

General Meeting of shareholders per rollam 2022

Philip Morris ČR a.s.

Andrea Gontkovičová

Chairperson of the Board of Directors

Anton Stankov

Member of the Board of Directors

IQOS in Czech and Slovak Republic

Business Performance Update

Consolidated Financial Results

Solid performance in 2021

- Consolidated revenues up by 5.5% (6.4% excl. currency) to CZK 18.9 billion
- Profit from operations down by 2.0% (2.2% excl. currency) to CZK **4.4 billion**
- Consolidated net income down by 0.3% to CZK 3.5 billion
- Total IQOS adult users¹ up by 140k to 770k (CZ & SK combined)
- 560k adult users have stopped smoking and switched to IQOS²

¹ Estimated number of adult IQOS and LIL users that used HEETS and FIIT for at least 5% of their daily tobacco consumption over the past seven days

² Estimated number of adult *IQOS* and *LIL* users, whose daily individual consumption of heated tobacco units represents the totality of their daily tobacco consumption over the past seven days, of which at least 70% are *HEETS* and *FIIT*

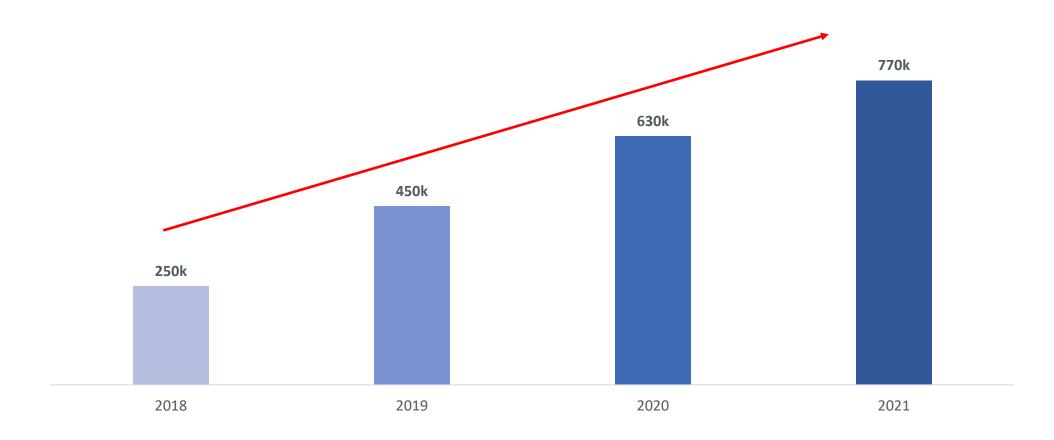


NEW IQOS USERS' REGISTRATIONS (CUMMULATIVE)

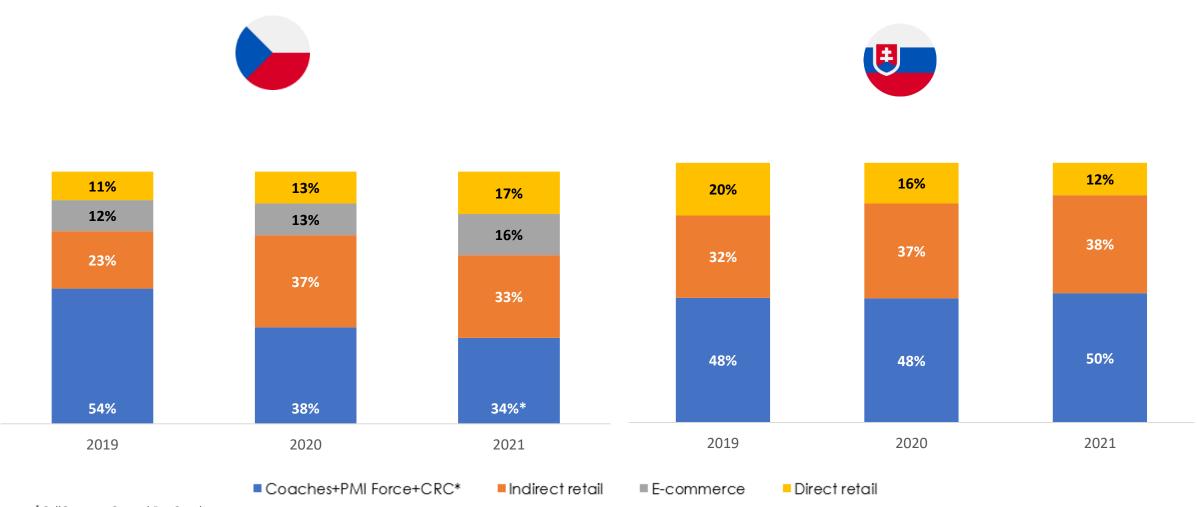




2021: +140k users



NEW IQOS USERS' REGISTRATIONS BY CHANNEL



^{*} CallCenter + Central Re. Coaches

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IQOS CONVERSION RATES – CZECH & SLOVAK REPUBLIC

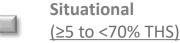
December 2021 Adult Smoker Conversion Rates (%)



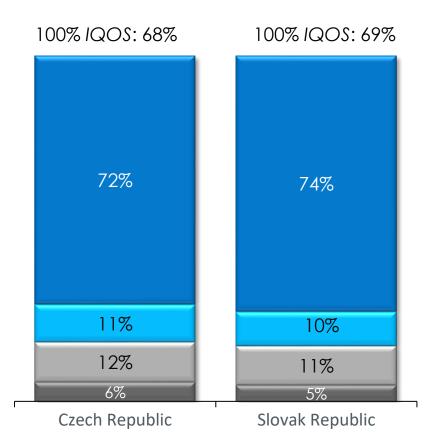










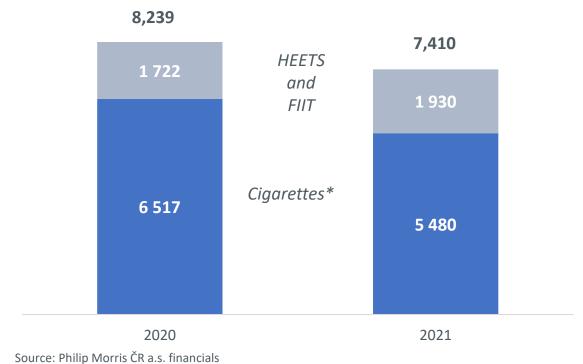




SHIPMENTS – CZECH REPUBLIC



Shipments (billion units)



Domestic *HEETS* and *FIIT* shipments increased by 0.2 bio units

Domestic cigarette shipments down by 1 bio units mainly driven by industry shipments reduction in 2021

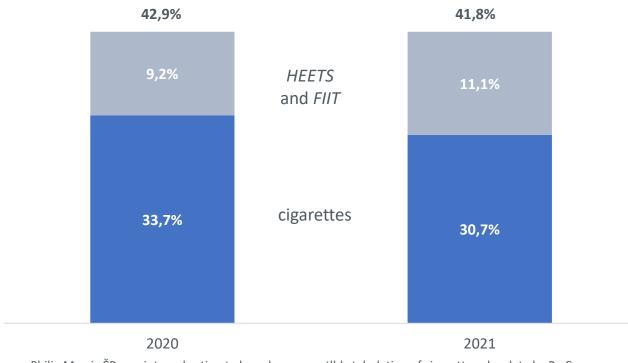
Source: Philip Morris CR a.s. Illiancials

^{*}include cigarettes and other tobacco products such as cigarillos, tobacco for make-your-own cigarettes (0.73 g is equivalent to 1 cigarette) and volume tobacco for make-your-own cigarettes (0.60 g is equivalent to 1 cigarette)









Combined market share down by 1.1pp, predominantly due to:

- 2020 menthol ban and annualization into 2021
- underlying cigarettes portfolio performance (-3.0%)
- partially offset by HEETS and FIIT share increase of 1.9%

Source: Philip Morris ČR a.s. internal estimate based on a montlhly tabulation of cigarette sales data by PwC

^{*}Participating in this tabulation are all the major companies selling tobacco products in the Czech Republic, who submit to PwC their data on cigarette sales to their direct trade partners. PwC provides back to the survey participants the anonymized aggregated total figure. Philip Morris ČR a.s. internal estimate for smoke-free products are then added to the data, which combined represents the total market as a base for market share calculation. We believe the market share reported using this methodology is more representative of the true performance of Philip Morris ČR a.s., as Nielsen Company (Europe) Sárl research retail audit data (which we have used as a proxy for our reporting previously) is based on an extrapolated sample of retail stores' data.



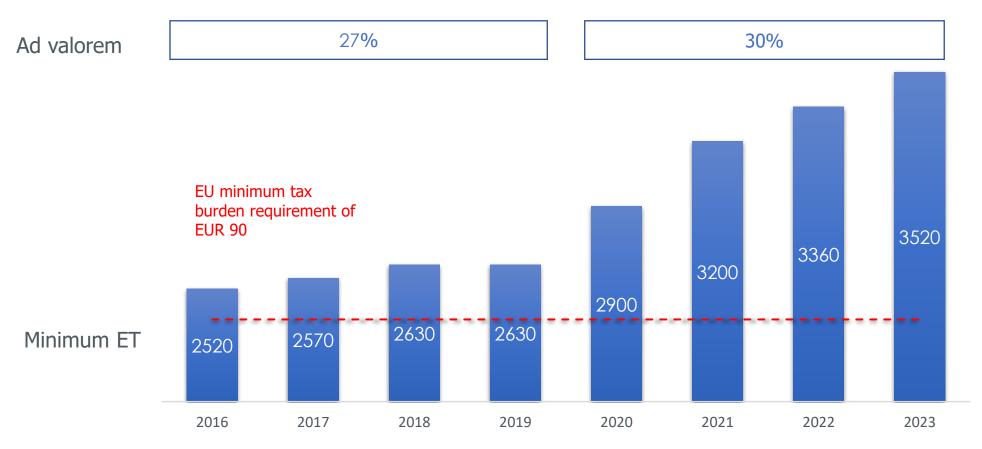
PRICE INCREASES 2018 – 2021 CZECH REPUBLIC

(CZK/Z	20s PACK)			Dec 2018	Dec 2019	Dec 2020	Dec 2021	
		Premium	THE PARTY OF THE P	106	109	123	134	
	Cigarettes	Medium	Lim	95	98	112	123	
	Cigal	Low	Control of the contro	90	93	107	118	
		SuperLow	RGAD PHUS PARTY OF THE PROPERTY OF THE PROPERT	88	91	105	116	
	ed cts		HEETS	100	100	110	110	Pack*
	Reduced Risk Products	HEETS	Tento tabakorý výrobak poklednie vyde zdravke a je náryhorý.	900	900	1000	1100	Bundle*

^{*}Recommended Retail Selling Price Source: Price Gazettes of the Ministry of Finance







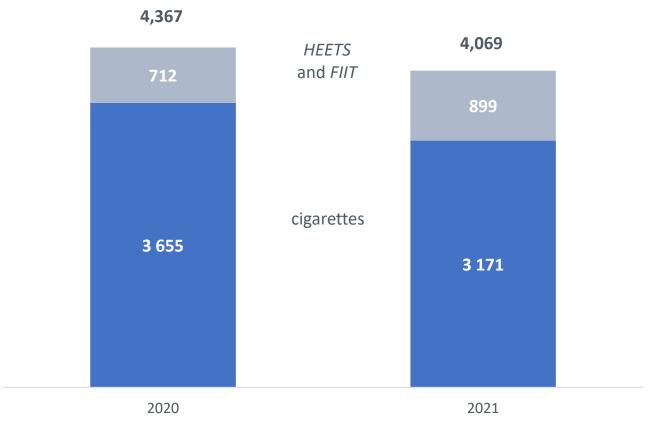
- A substantial increase in 2020, including an ad-valorem tax rate increase from 27% to 30%.
- Another substantial tax increase in 2021.
- Moderate tax increases approved for 2022-2023.

The EU minimum tax burden requirement calculated using the 2016-2021 average CZK/EUR exchange rate.

SHIPMENTS - SLOVAK REPUBLIC



Shipments (billion units)



Source: Philip Morris Slovakia s.r.o. financials

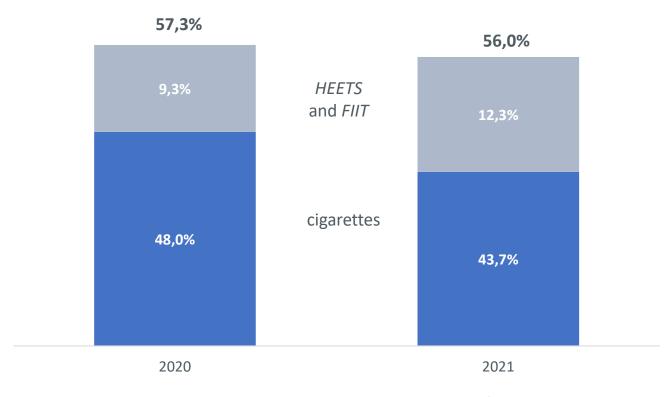
Domestic *HEETS* and *FIIT* shipments increased by 0.2 bio units

Domestic cigarette shipments down by 0.5 bio units, reflecting overall market shipments decline

SHARE OF MARKET – SLOVAK REPUBLIC



Market share in Slovak Republic (%)



Combined market share down by 1.3 pp, due predominantly to:

- 2020 menthol ban and annualization into 2021
- underlying cigarettes portfolio performance (-4.3%)
- partially offset by HEETS and FIIT share increase of 3.0%

Source: Philip Morris Slovakia s.r.o. internal estimate based on a montlhly tabulation of cigarette sales data by PwC

^{*} Participating in this tabulation are all the major companies selling tobacco products in the Slovak Republic, who submit to PwC their data on cigarette sales to their direct trade partners. PwC provides back to the survey participants the anonymized aggregated total figure. Philip Morris Slovakia s.r.o. internal estimate for smoke-free products are then added to the data, which combined represents the total market as a base for market share calculation. We believe the market share reported using this methodology is more representative of the true performance of Philip Morris Slovakia s.r.o., as Nielsen Company (Europe) Sárl research retail audit data (which we have used as a proxy for our reporting previously) is based on an extrapolated sample of retail stores' data.

PRICE INCREASES 2018 – 2021 SLOVAK REPUBLIC



(EUR/	20s PACK)			Dec 2018	Dec 2019	Dec 2020	Dec 2021	
		Premium	Taken political Other 1 or 1	3.90	4.00	4.00	4.50	
	Cigarettes	Low	LIN PARTIES	3.30	3.40	3.50	4.00	
	Ö	SuperLow	RCon Patting Sancies	3.20	3.30	3.40	3.90	
	Reduced Risk Products	HEETS	Terrior tabakový výrobot postocetok vode zdravie a je návýkový.	3.50	3.50	3.50	3.90	Pack*

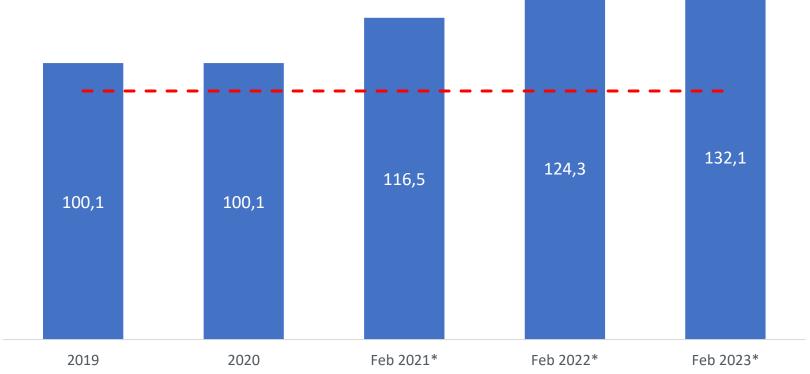
^{*}Recommended Retail Selling Price Source: Philip Morris Slovakia s.r.o. price lists





Minimum Excise Tax for Cigarettes (EUR/'000) Ad Valorem 23%

EU minimum tax burden requirement of EUR 90

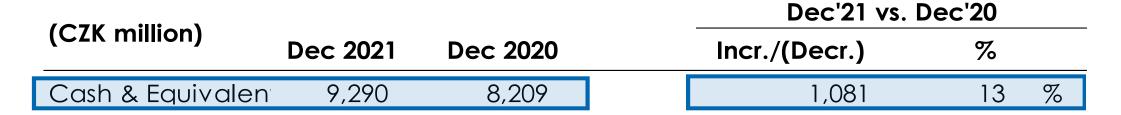


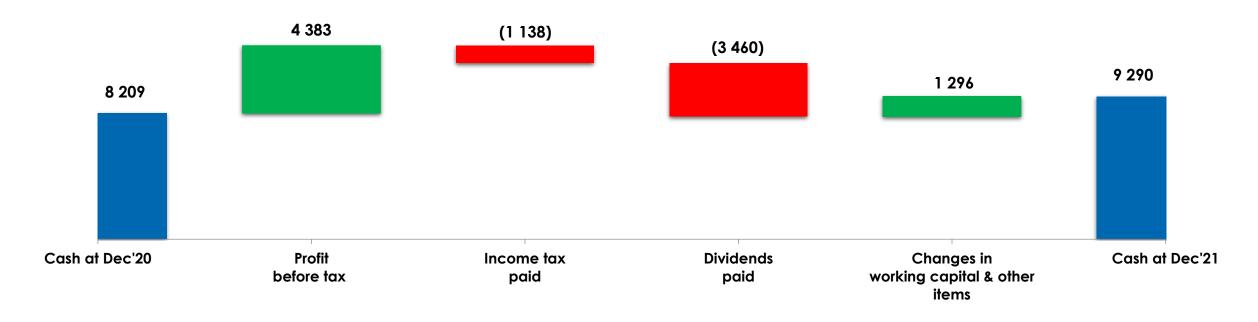
- Tax Calendar adopted in 2020, introduced increases in 2021, 2022, 2023
- Forecast in External Environment regarding the need of additional budget revenues due to COVID-19 outbreak and RU invasion to UA, is negative



CONSOLIDATED FINANCIAL PERFORMANCE 2021

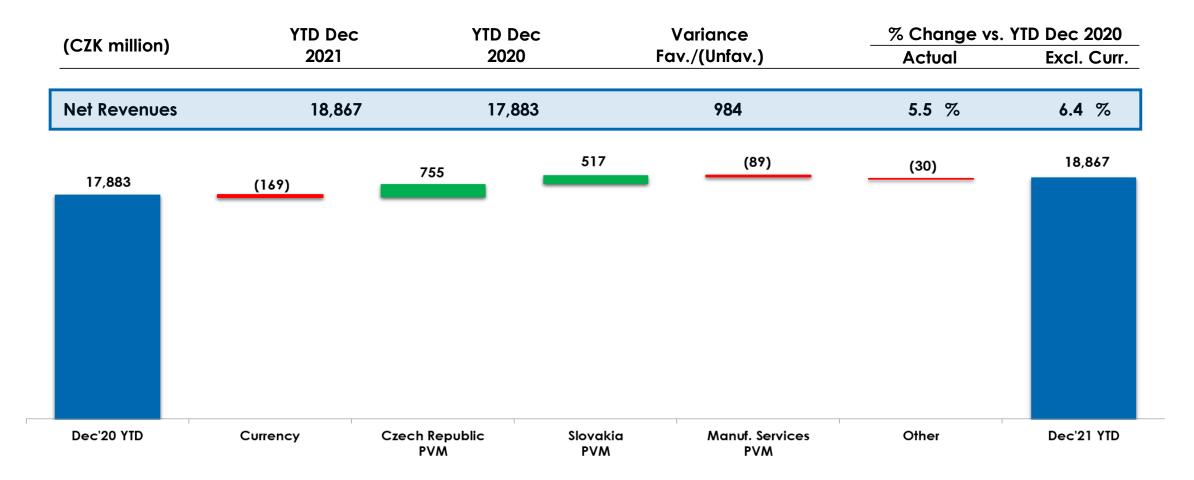
Cash & Cash Equivalents





Source: Philip Morris ČR a.s. consolidated financial results

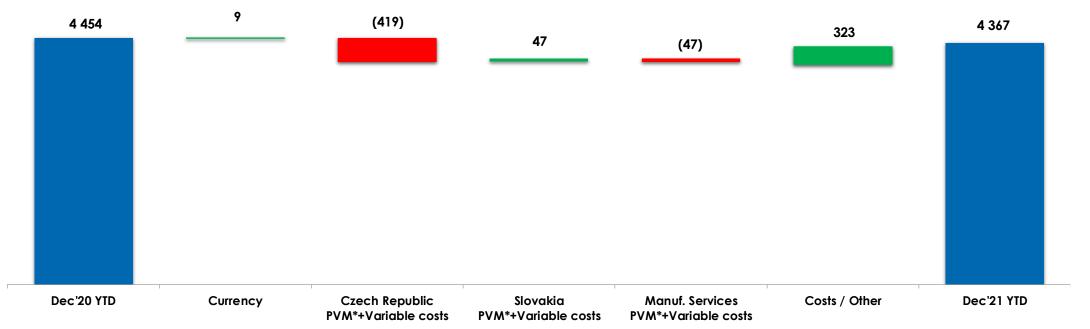
Net Revenues



^{*}PVM – Price, Volume and Mix variance Source: Philip Morris ČR a.s. consolidated financial results

Operating Income

(C7V million)	YTD Dec	YTD Dec	Variance	% Change v	s. YTD Dec 2020
(CZK million)	2021	2020	Fav./(Unfav.)	Actual	Excl. Currency
Net Revenues	18 867	17 883	984	5.5 %	6.4 %
Operating Income	4 367	4 454	-87	(2.0) %	(2.2) %



*PVM – Price, Volume and Mix variance

Source: Philip Morris ČR a.s. consolidated financial results

Net earnings & EPS

Earnings per Share Consolidated	2021	2020	2019	2018	2017	2016	2015
Earnings Current Year	1 281	1 285	1 464	1 397	1 269	1 008	936
Retained Earnings Prior Year per share	29	7	101	304	114	106	89
Total Retained Earnings at December 31 /share	1 310	1 292	1 566	1 701	1 383	1 113	1 025
Dividend Paid / Proposed	1 310	1 260	1 560	1 600	1 080	1 000	920



Thank you