



Participation in Business and Trade Associations.

We belong to many carefully selected business and trade associations around the world. We work with these groups because they represent our industry and the larger business community in policy discussions on issues where we have a common interest or objective.

Our support to these organizations and groups complies with applicable laws and our own principles and practices, and we routinely evaluate our participation to ensure that the groups' objectives align with the long-term interests of PMI and its shareholders, and that their activities continue to reflect PMI's values and high standards of conduct. There are times when we may not agree with certain positions adopted by the organizations we support. In these instances, we may choose to withdraw our participation or support.

Advance approval is required before PMI or its affiliates become a member of, or renew a membership in, any organization that has a connection with government officials or political activity in the U.S. We also prohibit our membership dues or other contributions made in the U.S. to be used for political campaign-related activities.

PMI's Law and Compliance Department monitors, and our Corporate Audit Department audits, compliance with our internal principles and practices and our General Counsel and heads of our Compliance and Corporate Audit Departments regularly report to the Audit Committee of PMI's Board of Directors on compliance matters. We have also implemented periodic review and approval of our political and trade association expenditures by the Board's Nominating and Corporate Governance Committee.

See below for the list of business and trade associations in which PMI held a leadership role during 2019 by serving on the Board of Directors or Executive Committee of that organization, along with the top 10 memberships paid in 2019.



Aegean Exporters Association (Turkey)	Indonesia Service Dialogue
Aegean Region Chamber of Industry (Turkey)	International Advertising Association (Romania)
All Russia Public Organization "Business Russia"	International Chamber of Commerce (Georgia)
American - Central Europe Business Association	Interstate Tobacco Industry Union (Brazil)
American Chamber of Commerce in Albania	Investors' Forum (Lithuania)
American Chamber of Commerce in Belgium	Kazakhstan Foreign Investors' Council Association
American Chamber of Commerce in Croatia	Klaipeda Chamber of Commerce, Industry and Crafts (Lithuania)
American Chamber of Commerce in Estonia	Korea Tobacco Association
American Chamber of Commerce in France	Leningrad Region Chamber of Commerce and Industry (Russia)
American Chamber of Commerce in the Republic of N. Macedonia	Lisbon Trade Association of Commerce and Industry (Portugal)
American Chamber of Commerce Serbia	National Association for Trademark Protection (Spain)
American Malaysian Chamber of Commerce	National Association of Manufacturers
Anitec-Assinfrom (Italy)	National Association of Tobacco Industry (Poland)
Anti-Counterfeit Association of Argentina	National Center for Asia-Pacific Economic Cooperation
Anti-counterfeit Institute (Italy)	National Forum against Piracy (Brazil)
APINDO (Indonesia)	National Manufacturers Association (Turkey)
Association of European Businesses (Russia)	National Manufacturing Association (Ukraine)
Association of Foreign Investors (Dominican Republic)	National Tobacco Industry Association (Mexico)
Association of Russian Corporate Media	OPORA ROSSII (Russia)
Brand Protection Group (Brazil)	Parliamentary Intelligence Security Forum
Brazilian Tobacco Industry Association	Philippine Tobacco Institute
British Brands Group UK	Polish Employers Association
Bulgarian Association of Tobacco Industry	Portuguese Association for Corporate Communication
Canadian Tobacco Manufacturers Council	Rio de Janeiro Tobacco Industry Union (Brazil)
Chamber of Industries and Production (Ecuador)	Russian Union of Industrialists and Entrepreneurs
Coalition on Tobacco Affairs	Spanish Tobacco Roundtable
Communication Switzerland (KS)	Stifterverband for promoting education, science and innovation (Germany)
Community of Interests Tobacco Industry (Germany)	Swiss Association of SMEs
Confederation of Industry of the Czech Republic	Swiss Business Council (Pakistan)
Confederation of Malaysian Tobacco Manufacturers	Swiss Chamber of Commerce (Indonesia)
Cooperation Fund "Industry and Tobacco Retail" (Netherlands)	Thai Tobacco Trade Association
Council of the Americas	The American Business Council (Pakistan)
Digital Coding and Tracking Association	The American European Community Association (Belgium)
Dominican Republic Association of Industries	The Tobacco Institute of Southern Africa
Dominican Republic Cigarette Association	Tobacco Association (Singapore)
Economiesuisse (Switzerland)	Tobacco Community Alliance (Indonesia)
Economy Lausanne region (Switzerland)	Tobacco Industry Chamber (Argentina)
Ecuadorian Exporters Federation	Tobacco Institute of the Republic of China
Employers of Poland	Trade related IPR Protection Association
Employers' Union (Montenegro)	U.S. Chamber of Commerce
Ethics and Reputation Society (Turkey)	U.S. Council for International Business
European Chamber of Commerce (Singapore)	UK Vaping Industry Association
Federation of Philippine Industries	Union de Fabricants (France)
Foundation Taskforce "Minimum Age Compliance Tobacco" (Netherlands)	Union of Belgian Entrepreneurs
Georgian Swiss Business Association	Union of Employers of E-cigarettes and Novel Tobacco Heated Products (Poland)
Global Compact Network India	US ASEAN Business Council (Indonesia)
Goya Business Chamber (Argentina)	US-ASEAN Business Council
Hellenic American Chamber of Commerce (Greece)	US-Russia Business Council
Hellenic Federation of Enterprises (Greece)	Valore D (Italy)
Hellenic Management Association (Greece)	Value Balancing Alliance
Hellenic Production (Greece)	White Cigarette Manufacturers Association (Indonesia)