true view of the enquiry concerned. The explanation may be provided in the form of a summary response to several similar issues. It shall be deemed that shareholders have been provided with the explanation even if the information is published on the Company's website no later than on the day preceding the date of the General Meeting and is available to the shareholders at the venue of the General Meeting.

If the information is provided to a shareholder, any other shareholder is entitled to request this information even without adhering to the procedure for exercising the right to explanation as described above.

The Board of Directors may refuse to provide an explanation in part or in full if its disclosure could harm the Company or entities controlled by the Company or if it represents inside or secret information governed by another legal regulation, or if the requested explanation is publicly available. The Board of Directors will consider whether the conditions for the refusal to provide an explanation have been fulfilled and will notify the shareholder of the reasons for the refusal. The notification of the refusal to provide an explanation will be part of the minutes of the General Meeting.

The shareholders have the right to ask the Supervisory Board to determine that the conditions for refusing to provide an explanation did not occur and the Board of Directors is obliged to provide the explanation to the respective shareholder. The Supervisory Board will decide on the shareholder's request directly at the General Meeting or, if this is impossible, within five business days of the date of the General Meeting. If the Supervisory Board disagrees with the provision of the explanation or if it does not provide its statement within the aforementioned time limit of five business days or in the situation where the Company's Board of Directors has not provided the information despite the Supervisory Board's instruction, or the Company's Board of Directors has informed the shareholder that it will provide the explanation within 15 days after the General Meeting and has still not done so, the decision as to whether the Company is obliged to provide the information will be taken by a court upon a motion filed by the shareholder. The right to file a motion to instigate such proceedings can be exercised before a court within one month of the date of the General Meeting at which the provision of explanation was refused, or of the refusal or failure to provide information within the time limit specified in Section 358 (1) of the Corporations Act (i.e. within 15 days of the date of the General Meeting); no consideration will be given to any rights exercised later. The provisions of special legal regulations regarding the protection of information are not affected by this.

A shareholder may file proposals and counterproposals in relation to the matters included in the agenda of the General Meeting and to file protests. Any proposals and counterproposals delivered to the Company no later than three days before the General Meeting shall be published by the Board of Directors without undue delay on the Company's website. If the proposals and counterproposals contain justifications, the Board of Directors shall also publish these justifications along with them. If the proposals and counterproposals are delivered no later than five days before the General Meeting, the Board of Directors shall also publish its opinion on the received proposals and counterproposals without undue delay.

Upon request of a shareholder or shareholders holding shares with a total nominal value of at least 1% of the Company's registered capital, the Board of Directors of the Company will include a matter proposed by that shareholder (those shareholders) in the agenda of the General Meeting, provided that the request is delivered to the Board of Directors no later than 10 days before the date decisive for attendance at the General Meeting and that a resolution is proposed with respect to each matter or that a reasoning for the inclusion of the matter included in the agenda is provided. If a request is delivered after the publication and distribution of the invitation to the General Meeting, the Board of Directors will publish the amendment of the agenda of the General Meeting no later than five days before the date decisive for attendance at the General Meeting in the manner stipulated in the Corporations Act and the Articles of Association regarding the convocation of the General Meeting.

Matters not included in the agenda of the General Meeting may be discussed or resolved at the General Meeting only if all shareholders express their consent to that.

In accordance with Section 121i (1) of Act No. 256/2004 Coll., on Capital Market Undertakings, as amended (the "**Capital Market Undertakings Act**"), the Company shall send to the shareholder or a person authorised by the shareholder, upon request, information on whether and how the shareholder's votes were counted in the voting at the General Meeting. The Company is not obliged to comply with a request for information if the information is already available to the shareholder or the person authorised by the shareholder or if the request for information is received more than three months after the date of the General Meeting.

The Company issued 1,913,698 book-entered registered shares and 831,688 certificated registered shares, i.e. together 2,745,386 shares with a nominal value of CZK 1,000 per share as at the date of publication of this Invitation. When voting at the Company's General Meeting, one vote is attached to each share of the Company, i.e. the total number of votes as at the date of publication of the invitation is 2,745,386. A shareholder may not exercise voting rights in cases provided for by law. Voting is done by ballot, in which case shareholders will receive the ballots when registering in the attendance list. The General Meeting will first vote on proposals submitted by the Board of Directors or the Supervisory Board. If no proposals are approved or submitted, votes will be taken on (counter) proposals submitted by shareholders. Shareholders are not obliged to exercise the voting rights attached to all of their shares in the same way; this also applies to their representatives (attorneys).

In accordance with the Corporations Act, the Board of Directors has prepared the Report on Relations between the Controlling Entity and the Controlled Entity and between the Controlled Entity and the Entities Controlled by the Same Controlling Entity (the "**Report on Relations**"). The Report on Relations (which has been verified by an auditor) indicates that the Company as a controlled entity suffered no harm as a result of the influence exercised by Philip Morris Holland Holdings B.V. as the controlling entity in the 2024 accounting period.

Summary of information regarding a proposal for the distribution of the Company's profit generated in 2024, including determination of the shares in the Company's profit, the date of their payment and information concerning the financial institution which will make the payment of profit shares, forms Schedule 1 to this Invitation.

The shares in the Company's profit for the year 2024 will be paid to the Company's shareholders: in the case of book-entered shares, to those that were listed in the extract from the Issue Register of the Company, i.e. in the register of book-entered securities maintained in accordance with a special legal regulation as at the date decisive for the exercise of the right to a profit share, i.e. **9 June 2025** (the "**Decisive Date for Exercising Profit Share Rights**"), and in the case of certificated shares, to those that were listed in the list of the Company's shareholders as at the Decisive Date for Exercising Profit Share Rights (unless it is proven that the relevant entry in the list of the Company's shareholders fails to reflect the actual state of affairs as at that date).

All documents and information relating to the General Meeting, including the Annual Financial Report, the ordinary financial statements, the ordinary consolidated financial statements and main data from those financial statements, which are to be published pursuant to Section 120b (1) (a), (b), (d) to (f) of the Capital Market Undertakings Act, as well as the forms of the power of attorney documents for representation of the Company's shareholders at the General Meeting will be available for inspection and can be obtained at the Company's registered office, i.e. in Kutná Hora, Vítězná 1, postcode: 284 03, from 29 April 2025 to 30 May 2025, always on business days from 2:00 p.m. to 5:00 p.m. All the above information and documents are also published in a manner allowing for remote access on the following website: <http://www.philipmorris.cz>, in the section titled "For Shareholders", in the part related to 2025 General Meeting.

Information for shareholders, including printed background materials for the proceedings at the General Meeting, will be available at the information centre at the venue of the General Meeting.

Draft resolutions on the individual points of the agenda of the General Meeting and their reasoning

Re point 2 of the agenda (Election of the Chairperson of the General Meeting, Minutes Clerk, Minutes Verifiers and Scrutineers, and approval of the Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting)

Draft resolution:

Mgr. Martin Hájek is elected as the Chairperson of the General Meeting.

Zuzana Dušková is elected as the Minutes Clerk of the General Meeting.

The following persons are elected as the Minutes Verifiers of the General Meeting:

- (i) Milan Vácha; and
- (ii) Beata Pöthe.

The following persons are elected as the Scrutineers of the General Meeting:

- (i) Petr Brant; and
- (ii) Ing. Martin Hlaváček.

Reasoning:

The proposal for filling in the positions of the General Meeting's bodies is based on the requirements set out in the Corporations Act and the Company's Articles of Association and follows upon the hitherto practice of the Company. In view of their qualifications and experience, the Board of Directors considers the proposed persons to be suitable candidates for holding the offices specified above.

Draft resolution:

The General Meeting approves the Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting of Philip Morris ČR a.s. in the wording submitted by the Board of Directors of the Company, which forms Schedule 2 to this Invitation to the General Meeting.

Reasoning:

The Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting represent an instrument foreseen by the Company's Articles of Association and, at the same time, a standard instrument used at the Company's General Meetings. The wording proposed by the Board of Directors is based on the hitherto practice of the Company and the requirements set out in the Corporations Act and the Company's Articles of Association. The draft Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting form an integral part of this Invitation and its Schedule 2.

Re point 3 of the agenda (The Report of the Board of Directors on the Business Activities of the Company, the Report on Relations between the Controlling Entity and the Controlled Entity and between the Controlled Entity and the Entities Controlled by the Same Controlling Entity, the Report on Corporate Governance of the Company and the Summary Explanatory Report concerning certain matters mentioned in the 2024 Annual Financial Report of the Company, the consolidated sustainability statement for 2024, the proposal for the approval of the 2024 ordinary financial statements and the 2024 ordinary consolidated financial statements, and the proposal for the distribution of profit for the year 2024 and a part of the retained earnings from prior years, including an indication of the amount of profit shares)

Statement of the Company's Board of Directors:

Similarly, as in previous years, the Board of Directors of the Company has prepared and submits to the shareholders the Report on the Business Activities of the Company. Furthermore, in accordance with the requirement set out in Section 118 (6) of the Capital Market Undertakings Act, the Board of Directors submits to the shareholders the Report on Corporate Governance and the Summary Explanatory Report concerning certain matters pursuant to Section 118 (4) and (5) of the Capital Market Undertakings Act. The Report on Corporate Governance, including the Summary Explanatory Report as well as the Report on Relations between the Controlling Entity and the Controlled Entity and between the Controlled Entity and the Entities Controlled by the Same Controlling Entity (the "**Report on Relations**"), prepared pursuant to Section 82 *et seq.* of the Corporations Act, are all contained in the Annual Financial Report of the Company for the 2024 calendar year accounting period.

The Board of Directors has also arranged for the preparation of the ordinary financial statements of the Company for the 2024 calendar year accounting period, of the ordinary consolidated financial statements of the Company for the 2024 calendar year accounting period and the consolidated sustainability statement for 2024, and for the verification of these documents by an auditor in accordance with the relevant legal and accounting regulations requiring the preparation of these documents. The Board of Directors submits the above-mentioned documents, which are also part of the 2024 Annual

Financial Report of the Company, to the General Meeting for discussion. No voting is presumed under this point of the agenda.

The Company's economic result for the 2024 calendar year accounting period is a profit of CZK 3,347,930,029.21.

The Board of Directors proposes that the General Meeting of the Company approves the Report of the Board of Directors on the Business Activities of the Company, the ordinary financial statements of the Company for the 2024 calendar year accounting period, the ordinary consolidated financial statements of the Company for the 2024 calendar year accounting period, and the proposal for the distribution of profit for the year 2024 and a part of the retained earnings from prior years, including an indication of the amount of profit shares.

Re point 4 of the agenda (The Supervisory Board Report)

Statement of the Company's Board of Directors:

The purpose of this point of the agenda is to provide the results of the Supervisory Board's supervisory activities and a report on the results of its review of the Report on Relations for the year 2024, which will be presented by an authorised member of the Supervisory Board of the Company within the meaning of the requirements of Sections 83 (1), 447 (3) and 449 (1) of the Corporations Act.

During the entire 2024 calendar year, the Supervisory Board of the Company monitored and evaluated the development and management of the Company's activities, in particular its financial position and activities in this area. Within its supervisory activities, the Supervisory Board also closely cooperated with another body of the Company, the Audit Committee, in all matters falling within the scope of competence of these two bodies, including the appointment of the statutory auditor, the results of the statutory (mandatory) audit and verification of the consolidated sustainability statement for 2024. Based on its findings, the Supervisory Board prepared a report on the results of its activities in the 2024 calendar year accounting period in accordance with the legal regulations in force and the Company's Articles of Association, which it submits to the General Meeting for discussion and acknowledgement. In its report, the Supervisory Board states that it has not ascertained any failings and that it has no objections regarding the business activities, operation and activities of the Company or its bodies that are subject to supervisory activities of the Supervisory Board. In accordance with the legal regulations in force, the Supervisory Board also reviewed the Report on Relations prepared for the year 2024, the 2024 ordinary financial statements, the 2024 ordinary consolidated financial statements, including the proposals of the Board of Directors for their approval, and the proposal for the distribution of profit for the year 2024 and a part of the retained earnings from prior years, including an indication of the amount of profit shares. The Board of Directors declares that the Supervisory Board has not raised any objections to the above-mentioned documents. In the opinion of the Supervisory Board, the above-mentioned documents have been prepared in a due manner, in accordance with the applicable legal regulations and the Company's Articles of Association. No voting is presumed under this point of the agenda.

Re point 5 of the agenda (Approval of the Report of the Board of Directors on the Business Activities of the Company, the 2024 ordinary financial statements, the 2024 ordinary consolidated financial statements, and the proposal for the distribution of profit for the year 2024 and a part of the retained earnings from prior years, including an indication of the amount of profit shares)

Draft resolution:

The Report of the Board of Directors on the Business Activities of the Company is hereby approved in the wording submitted by the Company's Board of Directors in the form of its publication on the Company's website <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting.

The ordinary financial statements of the Company for the 2024 calendar year accounting period are hereby approved in the wording submitted by the Company's Board of Directors in the form of their publication on the Company's website <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting, as part of the Annual Financial Report.

The ordinary consolidated financial statements of the Company for the 2024 calendar year accounting period are hereby approved in the wording submitted by the Company's Board of Directors in the form of their publication on the Company's website <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting, as part of the Annual Financial Report.

The following distribution of the profit for the year 2024 and a part of the retained earnings from prior years is approved:

The Company's after-tax profit for the 2024 calendar year accounting period in the amount of CZK 3,347,930,029.21 and a part of the retained earnings of the Company from prior years in the amount of CZK 1,440,890.79, i.e. in aggregate CZK 3,349,370,920.00 will be paid to the Company's shareholders as profit shares. The retained earnings of the Company from prior years in the amount of CZK 35,388,295.39 will remain undistributed. A gross profit share in the amount of CZK 1,220 will thus apply to each share of the Company with a nominal value of CZK 1,000, with the total number of these shares being 2,745,386. The date decisive for exercising profit share rights is 9 June 2025, i.e. the profit shares will be paid to shareholders who will hold shares of the Company as at 9 June 2025.

Shareholders will be paid their profit shares through Česká spořitelna, a.s., a company whose registered office is in Prague 4, Olbrachtova 1929/62, postcode: 140 00, identification number: 452 44 782, registered in the Commercial Register maintained by the Municipal Court in Prague, File No. B 1171.

Shareholders will be invited to send their settlement data and other supporting documents to Česká spořitelna, a.s. for the purpose of payment of their profit shares via the "Notification of the Payment of Proceeds from Securities", which will be published on 13 June 2025 in a manner allowing for remote access on the Company's website <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting, and which will further stipulate more detailed instructions necessary for the payment of the profit shares.

Profit shares will be paid to the shareholders who are **individuals** during the set payment period only by wireless money transfer to the shareholders' bank accounts specified in the list of shareholders maintained by the Company, or in the register of book-entered securities in the case of book-entered shares, after the shareholders submit all the necessary documents. If the relevant bank account number is not entered in the list of shareholders or in the register of book-entered securities (or the number is not up-to-date), the relevant profit share will be paid to the bank account which the shareholder notifies to the Company through Česká spořitelna, a.s. for this purpose.

Shareholders who are individuals with a tax domicile in the Czech Republic and a bank account maintained with a bank in the Czech Republic that provides its clients with electronic identity verification in the form of a bank identity, the "Bank iD", may also be paid their profit shares on the basis of a request by the relevant shareholder submitted via the web application of Česká spořitelna, a.s. on the website www.vyplatadividend.cz using identity verification in the form of the Bank iD.

The method of payment of profit shares via the Bank iD referred to in the preceding paragraph above may also be used, for shareholders who are individuals with a tax domicile of the Czech Republic and a bank account maintained with a bank in the Czech Republic, for the payment of unclaimed (uncollected) or unpaid profit shares from previous years, provided that the entitlement to payment of such profit shares for previous years still exists, has not been time-barred or has not ceased to exist for any other reason. For the avoidance of doubt, it is stated that the payment of such profit shares in the aforementioned manner may be requested from 14 July 2025 (i.e. from the beginning of the payment period set out below).

Profit shares will be paid to the shareholders who are individuals after the shareholders submit all the necessary documents, including a declaration by the beneficial (ultimate) owner of the income and, if a shareholder who is a tax resident of a country other than the Czech Republic requests the application of a special withholding tax rate, also after the shareholder submits a certificate of tax domicile.

The maturity date of the profit shares is set at **14 July 2025**. The payment period will last **from 14 July 2025 to 31 March 2026**. The "Notifications of the Payment of Proceeds from Securities" and information on the required documents will be published on the Company's website <http://www.philipmorris.cz>, in

the section titled “For Shareholders”, in the part related to the 2025 General Meeting, and will also be provided by Česká spořitelna, a.s.

Shareholders who are legal entities will also be paid profit shares through Česká spořitelna, a.s., in accordance with the defined rules.

Profit shares will be paid to the shareholders who are **legal entities only by wireless money transfer to the shareholders' bank accounts specified in the list of shareholders maintained by the Company, or in the register of book-entered securities in the case of book-entered shares**. If the relevant bank account number is not entered in the list of shareholders or in the register of book-entered securities (or the number is not up-to-date), the relevant profit share will be paid to the bank account which the shareholder notifies to the Company through Česká spořitelna, a.s. for this purpose. Shareholders who are legal entities (or legal arrangements) will only be paid their profit shares after the shareholders fulfil the statutory conditions for the payment of profit shares (including the registration of the beneficial owner of each particular shareholder who is a legal entity (or legal arrangement) in the Register of Beneficial Owners (hereinafter referred to as the “**Czech Beneficial Owner Register**”) in accordance with Section 53 (2) of the Act on Register of Beneficial Owners, if the shareholder is obliged to arrange for the registration of the beneficial owner or if the provisions of the above Act and the obligation to register the beneficial owner in the Czech Beneficial Owner Register applies to the shareholder), as well as after supplying all other required supporting documents, and, if a shareholder who is a tax resident of a country other than the Czech Republic requests the application of a special withholding tax rate, also after the shareholder submits a certificate of tax domicile.

Česká spořitelna, a.s. will be checking the registrations of beneficial owners in the Czech Beneficial Owner Register, and shareholders who have no beneficial owner registered as at the date of payment of profit shares by Česká spořitelna, a.s. will not be paid their profit shares. If a profit share is not paid to the relevant shareholder (legal arrangement) due to the absence of registration of its beneficial owner in the Czech Beneficial Owner Register **by 31 December 2025, the right to that profit share will cease to exist** (Sections 53 (2) and (3) of the Act on Register of Beneficial Owners).

A shareholder claiming a profit share or its payment within a payment period after 31 December 2025 must demonstrate and prove that its right to a profit share **has not ceased to exist** due to the absence of registration of its beneficial owner in the Czech Beneficial Owner Register **by 31 December 2025**. Otherwise, the profit share will not be paid to that shareholder due to the fact that the shareholder's right to that payment has ceased to exist.

Contact persons at Česká spořitelna, a.s.:

Department A332_01 Management of Financial Markets Products
Josef Kaňák
E-mail: vyplatadividend@csas.cz
Milan Williams
E-mail: vyplatadividend@csas.cz
Contact telephone: +420 704 646 172

Contact address for delivery of documents for payments:

Česká spořitelna, a.s.
Department A332_01 Management of Financial Markets Products
Budějovická 1518/13b
140 00 Prague 4

Reasoning:

Discussion and approval of the ordinary financial statements and ordinary consolidated financial statements is based on the requirements set out in the Corporations Act and the Company's Articles of Association. The Company has an obligation to annually prepare the above-mentioned documents and

the Board of Directors submits the documents for approval to the General Meeting of the Company in accordance with the Corporations Act and the Articles of Association. The particular ordinary financial statements and ordinary consolidated financial statements for the 2024 calendar year accounting period give a true and fair view of the affairs and asset transfers and of other assets, liabilities and other liability items, expenses and earnings and economic results of the Company and the consolidated unit of the Company. The ordinary financial statements and ordinary consolidated financial statements for the 2024 calendar year accounting period have been approved by the auditor of the Company without any reservations and reviewed by the Supervisory Board, which has not found any deficiencies and, therefore, recommended them to the General Meeting for approval (see the Supervisory Board's Report under point 4 of the agenda of the General Meeting). The ordinary financial statements and ordinary consolidated financial statements for the 2024 calendar year accounting period are **included in the Annual Financial Report**. The Annual Financial Report is published in a manner allowing for remote access on the Company's website <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting.

The authority to adopt resolutions on the distribution of the Company's profit lies with the Company's General Meeting under the Corporations Act and the Company's Articles of Association. A share in profit is determined on the basis of the ordinary financial statements approved by the Company's General Meeting. The Board of Directors proposes to distribute the profit for the year 2024 and a part of the retained earnings from prior years in the amount which corresponds to the requirements of the Corporations Act and the Company's Articles of Association. The amount of the profit to be distributed is stated in the proposed resolution. This draft resolution specifies the amount of the profit share per each share as well as other information for payment of the profit shares, i.e. the date decisive for exercising profit share rights. In the view of the Board of Directors, the proposed amount of the profit shares to be paid out reflects the achieved economic results, financial possibilities and needs of the Company; in particular, the exercise of the shareholder rights to payment of the profit shares will not hinder any existing or anticipated activities of the Company. The Supervisory Board has reviewed the Board of Directors' proposal and recommends it to the General Meeting for approval (see the Supervisory Board's Report under point 4 of the agenda of the General Meeting).

The requirement to enter the beneficial owner in the Czech Beneficial Owner Register applicable to any shareholder who is obliged to arrange for such entry, as a condition for payment of a profit share, reflects the provisions of Act on Register of Beneficial Owners.

Re point 6 of the agenda (Approval of the 2024 Remuneration Report)

Draft resolution:

The 2024 Remuneration Report is hereby approved in the wording submitted by the Board of Directors of the Company, which forms Schedule 3 to the Invitation to the General Meeting.

Reasoning:

In accordance with Section 121o of the Act on Business Activities on the Capital Market, the Company has prepared a report on remuneration of the Company's members of the Board of Directors and the Supervisory Board for the 2024 calendar year accounting period, which provides an overview of the remuneration granted or payable during the 2024 calendar year accounting period to the members of the Board of Directors and the Supervisory Board directly by the Company or by any company of the Philip Morris group. The submitted Remuneration Report follows the Remuneration Policy, which was approved by the Company's General Meeting on 30 April 2024 as well as the previous remuneration policy approved on 1 July 2020 which was effective until 30 April 2024. The submitted Remuneration Report has been audited in accordance with law. In accordance with the requirement of Section 121o (3) of the Act on Business Activities on the Capital Market, the Board of Directors submits the 2024 Remuneration Report to the General Meeting for approval.

The Remuneration Report serves to inform the shareholders of the actual remuneration paid to the members of the Board of Directors and the Supervisory Board. The 2024 Remuneration Report submitted by the Board of Directors to the General Meeting for approval is published in a manner allowing for remote access at the following website: <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting. The 2024 Remuneration Report is also

available for view to each shareholder free of charge at the registered office of the Company, i.e. in Kutná Hora, Vítězná 1, postcode 284 03, from 29 April 2025 to 30 May 2025, always on business days between 2:00 p.m. and 5:00 p.m. Any shareholder may request that a copy of the 2024 Remuneration Report be sent to it at the shareholder's own expense and risk. The 2024 Remuneration Report forms an integral part of this Invitation and is attached to it as Schedule 3.

Re point 7 of the agenda (Amendment of the Company's Articles of Association)

Draft resolution:

The General Meeting decides to amend the Articles of Association of the Company, effective as of June 1, 2025, as follows:

- (i) in Part I. Basic Provisions, the wording of Article 3, Scope of Business, is amended to newly read as follows:

Article 3
Scope of Business

1. The Company's scope of business shall be:
 - processing of tobacco and manufacture of tobacco products;
 - hospitality activities;
 - sale of fermented alcohol, drinking alcohol and spirits;
 - production of hazardous chemicals and hazardous chemical mixtures and sale of chemicals and chemical mixtures classified as highly toxic and toxic;
 - production of chemicals and chemical mixtures or objects and cosmetic preparations;
 - manufacture, trade and services not listed in Appendices 1 to 3 of the Trade Licensing Act; areas of activities:
 - a) wholesale and retail trade;
 - b) mediation of trade and services;
 - c) rental and lending of movable assets;
 - d) waste management (excluding hazardous waste);
 - e) storage, packaging of goods, cargo handling and technical activities in transport;
 - f) freight forwarding and representation in customs proceedings;
 - g) advisory and consultancy services, preparation of expert studies and reports;
 - h) purchase, sale, management and maintenance of real estate;
 - i) accommodation services;
 - j) preparatory and finishing construction work, specialised construction activities;
 - k) operation of cultural, cultural-educational and entertainment facilities, organisation of cultural productions, balls, exhibitions, fairs, shows, sales and similar events;
 - l) production, reproduction, distribution, sale and rental of sound and sound-visual records and production of non-recorded data carriers and records;
 - m) administrative services and services of an organizational and economic nature;
 - n) testing, measurement, analyses and inspections;
 - o) production of food and starch products;
 - p) production of other products of the processing industry; and
 - q) production, trade, and services not classified elsewhere.
2. Another part of the Company's scope of business shall be the management of its own assets.

- (ii) in Part II. Company Organisation, Article 8, Position and Authority of the General Meeting, the below letters (aa), (bb), (cc) are inserted after letter (z) of the second paragraph and the original letters aa) and bb) are renumbered to (dd) and (ee):

aa) resolve on the approval of the rules of procedure and voting rules for the General Meeting of the Company;

bb) discuss the Board of Directors' report on the Company's business activities;

cc) discuss the Supervisory Board's report (statement) and the Audit Committee's report (statement) in the cases provided for by law or these Articles of Association;

- (iii) in Part II. Company Organisation, Article 9, Convening of the General Meeting, the second sentence of the fourth paragraph is amended to newly read as follows:

The condition of a 30-day period does not need to be observed in the following instances:

a) convening of a substitute General Meeting;

b) convening of a General Meeting on the basis of a request of shareholders under Article 9 (2) of these Articles of Association.

- (iv) in Part II. Company Organisation, Article 10, Participation in the General Meeting, the second sentence of the first paragraph is amended and newly reads as follows:

The voting by a shareholder at the General Meeting may take place provided that the statutory conditions and the conditions specified in these Articles of Association (or also contained in the rules of procedure and voting rules for the General Meeting, approved by the General Meeting (the "**Rules of Procedure and Voting Rules**")) are complied with, *inter alia* in the form of correspondence voting in accordance with Section 398 (4) of the Business Corporations Act; the correspondence voting is however only and solely allowed if its conditions are specified in the invitation to the General Meeting (or in the draft resolution in the case of the *per rollam* decision-making).

- (v) in Part II. Company Organisation, Article 10, Participation in the General Meeting, the following text is inserted after the second sentence of the third paragraph:

A shareholder may also notify the Company of the granting or revocation of a power of attorney in electronic form, with the required formal and substantive requirements of such communication specified in the invitation to the General Meeting.

- (vi) in Part II. Company Organisation, Article 10, Participation in the General Meeting, the following text is deleted without replacement from the paragraph 5:

The General Meeting shall resolve whether voting shall be done by ballot or using technical means (e.g. by approval of the rules of procedure and voting for the relevant General Meeting containing the terms of such a vote). It can also be voted using technical means in favour of the approval of the rules of procedure and voting, which specify that the vote at the General Meeting shall be performed in a manner using technical means allowing for verification of identity of any person entitled to exercise the right to vote.

- (vii) in Part II. Company Organisation, Article 10, Participation in the General Meeting, the following text is inserted after the sixth paragraph, and the original paragraphs 7 to 9 are renumbered to 10 to 12:

7. A shareholder who is an individual must present a valid identification document upon registration. A person authorised to act on behalf of a shareholder who is a legal entity must

present a valid identification document and submit either the original or a certified copy of an extract from the Commercial Register or another document (not older than 3 months) proving the existence of the legal entity and the right to act on its behalf. A proxy of a shareholder (other than a trustee or a person entitled to exercise rights associated with shares recorded in the register of investment instruments or the register of book-entered securities) must also submit a written power of attorney with the principal's notarised signature, unless the authorisation has been properly communicated to the Company electronically according to Article 10 (3). A representative whose right to act on behalf of a shareholder is based on circumstances other than authorisation must present documents proving such right.

8. Throughout the General Meeting, shareholders who sign the list of attendees and do not express their intention to leave the meeting through a written declaration shall be considered present.
9. The Company or persons entrusted with tasks related to the organization and conduct of the General Meeting may, in accordance with law, prevent individuals from attending the General Meeting if their presence could compromise the dignity and smooth progress of the General Meeting. This includes individuals whose attire, unclean condition, or behaviour might disrupt the proceedings or clearly contravene standards of decency, as well as armed individuals.

(viii) in Part II. Company Organisation, Article 10, Participation in the General Meeting, the first sentence of the eighth paragraph (paragraph 11 after renumbering according to previous point) is amended to newly read as follows:

Any documents by which the shareholder or the shareholder's representative proves his/her/its identity, which are produced by foreign authorities or institutions or to which certification clauses of such foreign authorities or institutions are attached, shall contain another certification, i.e. shall be superlegalised or provided with an apostille or other clause (certification), which is required in official contact by the Czech authorities for similar foreign documents (or certification), except for documents that have been issued or certified in a country with which the Czech Republic has concluded a legal assistance agreement (or a similar agreement), under which no superlegalisation or apostille is required.

(ix) in Part II. Company Organisation, Article 10, Participation in the General Meeting, the fourth and fifth sentence of the ninth paragraph (paragraph 12 after renumbering) are amended to newly read as follows:

An auditor/auditors (or persons acting on behalf of the auditor/auditors) may be invited to the relevant part of the General Meeting to present to the shareholders their findings regarding the documents which are subject to auditor verification, in particular the General Meetings approving the financial statements. Other persons invited by the Board of Directors may also participate in General Meetings as guests, unless the shareholders resolve by the majority of votes specified under Article 11 (7) to exclude them from the General Meeting.

(x) in Part II. Company Organisation, Article 10, Participation in the General Meeting, the following sentence is inserted at the end of the ninth paragraph (paragraph 12 after renumbering):

These individuals shall not vote and shall not be allowed to request explanations or submit (counter)proposals.

(xi) in Part II. Company Organisation, Article 11, General Meeting Procedures and Decision-Making, the first and second paragraphs are amended to newly read as follows:

1. The General Meeting shall be opened by the person convening the General Meeting or a person appointed by it and shall be presided over by this person until the election of a chairperson. The same applies if a chairperson of the General Meeting is not elected or if the elected chairperson of the General Meeting is unable to continue presiding over the General Meeting due to serious reasons. If the General Meeting is convened by a body, this body must authorise one of its members (or resolve to authorise another person) to preside over the General Meeting until the chairperson is elected or, as the case may be, if no chairperson of the General Meeting is elected. The task of the person convening the General Meeting or the person appointed by it is to ensure that the General Meeting elects a chairperson of the General Meeting, a minutes clerk, one or more verifiers of the minutes and a person or persons charged with counting the votes (the “**scrutineer**” or “**scrutineers**”). If no minutes clerk, verifier of the minutes or scrutineer is elected, the person convening the General Meeting shall appoint them. The same applies if the minutes clerk, the minutes verifier or the scrutineer are unable to continue performing their offices due to serious reasons. The General Meeting may also resolve that a single person may act as both the chairperson of the General Meeting and the verifier of the minutes. The General Meeting may resolve that the chairperson of the General Meeting shall also count the votes, provided that this does not endanger the due course of the General Meeting.
2. The chairperson of the General Meeting may also be determined by the court if the General Meeting is convened by the shareholders specified in Article 9 (2) of these Articles of Association on the basis of a court authorisation. Following the election of the chairperson, the General Meeting shall be conducted by its new chairperson. The chairperson of the General Meeting decides on procedural matters, including interruption of the proceedings, announcement of breaks, granting and withdrawing the right to speak, determining time limits for oral proposals, counterproposals, requests for explanations, or objections, etc.). The powers and duties of the chairperson of the General Meeting similarly apply to any other person presiding over the General Meeting (i.e., the person convening the General Meeting or a person designated by them).

(xii) in Part II. Company Organisation, Article 11, General Meeting Procedures and Decision-Making, the following text is inserted after the second paragraph, and the original paragraphs 3 to 14 are renumbered to 6 to 17:

3. Unless decided otherwise, voting is performed by means of ballots, which the shareholders receive upon registration or, as the case may be, during the General Meeting based on an instruction of the chairperson of the General Meeting. Each time before votes are cast, the chairperson of the General Meeting will inform the shareholders of the proposed resolution which is being voted on and which ballot should be used for this purpose. Each shareholder will indicate his/her will on the ballot and signs the ballot. To indicate the shareholder’s agreement with the proposed resolution, the shareholder shall mark the box “FOR”. To indicate the shareholder’s disagreement, the shareholder shall mark the box “AGAINST”. If the shareholder wishes to abstain from voting, the shareholder shall mark the box “ABSTAIN” for the relevant agenda item. Additionally, a shareholder may choose not to participate in the voting by not submitting a voting ballot. The first vote shall be conducted on the proposal of the Board of Directors or the Supervisory Board. If no such proposal is accepted or presented, voting shall proceed on the (counter)proposal of a shareholder.
4. Ballots which are not signed, ballots without a ballot number or with an incorrect ballot number and ballots containing no identification number or an incorrect identification number

or ballots from which the shareholder's intent cannot be determined are invalid. Ballots which are torn, crossed-out, rewritten or otherwise invalidated (i.e. containing illegible, uncertain or unclear information) will also be considered invalid. If a shareholder makes a mistake when filling in a ballot, the shareholder must ask the scrutineer for assistance.

5. Once the ballots have been collected, the scrutineers shall immediately begin counting the votes. As soon as the scrutineers determine that the required number of votes to decide on the proposed resolution has been reached, they shall present the results to the chairperson of the General Meeting, who shall announce them to the General Meeting. The chairperson shall then confirm whether the General Meeting has or has not approved the resolution for the specific agenda item. The evaluation of the remaining votes shall continue, and the full results (including information on the quorum of the General Meeting, the number of votes required for approval, and the number of votes cast) shall be recorded in the minutes of the general meeting or published during the meeting.

- (xiii) in Part II. Company Organisation, Article 11, General Meeting Procedures and Decision-Making, the first sentence of the eleventh paragraph (paragraph 14 after renumbering) is amended to newly read as follows:

Resolutions of the General Meeting on matters under paragraph 8 of this Article and on other matters which take effect upon their registration in the Commercial Register must be certified by a public deed.

- (xiv) in Part II. Company Organisation, Article 11, General Meeting Procedures and Decision-Making, the paragraph 14 (paragraph 17 after renumbering) is amended to newly read as follows:

The course, the rules regarding the procedure and voting of the General Meeting, as well as other related matters and details, may be governed by the Rules of Procedure and Voting Rules approved by the General Meeting. Until the Rules of Procedure and Voting Rules are approved, the conduct of the General Meeting shall be governed by the applicable legal regulations and these Articles of Association. If, in a specific case, no applicable procedural rules for the course, proceedings, and voting of the General Meeting arise from the relevant legal regulations, these Articles of Association, or from the Rules of Procedure and Voting Rules (if approved by the General Meeting), the chairperson of the General Meeting shall decide on the further course of the meeting. The Board of Directors may adopt technical measures necessary to ensure the proper conduct of the General Meeting.

- (xv) in Part II. Company Organisation, Article 13, Position and Powers of the Board of Directors, a new letter (b) is inserted in the third paragraph and the original letter b) is changed to letter c) and the original letters c) to e) are renumbered to d) to f) and reads as follows:

b) submit a report on the Company's business activities to the General Meeting for discussion;

- (xvi) in Part II. Company Organisation, Article 13, Position and Powers of the Board of Directors, the letter (i) under letter b) in paragraph 3 (after renumbering letter c)) is being deleted without replacement, and the subsequent letters under letter b) of this paragraph 3 are renumbered to (i) to (viii).

- (xvii) in Part II. Company Organisation, Article 14, Composition of the Board of Directors, Term of Office, Meetings, and Decision-Making, the fifth sentence of the first paragraph is amended and newly read as follows:

If an individual (representative) loses his/her authorisation due to incapacity or loss of eligibility to perform the office, the legal entity shall authorise without undue delay another individual to

represent that legal entity in the Board of Directors; if, however, the individual is not registered in the Commercial Register within three months from the date of expiry of the authorisation of the previous representative, the office of that legal entity as a member of the Board of Directors shall be terminated.

- (xviii) in Part II. Company Organisation, Article 14, Composition of the Board of Directors, Term of Office, Meetings, and Decision-Making, the following text is inserted after the last sentence of the second paragraph:

A person who is to become a member of the Board of Directors shall inform the Company in advance of facts to the extent specified in Section 46(2) of the Business Corporations Act. Likewise, a member of the Board of Directors shall inform the Company of any facts referred to in the previous sentence if any of them occur during their term of office, without delay after becoming aware of such facts.

- (xix) in Part II. Company Organisation, Article 14, Composition of the Board of Directors, Term of Office, Meetings, and Decision-Making, the letter (v) of the fifth paragraph is amended to newly read as follows:

- (v) election of a new member of the Board of Directors by the General Meeting, unless provided otherwise in the resolution of the General Meeting (for the purposes of this paragraph 5 (v), a new member also refers to the re-election of a member of the Board of Directors); or

- (xx) in Part II. Company Organisation, Article 15, Obligations of Members of the Board of Directors, the sixth paragraph is amended to newly read as follows:

If a member of the Board of Directors expressly draws the attention of the General Meeting to any of the circumstances specified in paragraph 5 of this Article before his/her election to office or if any such circumstance occurs later and the relevant member of the Board of Directors notifies the Company of it in writing, it shall be deemed that this member of the Board of Directors is not prohibited from carrying out the activity to which the prohibition under paragraph 5 of this Article applies. This shall not apply if the Supervisory Board expresses its disagreement with the activity pursuant to paragraph 5 of this Article within one month from the date on which it was notified about the circumstances pursuant to paragraph 5 of this Article. Any notification by a member of the Board of Directors pursuant to this paragraph shall be specified in the invitation to the General Meeting or invitation to the meeting of the Supervisory Board (as applicable) and the agenda of that meeting shall then contain the voting on any potential disagreement of the General Meeting or the Supervisory Board (as applicable) with the activity of the member of the Board of Directors pursuant to paragraph 5 of this Article.

- (xxi) in Part II. Company Organisation, Article 16, Position and Powers of the Supervisory Board, a new letter i) is inserted in the second paragraph and reads as follows:

i) shall perform other matters entrusted to its competence by law or these Articles of Association.

- (xxii) in Part II. Company Organisation, Article 17, Composition of the Supervisory Board and Term of Office, a new paragraph 7 is inserted after the last paragraph and reads as follows:

If the position of a member of the Supervisory Board elected by the Company's employees ceases to exist, a substitute member of the Supervisory Board shall automatically take that member's vacant seat. The substitute member of the Supervisory Board shall be the person who has received the next highest number of votes in the last election of employee representatives into the Supervisory Board (in order after the Supervisory Board members elected by employees). If several individuals have received the same next highest number of votes, the substitute member of the Supervisory Board shall be the person who has been employed by the Company for a longer period of time.

(xxiii) in Part II. Company Organisation, Article 19, Position and Powers of the Audit Committee, letters a), d), h) of the first paragraph are amended and newly read as follows:

- a) monitoring of the process of preparing the financial statements and consolidated financial statements, as well as the preparing the sustainability statement, and presenting of recommendations to the Board of Directors or the Supervisory Board to ensure the integrity of the accounting and financial reporting systems;
- d) monitoring of the process of statutory audits and verification of the sustainability statement, based on the summary report on the quality assurance system;
- h) informing the Supervisory Board (i) about the results of the statutory audit and verification of the sustainability statement and its findings obtained during the process of monitoring the statutory audit and verification of the sustainability statement; and (ii) about the manner in which the statutory audit contributed to ensuring the integrity of the accounting and financial reporting systems;

Reasoning:

The Company proposes partial amendments to the Articles of Association. The main reason for these proposed partial amendments is, in particular, the expansion of the Company's scope of business and the facilitation of business activities falling under the regulated trade "Production of chemicals and chemical mixtures or objects and cosmetic preparations" and under the following fields of activities that fall under the free trades "Testing, measurement, analyses and inspections", "Production of food and starch products", "Production of other products of the processing industry" and "Production, trade, and services not classified elsewhere", in order to develop the Company's business activities, especially by creating conditions for potential future expansion of the Company's product portfolio. Furthermore, the Company also proposes expanding its business activities to include "Administrative services and services of an organisational and economic nature" as another field of activity falling under a free trade license, as this field complements the Company's existing operations. For the avoidance of any doubts, the Company states in the Articles of Association that another part of its scope of activities is the management of its own assets. However, asset management is not considered a business activity. It is an activity inherent to every business corporation as it is necessary for its proper functioning. No official license is required for asset management.

The other changes are proposed based on the necessity to clarify some provisions of the Articles of Association, and based on the practical needs of the Company (e.g. method of voting at the General Meeting, form of participation at the General Meeting and proving the authority to act on behalf of a shareholder), and reflection of amendments of the relevant legal regulations, particularly the Act No. 93/2009 Coll., on Auditors and on Amendments to Certain Laws (the Auditors Act), as amended, (the "Act on Auditors") (in light of the requirement to prepare a sustainability statement), the Business Corporations Act, etc.

The proposed changes also concern a more detailed description of the existing conditions under which shareholders participate in the General Meeting, including logistical arrangements related to ensuring and organising the General Meeting. Certain details related to the procedure of and voting at the General Meeting have also been added. The majority of these proposed provisions are derived from the rules of procedure and voting contained in the Rules of Procedure and Voting Rules, which the General Meeting is familiar with, which is historically approved on an *ad hoc* basis for its sessions, and which have consistently been applied at the General Meetings of the Company.

The proposed amendments to the Articles of Association are included directly in the draft resolution. In the event that the proposed resolution is adopted, the Board of Directors will prepare a new full wording of the Articles of Association. For better orientation of shareholders, the Board of Directors has also prepared a working version of the proposed amended full wording of the Articles of Association of the Company (including the mark-up of all changes) which is published in a manner allowing remote access on the following website: <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting. This working version is not intended for voting.

At the same time, the draft resolution containing the proposed amendments to the Articles of Association and the working version of the proposed amended full wording of the Articles of Association of the Company (including the mark-up of all changes) will be available for view to each shareholder, free of charge, at the Company's headquarters, i.e. in Kutná Hora, Vítězná 1, postcode 284 03, on business days from 29 April 2025 to 30 May 2025, always between 2 p.m. and 5 p.m. Each shareholder has the right to request the sending of a copy of the draft of the Articles of Association at that shareholder's own cost and risk. The proposed amendment of the Articles of Association shall come into effect (after being approved by the General Meeting) on 1 June 2025.

Re point 8 of the agenda (Election of Mr. Fabio Costa and Mr. Serhan Kilic as members of the Board of Directors and approval of the Agreements on the Performance of the Office of Members of the Board of Directors, election of Mr. Dimitrios Giannopoulos as a member of the Supervisory Board and approval of the Agreement on the Performance of the Office of a Member of the Supervisory Board)

Draft resolution:

Mr. Fabio Costa, born on 24 August 1978, residing at 8808 Pfaffikon, Huobli 7, the Swiss Confederation, is elected as a member of the Board of Directors of the Company.

Mr. Serhan Kilic, born on 29 November 1982, residing at 35320 Izmir, Musa Anter Sok.No. 51E19, 2 Imönü Mah., Republic of Turkey, is elected as a member of the Board of Directors of the Company.

Reasoning:

The election of Mr. Fabio Costa as a member of the Board of Directors of the Company is proposed in connection with the fact that he was appointed as a substitute member of the Board of Directors on 1 August 2024 until the next General Meeting, in accordance with Article 14 (4) of the Company's Articles of Association (co-optation).

The election of Mr. Serhan Kilic as a member of the Company's Board of Directors is proposed in connection with the fact that he was appointed as a substitute member of the Board of Directors on 1 August 2024 until the next General Meeting, in accordance with Article 14 (4) of the Company's Articles of Association (co-optation).

The proposed members of the Board of Directors meet the requirements arising from the applicable legal regulations, particularly from the Corporations Act concerning the performance of office of members of the Board of Directors. In view of their experience and qualifications, the proposed members of the Board of Directors are suitable candidates for holding the above-mentioned offices of members of the Board of Directors.

Draft resolution:

The Agreement on the Performance of the Office of a Member of the Board of Directors concluded on 28 April 2025 between Philip Morris ČR a.s. and a member of the Board of Directors of Philip Morris ČR a.s., Mr. Fabio Costa, is hereby approved in the wording submitted by the Board of Directors of the Company in the form of its publication on the Company's website <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting.

The Agreement on the Performance of the Office of a Member of the Board of Directors concluded on 28 April 2025 between Philip Morris ČR a.s. and a member of the Board of Directors of Philip Morris ČR a.s., Mr. Serhan Kilic, is hereby approved in the wording submitted by the Board of Directors of the Company in the form of its publication on the Company's website <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting.

Reasoning:

The Agreement on the Performance of the Office represents a standard instrument defining mutual rights and obligations of the Company and a member of the Board of Directors and also represents one of the motivating instruments for the performance of office by a member of the Board of Directors. The approval of the Agreements on the Performance of the Office entered into with members of the Board

of Directors falls within the authority of the Company's General Meeting. The Agreements on the Performance of the Office of Members of the Board of Directors submitted to the General Meeting for their approval are based on the standard template of the Agreement on the Performance of the Office used by the Company in the past and respect the existing practice within the Company, while taking into consideration the requirements set out in the Corporations Act. The Agreements on the Performance of the Office entered into with the members of the Board of Directors, Mr. Fabio Costa and Mr. Serhan Kilic, are available at the registered office of the Company, i.e. in Kutná Hora, Vítězná 1, postcode 284 03, from 29 April 2025 to 30 May 2025, always on business days between 2:00 p.m. and 5:00 p.m., and on the website <http://www.philipmorris.cz>, in the section titled "For Shareholders", in the part related to 2025 General Meeting.

Draft resolution:

Mr. Dimitrios Giannopoulos, born on 24 July 1975, residing at Rodou 23, Attiki, 14562, the Hellenic Republic, is elected as a member of the Supervisory Board of the Company, effective as of June 1, 2025.

Reasoning:

The election of Mr. Dimitrios Giannopoulos as a member of the Company's Supervisory Board is proposed in connection with the vacancy in the Supervisory Board due to the resignation of Ms. Tamara Milovanovic as a member and a chairperson of the Supervisory Board effective as of 30 May 2025 (i.e. 30 May 2025 is the last day of the term of the office).

The proposed member of the Supervisory Board meets the requirements arising from the applicable legal regulations, particularly from the Corporations Act concerning the performance of office of a member of the Supervisory Board. In view of his experience and qualifications, the proposed member of the Supervisory Board is suitable candidate for holding the above-mentioned office in the Supervisory Board.

Draft resolution:

The Agreement on the Performance of the Office of a Member of the Supervisory Board concluded on 28 April 2025 between Philip Morris ČR a.s. and a member of the Supervisory Board of Philip Morris ČR a.s., Mr. Dimitrios Giannopoulos, is hereby approved in the wording submitted by the Board of Directors of the Company in the form of its publication on the Company's website <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting.

Reasoning:

The Agreement on the Performance of the Office represents a standard instrument defining mutual rights and obligations of the Company and a member of the Supervisory Board and also represents one of the motivating instruments for the performance of office by a member of the Supervisory Board. The approval of the Agreements on the Performance of the Office entered into with members of the Supervisory Board falls within the authority of the Company's General Meeting. The Agreement on the Performance of the Office of a Member of the Supervisory Board submitted to the General Meeting for its approval is based on the standard template of an Agreement on the Performance of the Office used by the Company in the past and respects the existing practise within the Company while taking into consideration the requirements set out in the Corporations Act. The Agreement on the Performance of the Office entered into with Mr. Dimitrios Giannopoulos, is available at the registered office of the Company, i.e. in Kutná Hora, Vítězná 1, postcode 284 03, from 29 April 2025 to 30 May 2025, always on business days between 2:00 p.m. and 5:00 p.m., and on the website <http://www.philipmorris.cz>, in the section titled "For Shareholders", in the part related to 2025 General Meeting.

Re point 9 of the agenda (Election of Mr. Dimitrios Giannopoulos and Ms. Věra Výtvarová as members of the Audit Committee and approval of the Agreements on the Performance of the Office of Members of the Audit Committee)

Draft resolution:

Mr. Dimitrios Giannopoulos, born on 24 July 1975, residing at Rodou 23, Attiki, 14562, the Hellenic Republic, is elected as a member of the Audit Committee of the Company, effective as of June 1, 2025.

Ms. Věra Výtvarová, born on 28 July 1971, residing at Astlova 3205/1, Smíchov, postcode 150 00 Prague 5, Czech Republic, is elected as a member of the Audit Committee of the Company.

Reasoning:

The election of Mr. Dimitrios Giannopoulos as a member of the Audit Committee of the Company is proposed in connection with the vacancy in the Audit Committee due to the resignation of Ms. Tamara Milovanovic as a member and a chairperson of the Audit Committee. The performance of office by Ms. Tamara Milovanovic terminates on 30 May 2025 (i.e. 30 May 2025 is the last day of the term of the office).

The election of Ms. Věra Výtvarová as a member of the Audit Committee of the Company is proposed in connection with the vacancy in the Audit Committee due to the resignation of Mr. Petr Šobotník as a member of the Audit Committee. The performance of office by Mr. Šobotník terminates on 24 May 2025.

The proposed members of the Audit Committee meet the requirements arising from the applicable legal regulations, particularly from the Act on Auditors and the Company's Articles of Association. In view of their experience and qualifications, the proposed members of the Audit Committee are suitable candidates for holding the above-mentioned offices in the Audit Committee.

Draft resolution:

The Agreement on the Performance of the Office of a Member of the Audit Committee concluded on 28 April 2025 between Philip Morris ČR a.s. and a member of the Audit Committee of Philip Morris ČR a.s., Mr. Dimitrios Giannopoulos, is hereby approved in the wording submitted by the Board of Directors of the Company in the form of its publication on the Company's website <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting.

The Agreement on the Performance of the Office of a Member of the Audit Committee concluded on 28 April 2025 between Philip Morris ČR a.s. and a member of the Audit Committee of Philip Morris ČR a.s., Ms. Věra Výtvarová, is hereby approved in the wording submitted by the Board of Directors of the Company in the form of its publication on the Company's website <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting.

Reasoning:

The Agreement on the Performance of the Office represents a standard instrument defining mutual rights and obligations of the Company and a member of the Audit Committee and also represents one of the motivating instruments for the performance of office by a member of the Audit Committee. The approval of the Agreements on the Performance of the Office entered into with members of the Audit Committee falls within the authority of the Company's General Meeting. The Agreements on the Performance of the Office of Members of the Audit Committee submitted to the General Meeting for their approval are based on the standard template of an Agreement on the Performance of the Office used by the Company in the past and respect the existing practice within the Company, while taking into consideration the requirements set out in the Corporations Act. The Agreements on the Performance of the Office entered into with Mr. Dimitrios Giannopoulos and Ms. Věra Výtvarová are available at the registered office of the Company, i.e. in Kutná Hora, Vítězná 1, postcode 284 03, from 29 April 2025 to 30 May 2025, always on business days between 2:00 p.m. and 5:00 p.m., and on the website <http://www.philipmorris.cz>, in the section titled "For Shareholders", in the part related to 2025 General Meeting.

Re point 10 of the agenda (Appointment of the Company's auditor)

Draft resolution:

PricewaterhouseCoopers Audit, s.r.o., whose registered office is at Hvězdova 1734/2c, Nusle, postcode: 140 00 Prague 4, Czech Republic, identification number: 407 65 521, registered in the Commercial

Register maintained by the Municipal Court in Prague, File No. C 3637, is appointed the auditor of the Company for the 2025 calendar year accounting period for performance of the mandatory (statutory) audit and also for verification of the sustainability statement.

Reasoning:

The authority to appoint the Company's auditor for both cases mentioned in the draft resolution above lies with the General Meeting of the Company in accordance with the Act on Auditors and the Company's Articles of Association.

The proposed auditor is a recognised company with sufficient capacity and expertise and many years of experience in the field of auditing, which provides guarantees of independence in the performance of the audit engagement, and thus meets the requirements arising from law for appointment as auditor. The proposed auditor was recommended by the Audit Committee to the Supervisory Board, which proposed this auditor to the General Meeting for approval. The Audit Committee's recommendation was presented in accordance with the provisions of the Regulation on specific requirements regarding statutory audit of public-interest entities, requirements for verification of the sustainability statement and on the basis of the performed selection procedure. The Audit Committee's recommendation was not subject to the influence of a third party and is not subject to any arrangement between the Company and a third party that would restrict the selection of the statutory auditor.

The proposed auditor has also knowledge of the Company's needs and operation and, in view of its experience and qualifications, it is a suitable candidate to be appointed as the auditor of the Company for the year 2025 for performance of the mandatory (statutory) audit and for verification of the sustainability statement.

Main data from the 2024 ordinary financial statements (in millions of CZK)

Non-current assets:	2,810	Registered capital and reserves:	5,128
Current assets:	13,116	Retained earnings from prior years:	37
.....		Net profit:	3,348
.....		Non-current liabilities:	283
.....		Current liabilities:	7,130
Total assets:	15,926	Total equity and liabilities:	15,926

Main data from the 2024 ordinary consolidated financial statements (in millions of CZK)

Non-current assets:	2,972	Registered capital and reserves:	5,136
Current assets:	14,335	Retained earnings from prior years:	45
.....		Net profit:	3,345
.....		Non-current liabilities:	334
.....		Current liabilities:	8,447
Total assets:	17,307	Total equity and liabilities:	17,307

Schedules:

The following schedules form integral parts of this Invitation:

1. Summary of information regarding a proposal for the distribution of profit for the year 2024 and a part of the retained earnings from prior years.
2. Draft Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting of the Company.
3. 2024 Remuneration Report.

In Kutná Hora, on April 28, 2025

Philip Morris ČR a.s.



Fabio Costa

Chairperson of the Board of Directors of the Company

Philip Morris ČR a.s.



Eugenia Panato

Member of the Board of Directors of the Company

Please note that the only authoritative version of this document is the version in the Czech language. The English version of this document has been prepared for information purposes only.

SCHEDULE 1

Summary of information regarding a proposal for the distribution of profit for the year 2024 and a part of the retained earnings from prior years

(in CZK)

Profit after tax for the year 2024	3,347,930,029.21
Profit share for the year 2024	3,347,930,029.21
Retained earnings from prior years to be paid as profit shares (dividends)	1,440,890.79
Retained earnings from prior years which will remain undistributed	35,388,295.39

The proposed gross profit share per share with a nominal value of CZK 1,000 is CZK 1,220, with the total number of these shares being 2,745,386.

The decisive date for exercising profit share rights is 9 June 2025, i.e. the profit shares will be paid to shareholders who held shares of the Company as at 9 June 2025.

Shareholders will be paid their profit shares through Česká spořitelna, a.s., a company whose registered office is in Prague 4, Olbrachtova 1929/62, postcode: 140 00, identification number: 452 44 782, registered in the Commercial Register maintained by the Municipal Court in Prague, File No. B 1171.

Shareholders will be invited to send their settlement data and other supporting documents to Česká spořitelna, a.s. for the purpose of payment of their profit shares via the "Notification of the Payment of Proceeds from Securities", which will be published on 13 June 2025 in a manner allowing for remote access on the Company's website <http://www.philipmorris.cz>, in the section titled "For shareholders", in the part related to 2025 General Meeting and which will further stipulate more detailed instructions necessary for the payment of the profit shares.

Profit shares will be paid to the shareholders who are **individuals** during the set payment period only by wireless money transfer to the shareholders' bank accounts specified in the list of shareholders maintained by the Company, or in the register of book-entered securities in the case of book-entered shares, after the shareholders submit all the necessary documents. If the relevant bank account number is not entered in the list of shareholders or in the register of book-entered securities (or the number is not up-to-date), the relevant profit share will be paid to the bank account which the shareholder notifies to the Company through Česká spořitelna, a.s. for this purpose.

Shareholders who are individuals with a tax domicile in the Czech Republic and a bank account maintained with a bank in the Czech Republic that provides its clients with electronic identity verification in the form of a bank identity, the "Bank iD", may also be paid their profit shares on the basis of a request by the relevant shareholder submitted via the web application of Česká spořitelna, a.s. on the website www.vyplatadividend.cz, using identity verification in the form of the Bank iD.

The method of payment of profit shares via the Bank iD referred to in the preceding paragraph above may also be used, for shareholders who are individuals with a tax domicile of the Czech Republic and a bank account maintained with a bank in the Czech Republic, for the payment of unclaimed (uncollected) or unpaid profit shares from previous years, provided that the entitlement to payment of such profit shares for previous years still exists, has not been time-barred or has not ceased to exist for any other reason. For the avoidance of doubt, it is stated that the payment of such profit shares in the aforementioned manner may be requested from 14 July 2025 (i.e. from the beginning of the payment period set out below).

Profit shares will be paid to the shareholders who are individuals after the shareholders submit all the necessary documents, including a declaration by the beneficial (ultimate) owner of the income and, if a shareholder who is a tax resident of a country other than the Czech Republic requests the application of a special withholding tax rate, also after the shareholder submits a certificate of tax domicile.

The maturity date of the profit shares is set at **14 July 2025**. The payment period will last **from 14 July 2025 to 31 March 2026**. The "Notifications of the Payment of Proceeds from Securities" and information on the required documents will be published on the Company's website <http://www.philipmorris.cz>, in the section titled "For Shareholders", in the part related to 2025 General Meeting, and will also be provided by Česká spořitelna, a.s.

Shareholders who are legal entities will also be paid their profit shares through Česká spořitelna, a.s. in accordance with the defined rules.

Profit shares will be paid to the shareholders who are **legal entities only by wireless money transfer to the shareholders' bank accounts specified in the list of shareholders maintained by the Company, or in the register of book-entered securities in the case of book-entered shares**. If the relevant bank account number is not entered in the list of shareholders or in the register of book-entered securities (or the number is not up-to-date), the relevant profit share will be paid to the bank account which the shareholder notifies to the Company through Česká spořitelna, a.s. for this purpose. Shareholders who are legal entities (or legal arrangements) will only be paid their profit shares after the shareholders fulfil the statutory conditions for the payment of profit shares (including the registration of the beneficial owner of each particular shareholder who is a legal entity (or legal arrangement) in the Register of Beneficial Owners (hereinafter referred to as the "**Czech Beneficial Owner Register**") in accordance with Section 53 (2) of the Act on Register of Beneficial Owners, if the shareholder is obliged to arrange for the registration of the beneficial owner or if the provisions of the above Act and the obligation to register the beneficial owner in the Czech Beneficial Owner Register applies to the shareholder), as well as after supplying all other required supporting documents, and, if a shareholder who is a tax resident of a country other than the Czech Republic requests the application of a special withholding tax rate, also after the shareholder submits a certificate of tax domicile.

Česká spořitelna, a.s. will be checking the registrations of beneficial owners in the Czech Beneficial Owner Register, and shareholders who have no beneficial owner registered as at the date of payment of profit shares by Česká spořitelna, a.s. will not be paid their profit shares. If a profit share is not paid to the relevant shareholder (legal arrangement) due to the absence of registration of its beneficial owner in the Czech Beneficial Owner Register **by 31 December 2025, the right to that profit share will cease to exist** (Sections 53 (2) and (3) of the Act on Register of Beneficial Owners).

A shareholder claiming a profit share or its payment within a payment period after 31 December 2025 must demonstrate and prove that its right to a profit share **has not ceased to exist** due to the absence of registration of its beneficial owner in the Czech Beneficial Owner Register **by 31 December 2025**. Otherwise, the profit share will not be paid to that shareholder due to the fact that the shareholder's right to that payment has ceased to exist.

Contact persons at Česká spořitelna, a.s.:

Department A332_01 Management of Financial Markets Products

Josef Kaňák

E-mail: vyplatadividend@csas.cz

Milan Williams

E-mail: vyplatadividend@csas.cz

Contact telephone: +420 704 646 172

Contact address for delivery of documents for payments:

Česká spořitelna, a.s.

Department A332_01 Management of Financial Markets Products

Budějovická 1518/13b

140 00 Prague 4

SCHEDULE 2

Draft Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting of the Company

***RULES OF PROCEDURE AND VOTING RULES
Applicable to Proceedings at the General Meeting
of Philip Morris ČR a.s.
to be held on 30 May 2025***

Section 1

Basic Provisions

1. In accordance with Act No. 90/2012 Coll., on Companies and Cooperatives (the Corporations Act), as amended (the "**Corporations Act**"), these Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting of Philip Morris ČR a.s. (the "**Company**") govern the manner of registering the Company's shareholders, the proceedings of the General Meeting, the method in which shareholders exercise their rights at the General Meeting and the method of voting at the General Meeting.
2. For the purposes of these Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting, a "**shareholder**" also means a shareholder's proxy, unless stipulated otherwise.
3. Should the interpretation of any provision of these Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting be unclear or should a situation occur that is not provided for by generally binding legislation, the Company's Articles of Association or these Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting, the further proceedings of the General Meeting shall be decided on by the Chairperson of the General Meeting in compliance with the principles of the legal regulation of joint-stock companies contained in applicable law.

Section 2

Registration of Shareholders

1. Registration desks are set up for registering shareholders in an attendance list and for issuing identification cards and voting ballots to shareholders. By signing the registration card, each shareholder confirms that the shareholder was given the voting ballots and an identification card with an identification number corresponding to the number on the registration card. If any of the shareholders loses the shareholder's identification card, the registration desk will re-issue the identification card at the shareholder's request at any time during the General Meeting.
2. Shareholders' attendance will be registered throughout the duration of the General Meeting. At registration, authorised persons at the registration desks will verify the identity of the shareholders and their right to attend and vote at the General Meeting. Shareholders who sign the attendance list and do not express their will to end their attendance at the General Meeting by a written statement made at a registration desk are considered present for the entire duration of the General Meeting. If registration in the attendance list is refused, the fact of such refusal and its reason will be recorded in the attendance list.

Section 3
Rules of Procedure

1. The General Meeting shall be opened and presided over by the person convening the General Meeting or a person appointed by that person until the election of the Chairperson. If the General Meeting is convened by a collective body, this body must authorise one of its members (or resolve to authorise another person) to preside over the General Meeting until the Chairperson is elected or, as the case may be, if no Chairperson of the General Meeting is elected. The task of the person convening the General Meeting or the person appointed by that person is to ensure that the General Meeting elects the Chairperson of the General Meeting, a minutes clerk, one or several verifiers of the minutes and a person or persons charged with counting the votes (scrutineers). Following the election of the Chairperson of the General Meeting, the General Meeting shall be further conducted by this Chairperson.
2. At the General Meeting, shareholders are entitled to require and obtain from the Company explanations in respect of matters relating to the Company and the entities controlled by the Company, should any such explanation be necessary for assessing matters on the agenda of the General Meeting or for the exercise of the shareholder rights at the General Meeting. Shareholders may request the explanations mentioned in the previous sentence in writing. Shareholders are entitled to file proposals and counterproposals in relation to the points on the agenda of the General Meeting. Proposals submitted by the Board of Directors or the Supervisory Board are voted on first. If these proposals are not adopted or presented, shareholders' (counter)proposals are voted on. Shareholders, members of the Board of Directors and members of the Supervisory Board may raise a protest concerning a resolution of the General Meeting.
3. The explanation may be provided in the form of a summary response to several similar issues. It shall be deemed that shareholders have been provided with an explanation even if the relevant information (the supplementing explanation in respect of individual points on the agenda of the General Meeting) is published on the Company's website no later than on the day preceding the date of the General Meeting and is available to the shareholders at the venue of the General Meeting. If the information is provided to the relevant shareholder, every other shareholder may also request such information without having to follow the procedure applicable to the exercise of the right to an explanation described above.
4. Shareholders may also file their proposals in relation to the issues which are to be included on the agenda of the General Meeting before the invitation to the General Meeting is published. Proposals delivered to the Company no later than five days before the publication of the invitation to the General Meeting shall be published by the Board of Directors, including an opinion of the Board of Directors, along with the invitation to the General Meeting, on the Company's website. Section 3 (5) of these Rules of Procedure and Voting Rules Applicable to Proceedings at the General Meeting shall apply analogously to the proposals delivered after this time limit.
5. Any proposals and counterproposals delivered to the Company no later than three days before the General Meeting shall be published by the Board of Directors without undue delay on the Company's website. If the proposals and counterproposals contain justifications, the Board of Directors shall also publish these justifications along with them. If the proposals and counterproposals are delivered at the latest five days before the General Meeting, the Board of Directors shall also publish its opinion on the received proposals and counterproposals without undue delay. A shareholder may submit proposals and counterproposals on matters on the agenda of the General Meeting also directly at the General Meeting.

6. Issues not included in the agenda of the General Meeting may only be discussed or decided on at the General Meeting if all shareholders of the Company agree with this.
7. Shareholders may file their requests for explanations, proposals, counterproposals and, if applicable, protests either in writing on a comment slip or orally at the invitation of the Chairperson of the General Meeting after proving their identity based on an identification card. The comment slip must contain the shareholder's identification number (as specified in the identification card) and the shareholder's signature. Shareholders must submit the comment slips to the information centre. When submitting a comment slip, the shareholder must prove the shareholder's identity by presenting the shareholder's identification card.
8. The General Meeting's information centre will number the comment slips according to the order in which they are received and will hand them over to the Chairperson of the General Meeting.
9. The Chairperson of the General Meeting decides on who is entitled to take the floor. A member of the Board of Directors and a member of the Supervisory Board must be permitted to take the floor whenever they request this. If anyone disturbs the proceedings of the General Meeting, the Chairperson of the General Meeting may reprimand this person and, if they fail to change their behaviour even after being reprimanded, the Chairperson of the General Meeting may interrupt the General Meeting until order is restored.

Section 4 Voting Rules

1. Voting is performed by means of ballots, which the shareholders receive upon registration or, as the case may be, during the General Meeting based on an instruction of the Chairperson of the General Meeting. Each time before votes are cast, the Chairperson of the General Meeting will inform the shareholders of the resolution which is being voted on and which ballot should be used for this purpose. Each shareholder will indicate the relevant answer on the ballot by marking the chosen answer with a cross and by signing the ballot. If a shareholder is to use a substitute ballot or a ballot which the shareholder received during the course of the General Meeting based on an instruction of the Chairperson of the General Meeting, the shareholder must also fill in a number of the ballot announced by the Chairperson of the General Meeting. If using a ballot which the shareholder received during the course of the General Meeting based on an instruction of the Chairperson of the General Meeting, the shareholder must also fill in the shareholder's own identification number (as specified in the identification card).
2. Ballots which are not signed, ballots without a ballot number or with an incorrect ballot number and ballots containing no identification number or an incorrect identification number are invalid. Ballots which are torn, crossed-out, rewritten or otherwise invalidated (i.e. containing illegible or unclear information) will also be considered invalid. If a shareholder makes a mistake when filling in a ballot, the shareholder must ask a person charged with counting the votes (the "**Scrutineer**") for assistance. The shareholder may then correct the ballot in the presence of the Scrutineer and both of them must then confirm the correction by signing the ballot, or the Scrutineer may give the shareholder a new ballot.
3. After collecting the ballots, the Scrutineers will immediately start counting the votes. As soon as they ascertain that the number of votes necessary for making the decision on the proposed resolution has been achieved, they will inform the Chairperson of the General Meeting accordingly. The Scrutineers will then continue counting the remaining votes. The complete results will be recorded

in the minutes of the General Meeting and, possibly, announced during the General Meeting. A record of the General Meeting's quorum has to be made when votes are taken on each draft resolution.

SCHEDULE 3

2024 Remuneration Report



INDEPENDENT AUDITOR 'S REPORT ON THE ASSURANCE ENGAGEMENT

To the General Shareholders' Meeting of Philip Morris ČR a.s.

Introduction

We have been engaged by the Board of Directors of Philip Morris ČR a.s. (the "Company") on the basis of an agreement on the assessment of the Remuneration Report according to the Section 121q of the Act No. 256/2004 Coll. on Capital Market Business as amended (hereinafter the "Capital Market Business Act") to conduct a reasonable assurance engagement regarding the attached Remuneration Report for the year ended 31 December 2024 (the "Remuneration Report") prepared by the Company's Board of Directors and including information required by the Section 121p of the Capital Market Business Act.

Applicable Criteria and Description of the Subject Matter

The subject matter of our engagement was the assessment whether the Remuneration Report required by the Section 121q of the Capital Market Business Act includes the information required under the Section 121p of the Capital Market Business Act.

The auditor's task is not to verify the factual accuracy of the Remuneration Report and the information contained therein.

Purpose of the Report

This independent auditor's report is intended solely to meet the requirements of the Capital Market Business Act and for your information and may not be used for other purposes or distributed to other recipients. The report relates only to the Remuneration Report and may not be linked to the Company's financial statements as a whole.

Responsibility of the Board of Directors

The Board of Directors of the Company is responsible for preparation of the Remuneration Report according to the Section 121q of the Capital Market Business Act. The Board of Directors of the Company is responsible for publishing the Remuneration Report on the Company's website and for providing access to it free of charge for at least 10 years from the date of the general meeting at which the resolution evaluating the Remuneration Report was adopted.

The Board of Directors is also responsible for the preparation of financial data and non-financial information as well as for the design, implementation and maintenance of systems and processes of internal control and accounting records, that are necessary to enable preparation of a Remuneration Report that is free of material misstatements and complies with the applicable requirements.

Auditor's Responsibility

We conducted our engagement in accordance with International Standard on Assurance Engagements (ISAE) 3000 (Revised), Assurance Engagements Other than Audits or Reviews of Historical Financial Information. This standard requires that we comply with ethical requirements and plan and perform procedures to obtain reasonable assurance that the Remuneration Report contains the required information.

We apply the principles of internal quality control standard ISQM 1 and accordingly maintain a comprehensive system of quality control, including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

We have complied with the independence and other ethical requirements of the International Code of Ethics for Professional Accountants issued by the International Ethics Standards Board for Accountants, which is founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behaviour.

Summary of the work performed

The procedures selected depend on our judgment. The procedures performed include, in particular, interviewing relevant persons and other procedures aimed at obtaining audit evidence about the Remuneration Report.

The verification performed is a contract expressing limited assurance. The nature, time-consuming and scope of the procedures performed for a verification engagement expressing limited assurance are limited compared to the requirements for an engagement expressing reasonable assurance, and therefore the associated level of assurance is lower.

Our procedures included, among others:

- understanding the resolutions of the general meeting of the Company regarding the remuneration policy for members of the Management Board and the Supervisory Board, other persons according to the Section 121m of the Capital Market Business Act, as well as any supplementary resolutions of the Supervisory Board and other documents regulating the remuneration policy subject to the disclosure requirement in the Remuneration Report;
- understanding the procedures adopted by the Supervisory Board and the Board of Directors to meet the requirements of the remuneration policy and preparation of the Remuneration Report, and assessment of the application of the applicable criteria for the preparation of the Remuneration Report;
- identifying a list of persons according to the Section 121m of the Capital Market Business Act for whom there is a requirement to include information in the Remuneration Report and verifying whether all information required by applicable criteria are disclosed in the Remuneration Report;
- assessing whether the Remuneration Report includes, in all material respects, the information required by the Section 121p of the Capital Market Business Act to any of the identified person as described above.

We draw your attention to the fact that the Remuneration Report was not subject to audit of the financial statements and annual report as defined in the Accounting Act No.563/1991 Coll., as amended. In the course of performing the assurance procedures, we have not conducted an audit or review of the financial information used for preparation of the Remuneration Report. However, as part of our procedures, we have assessed whether the information provided in the Remuneration Report is not in material conflict with the findings we have obtained during the audit of the Company's financial statements.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion expressed below.

Conclusion

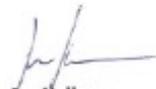
Based on our verification procedures and the obtained evidence, we have not identified any findings indicating that the Remuneration Report does not contain, in all material respects, the information required in the Section 121p (1) Capital Market Business Act.



Forvis Mazars Audit s.r.o.
Licence No. 158
Pod dráhou 1637/4
170 00 Praha 7

Prague, 28 April 2025

Represented by Jan Kellner



Jan Kellner
Statutory auditor, Licence No. 2225

REMUNERATION REPORT
of Philip Morris ČR a.s.
for the accounting period from January 1, 2024 to December 31, 2024

The remuneration report prepared by Philip Morris ČR a.s., with its registered office at Vítězná 1, Kutná Hora, postcode 284 03, identification number: 14803534, registered in the Commercial Register maintained by the Municipal Court in Prague, file no. B 627 (hereinafter referred to as "PMCR" or the "Company"), provides a complete overview of the remuneration and benefits in any form provided or payable during the accounting period from January 1, 2024 to December 31, 2024 to the persons referred to in Section 121m (1) of Act No. 256/2004 Coll., on Capital Market Undertakings, as amended (hereinafter referred to as the "Capital Market Undertakings Act") (hereinafter referred to as "Persons with Significant Relationship to the Company")

The following persons are the Persons with Significant Relationship to the Company:

Members of the Board of Directors of the Company:

- Fabio Costa, Chairperson of the Board of Directors as of August 1, 2024
- Andrea Gontkovičová, Member of the Board of Directors for the entire accounting period from January 1, 2024 to December 31, 2024 and Chairperson of the Board of Directors until July 31, 2024
- Cemal Berk Temuroglu, Member of the Board of Directors
- Eugenia Panato, Member of the Board of Directors
- Petr Šebek, Member of the Board of Directors
- Manuel Joao Almeida Do Vale Goncalves Marques, Member of the Board of Directors until July 31, 2024
- Tamás Szabados, Member of the Board of Directors until July 31, 2024
- Serhan Kilic, Member of the Board of Directors as of August 1, 2024

Members of the Supervisory Board of the Company:

- Tamara Milovanovic, Chairperson of the Supervisory Board
- Prof. Alena Zemplinerová, Member of the Supervisory Board
- Jan Kodaj, Member of the Supervisory Board
- Seamus Minihan, Member of the Supervisory Board
- Stanislava Juriková, Member of the Supervisory Board
- Tomáš Hilgard, Member of the Supervisory Board

I

Information on the total amount of remuneration
(Section 121p (1) (a) of the Capital Market Undertakings Act)

(Information on all remuneration provided by the Company to the Persons with Significant Relationship to the Company or payable in the accounting period from January 1, 2024 to December 31, 2024)

The total amount of remuneration and its individual components in the period from January 1, 2024 to April 30, 2024 correspond to the remuneration policy which was approved on the basis of the decision-making of the General Meeting of the Company performed outside the meeting (*per rollam*) as at July 1, 2020 and which is published on the Company's website: <http://www.philipmorris.cz> in the section "For Shareholders".

The total amount of remuneration and its individual components in the period from May 1, 2024 to December 31, 2024 correspond to the remuneration policy which was approved by the General Meeting as

at April 30, 2024 and which is published on the Company's website: <http://www.philipmorris.cz> in the section "For Shareholders" (hereinafter referred to as the "Remuneration Policy").

The total amount of remuneration is determined in accordance with the Company's long-term interests, i.e. with the Company's business strategy and other values, and reflects the requirements of legal regulations as well as the principles of good corporate governance. It also supports the Company's long-term performance, in particular by emphasising sustainability and effective risk management and taking into account shareholder requirements regarding the growth in the value of the Company's shares and the achievement of business results that are economically favourable for the Company. This requirement is primarily reflected in the variable component of the remuneration of the Persons with Significant Relationship to the Company, where the amount of the remuneration received by these persons is derived from the economic results achieved by Philip Morris International Inc. or its controlled companies, with the exception of PMCR (hereinafter referred to as the "PMI" or "PMI Group"), and the Company. The variable component of remuneration also depends on the performance of and fulfilment of objectives by the relevant Persons with Significant Relationship to the Company, and serves primarily to attract, retain and motivate these persons. The fixed component of remuneration is determined primarily on the basis of professional experience and responsibility of the Persons with Significant Relationship to the Company.

Performance criteria that apply to the assessment of the set Company's objectives have also been reflected in the total remuneration amount. The criteria for assessing the set objectives are

- quantitative: the achievement of operating profit, cash flows, sales volume and market share; and
- qualitative: portfolio management, innovative approach, compliance with internal rules and procedures, diversity and management skills development.

The above criteria are set in accordance with the Company's long-term interests, business strategy and other values. Their fulfilment has a direct impact on the Company's economic results and thus contributes to the growth of the Company's value. Each of these criteria has been assessed individually, and subsequently all criteria have been assessed in the aggregate, in accordance with the Remuneration Policy, and are reflected in the same way in the variable component of all Persons with Significant Relationship to the Company.

Similarly, as for the purposes of personal income tax on dependent activities, the amount of the total monthly remuneration paid to a particular Person with Significant Relationship to the Company in the year 2024 and specified in this Remuneration Report does not include the remuneration paid in January 2024 for the performance of office as a Member of the Board of Directors or Member of the Supervisory Board in December 2023. However, it does include the remuneration paid in January 2025 for the performance of office as a Member of the Board of Directors or Member of the Supervisory Board in December 2024.

In respect of benefits included in this Remuneration Report, the same approach as for the monthly remuneration is applied, i.e. the amount of benefits granted for the year 2024 does not include the benefits granted in December 2023 and settled with the monthly remuneration in January 2024 but does include the benefits granted in December 2024 and settled with the monthly remuneration in January of 2025.

The fixed component of the remuneration:

1) The fixed component includes, in the case of the Persons with Significant Relationship to the Company who are employees of Philip Morris International Inc. or its controlled companies, with the exception of PMCR:

(i) the salary (according to the employment agreement of the relevant Person with Significant Relationship to the Company);

(ii) remuneration for the performance of office (under the agreement on the performance of the office of the relevant Person with Significant Relationship to the Company): in the relevant accounting period, all members of the Board of Directors of the Company and members of the Supervisory Board of the Company, except for the members of the Supervisory Board elected by employees, waived the remuneration for the performance of their offices;

(iii) additional monetary remuneration:

- monetary benefits in connection with the relocation (one-off relocation contribution, allowance in the case of a change of the permanent residence address upon relocation in the amount based on the relevant salary grade of PMI, according to local conditions and the number of family members of the relevant person living with him/her in the common household, allowance for tuition fees for family members of employees as a result of relocation, reimbursement of rent and service charges, allowance for moving, transport, immigration matters, etc.);
- contributions on the occasion of working and personal anniversaries;
- allowance for meals and leisure activities (e.g. in the form of holiday allowance or education allowance);
- reimbursement of premiums of life and accident insurance, contribution to supplementary pension insurance;
- contribution to health care and preventive programmes within the framework of voluntary prevention and health care programmes with financial participation of the relevant Person with Significant Relationship to the Company;

(iv) non-monetary benefits: business car and telephone (including for private purposes).

2) The fixed component includes, in the case of the Persons with Significant Relationship to the Company who are employees of PMCR:

(i) the salary (according to the employment agreement of the relevant Person with Significant Relationship to the Company);

(ii) remuneration for the performance of office (under the agreement on the performance of the office of the relevant Person with Significant Relationship to the Company): in the relevant accounting period, all members of the Board of Directors of the Company and members of the Supervisory Board of the Company, except for the members of the Supervisory Board elected by employees, waived the remuneration for the performance of their offices;

(iii) additional monetary remuneration:

- monetary benefits in connection with the relocation (one-off relocation contribution, allowance in the case of a change of the permanent residence address upon relocation in the amount based on the salary grade of PMCR, according to local conditions and the number of family members of the relevant person living with him/her in the common household, rent allowance or reimbursement of rent, allowance for moving, transport, etc.);
- contributions on the occasion of working and personal anniversaries;
- allowance for meals and leisure activities (e.g. in the form of holiday allowance or education allowance);
- reimbursement of premiums of life and accident insurance;
- contribution to supplementary pension insurance;
- contribution to health care and preventive programmes within the framework of voluntary prevention and health care programmes with financial participation of the relevant Person with Significant Relationship to the Company;
- compensatory allowance for temporary work incapacity and nursing of a family member;
- severance payment and other benefits related to employment termination;

(iv) non-monetary benefits: business car and telephone (including for private purposes).

3) The fixed component of the remuneration includes, in the case of the Persons with Significant Relationship to the Company who are not employees of PMI or PMCR, an annual remuneration for the performance of office (according to the agreement on the performance of the office of the relevant Person with Significant Relationship to the Company).

The variable component of the remuneration:

4) The variable component includes, in the case of the Persons with Significant Relationship to the Company who are employees of PMI or PMCR:

- (i) a one-off annual performance-based financial bonus;
- (ii) a bonus in the form of shares of Philip Morris International Inc.

The remuneration of the Persons with Significant Relationship to the Company who are not employees of PMI or PMCR includes the fixed component only.

Overview of components of the remuneration provided to members of the Board of Directors:

The total amounts of remuneration are stated before tax and relevant statutory levies.

Fabio Costa /Managing Director, responsible for the Czech Republic and Slovakia and Chairperson of the Board of Directors of the Company as of August 1, 2024/:

received for the period from August 1, 2024, to December 31, 2024, the fixed component of the remuneration in accordance with Sec. 1) above: the fixed monthly remuneration (salary) in the total amount of CZK 1,899,119.86, additional monetary remuneration and other benefits in the total amount of CZK 1,691,460.17, including a contribution to supplementary pension insurance in the amount of CZK 163,294.73. The total amount of the fixed and variable remuneration is CZK 3,590,580.03. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 100/0 %.

Andrea Gontkovičová /Managing Director, responsible for the Czech Republic, Slovakia and Hungary until August 31, 2024, and subsequently Vice President External Affairs SSEA, CIS and MEA regions, Chairperson of the Board of Directors of the Company until July 31, 2024 and Member of the Board of Directors of the Company/:

received the fixed component of the remuneration in accordance with Sec. 1) above: the fixed monthly remuneration (salary) for 2024 in the total amount of CZK 8,071,229.18, additional monetary remuneration and other benefits in the total amount of CZK 2,515,381.33, including a contribution to supplementary pension insurance in the amount of CZK 700,402.63, and the variable component of the remuneration in accordance with Sec. 4) above: a one-off annual performance-based financial bonus for the year 2023 paid in 2024 in the amount of CZK 9,365,539.41, a bonus in the form of shares of Philip Morris International Inc. granted in 2021 and vested in 2024 in the value of CZK 11,529,968.15, and a share in the profit from the granted shares paid in 2024 in the amount of CZK 1,579,428.18. The total amount of the fixed and variable remuneration is CZK 33,061,546.25. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 32/68 %.

Cemal Berk Temuroglu /Director Commercial Operations CZ, responsible for the Czech Republic and Member of the Board of Directors of the Company/:

received the fixed component of the remuneration in accordance with Sec. 2) above: the fixed monthly remuneration (salary) for 2024 in the total amount of CZK 4,021,815.00, additional monetary remuneration and other benefits in the total amount of CZK 170,313.00, and the variable component of the remuneration in accordance with Sec. 4) above: a one-off annual performance-based financial bonus for the year 2023 paid in 2024 in the amount of CZK 1,318,141.00 and a share in the profit from the granted shares paid in 2024 in the amount of CZK 87,095.00. The total amount of the fixed and variable remuneration is CZK 5,597,364.00. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 75/25 %.

Eugenia Panato /Director Finance, responsible for the Czech Republic and Slovakia as of January 1, 2024 and Member of the Board of Directors of the Company/:

received the fixed component of the remuneration in accordance with Sec. 1) above: the fixed monthly remuneration (salary) for 2024 in the total amount of CZK 4,392,146.61, additional monetary remuneration and other benefits in the total amount of CZK 3,735,462.29, including a contribution to supplementary pension insurance in the amount of CZK 446,092.32, and the variable component of the remuneration in accordance with Sec. 4) above: a bonus in the form of shares of Philip Morris International Inc. granted in 2021 and vested in 2024 in the value of CZK 29,846.81, and a share in the profit from the granted shares paid in 2024 in the total amount of CZK 35,739.14. The total amount of the fixed and variable remuneration is CZK 8,193,194.85. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 99/1 %.

Petr Šebek /Director External Affairs, responsible for the Czech Republic and Member of the Board of Directors of the Company/:

received the fixed component of the remuneration in accordance with Sec. 2) above: the fixed monthly remuneration (salary) for 2024 in the total amount of CZK 5,307,010.00, additional monetary remuneration and other benefits in the total amount of CZK 315,565.00, including a contribution to supplementary pension insurance in the amount of CZK 90,000.00, and the variable component of the remuneration in accordance with Sec. 4) above: a one-off annual performance-based financial bonus for the year 2023 paid in 2024 in the amount of CZK 2,775,534.00, a bonus in the form of shares of Philip Morris International Inc. granted in 2021 and vested in 2024 in the total value of CZK 972,472.00, and a share in the profit from the granted shares paid in 2024 in the amount of CZK 236,601.00. The total amount of the fixed and variable remuneration is CZK 9,607,182.00. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 59/41 %.

Manuel Joao Almeida Do Vale Goncalves Marques /Director Manufacturing, responsible for the Czech Republic and Member of the Board of Directors of the Company until July 31, 2024/:

received for the period from January 1, 2024, to July 31, 2024, the fixed component of the remuneration in accordance with Sec. 1) above: the fixed monthly remuneration (salary) in the total amount of CZK 2,050,260.53, additional monetary remuneration and other benefits in the total amount of CZK 1,934,004.57, including a contribution to supplementary pension insurance in the amount of CZK 164,210.85, and the variable component of the remuneration in accordance with Sec. 4) above: a one-off annual performance-based financial bonus for the year 2023 paid in 2024 in the amount of CZK 760,921.42 CZK, a bonus in the form of shares of Philip Morris International Inc. granted in 2021 and vested in 2024 in the value of CZK 392,230.01, and a share in the profit from the vested shares paid in 2024 in the amount of CZK 88,779.55. The total amount of the fixed and variable remuneration is CZK 5,226,196.08. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 76/24 %.

Tamás Szabados /Managing Director of Philip Morris Magyarország Cigaretta Kereskedelmi Kft. and Member of the Board of Directors of the Company until July 31, 2024/:

received no performance from the Company for the period from January 1, 2024 to July 31, 2024.

Serhan Kilic /Director Manufacturing, responsible for the Czech Republic and Member of the Board of Directors of the Company as of August 1, 2024/:

received for the period from August 1, 2024, to December 31, 2024, the fixed component of the remuneration in accordance with Sec. 1) above: the fixed monthly remuneration (salary) in the total amount of CZK 2,843,231.74, additional monetary remuneration and other benefits in the total amount of CZK 4,452,180.04, including a contribution to supplementary pension insurance in the amount of CZK 284,323.18 and the variable component of the remuneration in accordance with Sec. 4) above: a share in the profit from the vested shares paid in 2024 in the amount of CZK 61,111.26. The total amount of the fixed and variable remuneration is CZK 7,356,523.04. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 99/1 %.

Overview of components of the remuneration provided to members of the Supervisory Board:

Tamara Milovanovic /Vice President Finance, responsible for the EU region and Chairperson of the Supervisory Board and Chairperson of the Audit Committee of the Company/:

received no performance from the Company for the period from January 1, 2024 to December 31, 2024.

Alena Zemplinerová /Member of the Supervisory Board of the Company/:

received the fixed component of the remuneration in accordance with Sec. 3) above: the remuneration for the performance of office under the agreement on the performance of the office in the amount of CZK

200,000.00. Ms. Alena Zemplerová is not an employee of PMI or PMČR; the remuneration thus includes the fixed component only.

Jan Kodaj /Supervisor Technical Support and Member of the Supervisory Board of the Company elected by employees/:

received the fixed component of the remuneration in accordance with Sec. 2) above: the fixed monthly remuneration (salary) for 2024 in the total amount of CZK 1,359,829.00, remuneration for the performance of office in the total amount of CZK 200,000.00, and additional monetary remuneration and other benefits in the amount of CZK 52,151.00, including a contribution to supplementary pension insurance in the amount of CZK 35,592.00. The total amount of the fixed and variable remuneration is CZK 1,611,980.00. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 100/0 %.

Stanislava Juríková /Member of the Supervisory Board and the Audit Committee of the Company/:

received the fixed component of the remuneration in accordance with Sec. 3) above: the remuneration for the performance of office under the agreement on the performance of the office in the amount of CZK 400,000.00. Ms. Stanislava Juríková is not an employee of PMI or PMČR, the remuneration thus includes the fixed component only.

Tomáš Hilgard /Manager CCD, responsible for the Czech Republic and Member of the Supervisory Board of the Company elected by employees/:

received the fixed component of the remuneration in accordance with Sec. 2) above: the fixed monthly remuneration (salary) for 2024 in the total amount of CZK 2,330,346.00, remuneration for the performance of office under the agreement on the performance of the office in the amount of CZK 200,000.00, and additional monetary remuneration and other benefits in the total amount of CZK 174,966.00, including a contribution to supplementary pension insurance in the amount of CZK 36,000.00 and the variable component of the remuneration in accordance with Sec. 4) above: a one-off annual performance-based financial bonus for the year 2023 paid in 2024 in the amount of CZK 166,452.00. The total amount of the fixed and variable remuneration is CZK 2,871,764.00. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 94/6 %.

Seamus Minihan /EU Controller, responsible for the EU Region and Member of the Supervisory Board of the Company/: received no performance from the Company for the period from January 1, 2024 to December 31, 2024.

II

**Information on remuneration provided or payable in the accounting period
for which the remuneration report is prepared by persons/entities belonging to the same group
as the Company**

(Section 121p (1) (c) of the Capital Market Undertakings Act)

Information on the remuneration provided or payable in the relevant accounting period to the Persons with Significant Relationship to the Company pursuant to Section 121o (2) of the Capital Market Undertakings Act, which are to be specified in the remuneration report in accordance with Section 121p (1) (c) of the Capital Market Undertakings Act, reflects the data stated below. It includes the remuneration provided directly by Philip Morris International Inc. or its controlled companies, i.e. by the relevant employers of the relevant Persons with Significant Relationship to the Company (without this remuneration being re-invoiced to PMČR).

Persons with Significant Relationship to the Company – Members of the Board of Directors:

Fabio Costa /Managing Director, responsible for the Czech Republic and Slovakia and Chairperson of the Board of Directors of the Company as of August 1, 2024/:

received for the period from August 1, 2024 to December 31, 2024 from Philip Morris International Inc. or its controlled companies the fixed component of the remuneration in accordance with Sec. 1) above: the fixed monthly remuneration (salary) in the total amount of CZK 3,028,373.71, additional monetary remuneration and other benefits in the total amount of CZK 251,348.39, including a contribution to supplementary pension insurance in the amount of CZK 219,736.73, and the variable component of the remuneration in accordance with Sec. 4) above: a share in the profit from the granted shares paid in 2024 in the amount of CZK 175,166.55. The total amount of the fixed and variable remuneration is CZK 3,454,887.65. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 95/5 %.

Andrea Gontkovičová /Managing Director, responsible for the Czech Republic, Slovakia and Hungary until August 31, 2024, and subsequently Vice President External Affairs SSEA, CIS and MEA regions, Chairperson of the Board of Directors of the Company until July 31, 2024 and Member of the Board of Directors of the Company/:

received from Philip Morris International Inc. or its controlled companies the fixed component of the remuneration in accordance with Sec. 1) above: the fixed monthly remuneration (salary) for 2024 in the total amount of CZK 3,348,475.18, additional monetary remuneration and other benefits in the total amount of CZK 3,197,112.28, including a contribution to supplementary pension insurance in the amount of CZK 367,184.81, and the variable component of the remuneration in accordance with Sec. 4) above: a share in the profit from the granted shares paid in 2024 in the amount of CZK 186,297.73. The total amount of the fixed and variable remuneration is CZK 6,731,885.19. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 97/3 %.

Eugenia Panato /Director Finance, responsible for the Czech Republic and Slovakia as of January 1, 2024 and Member of the Board of Directors of the Company/:

received from Philip Morris International Inc. or its controlled companies the variable component of the remuneration in accordance with Sec. 4) above: a one-off annual performance-based financial bonus for the year 2023 paid in 2024 in the amount of CZK 1,270,784.45 and a bonus in the form of shares of Philip Morris International Inc. granted in 2021 and vested in 2024 in the value of CZK 608,989.68. The total amount of the variable remuneration is CZK 1,879,774.13. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 0/100 %.

Manuel Joao Almeida Do Vale Goncalves Marques /Director Manufacturing, responsible for the Czech Republic and Member of the Board of Directors of the Company until July 31, 2024/:

received for the period from January 1, 2024, to July 31, 2024, from Philip Morris International Inc. or its controlled companies: the variable component of the remuneration in accordance with Sec. 4) above: a bonus in the form of shares of Philip Morris International Inc. granted in 2021 and vested in 2024 in the value of CZK 267,214.11. The total amount of the variable remuneration is CZK 267,214.11. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 0/100 %.

Tamás Szabados / Managing Director of Philip Morris Magyarország Cigaretta Kereskedelmi Kft. and Member of the Board of Directors of the Company until July 31, 2024/:

received for the period from January 1, 2024, to July 31, 2024, from Philip Morris International Inc. or its controlled companies: the fixed component of the remuneration in accordance with Sec. 1) above: the fixed monthly remuneration (salary) in the total amount of CZK 2,635,332.12, additional monetary remuneration and other benefits in the total amount of CZK 85,444.52, including a contribution to supplementary pension insurance in the amount of CZK 49,025.71, and the variable component of the remuneration in accordance with Sec. 4) above: a one-off annual performance-based financial bonus for the year 2023 paid in 2024 in

the amount of CZK 2,057,890.74, a bonus in the form of shares of Philip Morris International Inc. granted in 2021 and vested in 2024 in the value of CZK 1,360,103.48, and a share in the profit from the granted shares paid in 2024 in the amount of CZK 165,807.68. The total amount of the fixed and variable remuneration is CZK 6,304,578.54. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 43/57 %.

Persons with Significant Relationship to the Company – Members of the Supervisory Board of the Company:

Tamara Milovanovic /Vice President Finance, responsible for the EU region and Chairperson of the Supervisory Board and Chairperson of the Audit Committee of the Company/:

received from Philip Morris International Inc. or its controlled companies: the fixed component of the remuneration in accordance with Sec. 1) above: the fixed monthly remuneration (salary) for 2024 in the total amount of CZK 8,338,332.36, additional monetary remuneration and other benefits in the total amount of CZK 923,334.81, including a contribution to supplementary pension insurance in the amount of CZK 756,307.70, and the variable component of the remuneration in accordance with Sec. 4) above: a one-off annual performance-based financial bonus for the year 2023 paid in 2024 in the amount of CZK 5,931,532.30, bonus in the form of shares of Philip Morris International Inc. granted in 2021 and vested in 2024 in the value of CZK 783,089.88 and a share in the profit from the granted shares paid in 2024 in the amount of CZK 308,612.26. The total amount of the fixed and variable remuneration is CZK 16,284,901.61. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 57/43 %.

Seamus Minihan /EU Contoller, responsible for the EU Region and Member of the Supervisory Board of the Company/:

received from Philip Morris International Inc. or its controlled companies: the fixed component of the remuneration in accordance with Sec. 1) above: the fixed monthly remuneration (salary) for 2024 in the total amount of CZK 8,684,033.27, additional monetary remuneration and other benefits in the total amount of CZK 863,047.27, including a contribution to supplementary pension insurance in the amount of CZK 737,667.36, and the variable component of the remuneration in accordance with Sec. 4) above: a one-off annual performance-based financial bonus for the year 2023 paid in 2024 in the amount of CZK 3,116,349.68, a bonus in the form of shares of Philip Morris International Inc. granted in 2021 and vested in 2024 in the value of CZK 2,233,684.83 and a share in the profit from the granted shares paid in 2024 in the amount of CZK 353,359.69. The total amount of the fixed and variable remuneration is CZK 15,250,474.74. The ratio of the fixed and the variable components of the remuneration (% expression of the variable component to the fixed component of the remuneration) is: 63/37 %.

III

Overview of the annual change to the total amount of remuneration (Section 121p (1) (b) of the Capital Market Undertakings Act)

Overview of the annual change to the total amount of remuneration for the five most recent accounting periods following the date of admission of shares to trading on the European regulated market, in relation to each Person with Significant Relationship to the Company:

In millions of CZK

Total amount of all remuneration provided to individual Persons with Significant Relationship to the Company	Accounting period					Annual change in millions of CZK	Annual change in %
	2020	2021	2022	2023	2024		
Fabio Costa	N/A ⁴	N/A ⁴	N/A ⁴	N/A ⁴	7.05 ¹	N/A	N/A
Andrea Gontkovičová	30.10	25.68	30.06	38.50	39.79	1.29	3.35
Cemal Berk Temuroglu	N/A ⁴	N/A ⁴	1.40 ³	5.03	5.60	0.57	11.33
Eugenia Panato	N/A ⁴	N/A ⁴	N/A ⁴	N/A ⁴	10.07	N/A	N/A
Petr Šebek	5.05	5.15	7.10	8.66	9.61	0.95	10.97
Manuel Joao Almeida Do Vale Goncalves Marques	N/A ⁴	N/A ⁴	3.76 ³	7.83	5.49 ¹	-2.34	-29.89
Tamás Szabados	N/A ⁴	N/A ⁴	N/A ⁴	3.07 ²	6.30 ¹	3.23	105.21
Serhan Kilic	N/A ⁴	N/A ⁴	N/A ⁴	N/A ⁴	7.36 ¹	N/A	N/A
Tamara Milovanovic	N/A ⁴	N/A ⁴	N/A ⁴	1.94 ²	16.28	14.34	739.18
Prof. Alena Zemplerová	0.20	0.20	0.20	0.20	0.20	0.00	0.00
Jan Kodač	N/A ⁴	N/A ⁴	N/A ⁴	1.33 ²	1.61	0.28	21.05
Seamus Minihan	N/A ⁴	N/A ⁴	N/A ⁴	8.44 ²	15.25	6.81	80.69
Stanislava Juríková	0.40	0.40	0.40	0.40	0.40	0.00	0.00
Tomáš Hilgard	2.45	2.17	0.47	2.07 ²	2.87	0.8	38.65

¹ The total amount of remuneration for the year 2024 relates, in the case of the respective Person with Significant Relationship to the Company, to his/her term of office lasting only for a part of the accounting period of the year 2024, i.e. it does not cover the whole year 2024. This may result in a negative annual change to the total amount of remuneration, or in a significant increase in the total remuneration for the year 2025 as compared to the preceding accounting period.

² The total amount of remuneration for the year 2023 relates, in the case of the respective Person with Significant Relationship to the Company, to his/her term of office lasting only for a part of the accounting period of the year 2023, i.e. it does not cover the whole year 2023. This may result in a significant increase in the total remuneration for the year 2024 as compared to the preceding accounting period.

³ The total amount of remuneration for the year 2022 relates, in the case of the respective Person with Significant Relationship to the Company, to his/her term of office lasting only for a part of the accounting period of the year 2022, i.e. it does not cover the whole year 2022. This may result in a significant increase in the total remuneration for the year 2023 as compared to the preceding accounting period.

⁴ During the said accounting period, the respective person did not hold the office of a member of the Board of Directors or Supervisory Board of the Company and was therefore not a Person with Significant Relationship to the Company.

IV

Number of shares or share options provided or offered (Section 121p (1) (d) of the Capital Market Undertakings Act)

The Company does not pay remuneration in the form of Company shares or share options to Persons with Significant Relationship to the Company. Accordingly, no shares or share options were offered or provided

to any Persons with Significant Relationship to the Company during the relevant accounting period. For the sake of completeness, the Company notes that during the relevant accounting period, no shares or similar securities representing an interest in the Company were held by any Persons with Significant Relationship to the Company (nor were there any options or comparable investment instruments whose value would be related to shares or similar securities representing an interest in the Company and to which any Persons with Significant Relationship to the Company would be parties or which would be executed for the benefit of any Persons with Significant Relationship to the Company).

V

Information on the exercise of the Company's right to request the return of the variable component of remuneration or a part thereof

(Section 121p (1) (e) of the Capital Market Undertakings Act)

Neither the Company nor the PMI Group has any rules set on the basis of which Persons with Significant Relationship to the Company could be required to return any previously paid variable components of their remuneration or any parts thereof.

VI

Information on deviations from the procedure of implementation of the remuneration policy set out in the Remuneration Policy and on deviations from the Remuneration Policy

(Section 121p (1) (f) of the Capital Market Undertakings Act)

In the relevant accounting period, the Company did neither deviate from the procedure of implementation of the remuneration policy set out in the Remuneration Policy nor from the Remuneration Policy itself.

VII

Information on the annual change to the Company's financial and non-financial key performance indicators

(Section 121p (2) of the Capital Market Undertakings Act)

There was no change to the Company's financial and non-financial performance indicators in the relevant accounting period.

VIII

Annual change to the average remuneration of the Company's employees

In accordance with Section 121p (2) of the Capital Market Undertakings Act, the annual change to the average remuneration of the Company's employees (excluding Persons with Significant Relationship to the Company), recalculated per employee with specified weekly working hours, for at least the last five accounting periods following the date of admission of the shares to trading on a regulated market.

	Average remuneration in CZK	Annual change to average remuneration in CZK	Annual change to average remuneration in %
2018-2019	N/A*		
2020	580,017	N/A	N/A
2021	651,075	71,058	12.25
2022	809,594	158,519	24.35
2023	914,496	104,902	12.96
2024	1,043,421	128,925	14.10

* Not applicable with regard to Article III (3) (Transitional Provisions) of Act No. 204/2019 Coll., Amending Certain Laws in Connection with the Promotion of Exercise of Shareholders' Rights.

In Kutná Hora, on April 28, 2025

Philip Morris ČR a.s.

Handwritten signature of Fabio Costa in blue ink.

Fabio Costa

Chairperson of the Board of Directors of the Company

Philip Morris ČR a.s.

Handwritten signature of Eugenia Panato in blue ink.

Eugenia Panato

Member of the Board of Directors of the Company