

HALF YEARLY REPORT

For the half year ended June 30, 2020 (Un-audited)

HALF YEARLY REPORT

For the half year ended June 30, 2020 (Un-audited)



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COMPANY INFORMATION

BOARD OF DIRECTORS

KAMRAN Y. MIRZA (Chairman)
ROMAN YAZBECK (Chief Executive)

MICHAEL SCHARER LIM KHANG WEI MUHAMMAD ZEESHAN PATTARAPORN AUTTAPHON LT. GEN. (R) TARIQ KHAN

COMPANY SECRETARY

MUSTAFA KAMAL ZUBERI (until August 10, 2020) FAIZA KAPADIA RAFFAY (from August 11, 2020)

AUDIT COMMITTEE

LT. GEN. (R) TARIQ KHAN (Chairman)

LIM KHANG WEI

PATTARAPORN AUTTAPHON

MUSTAFA KAMAL ZUBERI (until August 10, 2020) (Secretary) FAIZA KAPADIA RAFFA (from August 28, 2020) (Secretary)

HUMAN RESOURCE & REMUNERATION COMMITTEE

KAMRAN Y. MIRZA (Chairman)

ROMAN YAZBECK

MICHAEL SCHARER

SARAH HASSAN (Secretary)

AUDITORS

A. F. FERGUSON & CO. Chartered Accountants

BANKERS

UNITED BANK LIMITED
STANDARD CHARTERED BANK PAKISTAN LIMITED
MCB BANK LIMITED
HABIB BANK LIMITED
CITI BANK N.A.
DEUTSCHE BANK A.G.
FAYSAL BANK LIMITED

REGISTERED OFFICE

19TH FLOOR, THE HARBOUR FRONT, DOLMEN CITY, HC-3, BLOCK-4, CLIFTON. KARACHI-75600

FACTORIES

1. G.T ROAD, QUADIRABAD, DISTRICT: SAHIWAL (PUNJAB) 2. LEAF DIVISION COMPLEX, 22ND KM, MARDAN SWABI ROAD, MARDAN (KPK)

SHARE REGISTRAR

CENTRAL DEPOSITORY COMPANY OF PAKISTAN (CDC) CDC HOUSE, 99-B, BLOCK-B, S.M.C.H.S., MAIN SHAHRAH-E-FAISAL, KARACHI -74400

Website: www.philipmorrispakistan.com.pk

Email: pmpk.info@pmi.



DIRECTORS' REVIEW

During the period, the World Health Organization (WHO) declared COVID-19 (the Virus) a pandemic. When dealing with the pandemic our priority remained to ensure the safety of our employees and stakeholders. As a responsible organization, we established SOPs in line with provincial directives and has taken all relevant measures in order to ensure the safety of our consumers and employees. The series of safety measures taken included mandating work from home for office based employees, restricting factory access to essential workers only, implementing temperature screening, enhancing cleaning and sanitization protocols, compartmentalizing activities (i.e. separation of working groups, staggered break/mealtimes and shift changes, etc.), providing additional employee transport to respect social distancing, and providing personal protective equipment for use at all times.

Due to initial directives and subsequent lockdown notifications by the Government of Punjab, the Sahiwal factory experienced intermittent closure during the period for few days due to lockdown imposed by the Government. The Company prioritized business continuity during the lockdown and with the support of the management team, all efforts were made to minimize adverse impact on operations. As lockdown measures have been eased by the Government, the company's offices across the country have transitioned back to work with all relevant SOPs in place ranging from the smart work approach of having certain number of employees working from office, screening and testing facilities available to continue ensuring safety of our employees.

The Company launched a comprehensive project comprising of monetary and in-kind donations across Pakistan to support livelihoods of many individuals which are impacted due to country wide COVID-19 related restrictions. We partnered with Kashf Foundation to provide relief to the impacted groups along with distribution of food rations and hygiene kits. Moreover, the company's employees also voluntarily participated actively to deliver food rations to those most in need. The Company also donated over 35,000 Persona Protective Equipment to Paiman Alumni Trust who delivered them to various hospitals and also conducted awareness drives to educate marginalized groups on basic measures to avoid contraction of COVID-19. These initiatives are in line with Philip Morris International's global relief efforts against the pandemic since its outbreak, with relief efforts through various initiatives in more than 70 countries.

During the period, the legally compliant tax paying cigarette industry continues to face challenges from the illicit cigarette sector, currently estimated at 35.2% of the total tobacco market (Jun'20 - Retail Audit). This is mainly attributable to the multiple excise tax increases that stretched the price gap between illicit and legally compliant tax paying cigarette industry as well as growing incidence of downtrading due to the presence of domestically produced, illegally available, duty not paid cigarettes in the market selling at prices lower than the legally permissible limit of PKR 63/pack. Further, it is also observed that local tobacco manufacturers continue to violate tobacco advertisement restrictions as per guidelines issued by the Government.

Our Company has sold 5.2 billion sticks in HY'20 compared to 8.3 billion sticks in 2019, resulting in a decrease of 37% compared to the same period last year, reflecting the rise of illicit, whereas Company's net turnover decreased by 7% for six months ended June 30th, 2020 due to price increases in Jun'19 and Feb'20 (despite 37% volume decline). Our contribution to the National Exchequer, in the form of excise tax, sales tax and other government levies stood at PKR 12,493 million for the period. The contribution registered a decrease of 21% as compared to the same period last year primarily due to a declining volume base of the legally compliant industry which is under pressure from growing threat of illicit trade.



DIRECTORS' REVIEW

Despite the mentioned challenges, the Company recorded Profit before tax of PKR 1.252 million for the three months period ended June 30th, and PKR 1,801 million for the six months period ended June 30th. 2020 compared to Profit before tax of PKR 1,202 million. and Loss before tax of PKR 550 million for the same period of 2019. The three months increase in Operating profit before tax is mainly driven by increase in Gross Profit due to lower manufacturing cost and pricing coupled with decrease in distribution and marketing expenses. Further, the overall increase in six months Operating Profit before tax from last year is mainly due to significant decrease in Other Expenses by PKR 2,350 million mainly due to one off impairment and employee separation cost charged on account of closure of factory in Kotri coupled with decrease in distribution and marketing expenses. The Company is committed to continuously optimizing its cost base by ensuring effectiveness of its distribution and marketing expenses and allocating its resources for initiatives which we believe can earn the best returns. Further, we continue to find efficiencies in our manufacturing and administrative expenses.

The Company strongly believes that lack of a level playing field due to the prevalence of illicit cigarettes are a threat to the long term sustainability of the legally compliant tax paying cigarette industry volume base and are detrimental for the Government revenues. During the period, Federal Budget 2020/21 was announced and approved with no increase in excise rates on locally produced cigarettes, we believe this an important step but doesn't address the existing price gap between legally compliant tax paid industry and illicit. In our view, in the interest of all stakeholders, Government should be taking sustainable measures through strict enforcement against illicit sector. The Company supported the awareness drive during the period around the growing menace of illicit which has an annual negative impact of PKR 44 billion (estimated) on Government revenue.

The management team is committed towards improving the overall performance of the Company by utilizing global resources, pursuing strategic commercial activities, continuous improvements in product quality, process and operational efficiency, as well as resource utilization and allocation. Further, growing our gross margin and controlling the cost remain our priorities for improving profitability in a challenging environment.

On behalf of the Board of Directors, we would like to express our gratitude and appreciation to all our employees, shareholders, business partners and other institutions for their continued trust and support.

On behalf of the Board of Directors.

KAMRAN Y. MIRZA Chairman

Karachi: August 28, 2020

Chief Executive



ڈائر کیٹرز رپورٹ

اِس عرصے کے دوران، فلپ مورس (پاکستان) کیلیڈ کی جانب ہے ایک اُڑ فیکس، سیز فیکس اور دیگر سرکاری محصولات کی صورت میں، قومی خزانے میں حصہ 12,493 ملین روپے رہا۔ اِس طرح، قومی خزانے کوادا کیے گئے تک والی گرشتہ برس کے اِسی عرصے کے مقابلے میں، 21 فیصد کی واقع ہوئی جس کی وجہ قانون کی پاسداری کرنے والی صنعت کے جم میں کی تھی جسٹر بیوں کی غیر قانونی تجارت کی جانب مسلسل بڑھتے ہوئے دیاؤ کا سامنا ہے۔

ہماری کمپنی کی پینندرائے ہے کہ غیر قانونی سکر بیوں کی دستیا بی اور مساوی مواقع کی عدم موجود گی ، قانون کی پاسداری کرنے والی اور کیکس اوا کرنے والی سکر بیٹ کی صنعت کے استخام کے لیے طویل المیعاور مقانی کو بیت کے استخام کے لیے طویل المیعاد خطر میں المیعاد خطر وارس واقع کی عدم موجود گی ہوں ہے۔ اس کر صحالات کیا گیا اور مقانی طور پر اور کیس مساطر کر ایو گیا ہم قدم ہے لیکن سے قانونی طور پر اور کیس اوا کرنے والی صنعت کے درمیان قبینوں کا فرق دور کرنے کے لیے کافی نہیں ہیں۔ ہم جھتے ہیں تمام فریقین کے مفاد میں کوموں کو بیا ورکیس اوا کرنے والی صنعت کو درمیان قبینوں کا فرق دور کرنے کے لیے کافی نہیں ہیں۔ ہم جھتے ہیں تمام فریقین کے مفاد میں کوموں کو جائے ہوں کہ وہ کہ دو مزید پائیدار گیا ہم قدم ہے کہ موسول سے کہ وہ مزید پائیدار کرنے والی اور کیس اور کرنے والی صنعت کو بھی ایک بیا ترکیس کی شرح میں ایشتی اور معمد کے دوران کی باحد اور المات پڑس کرے۔ فلب موس (پاکستان) کملیڈ نے ، اس عرصے دوران سے گیا ور بیوں کی برخ سے کہ جس سے مزول کر رہے والی اور کیک کرنے والی ان کہ 14 اس کرے کے دوران کی بیٹر قانونی صنعت کے خلاف کو بیا کہ کا کر کے دوران کی کر رہے والی اور کیک کرنے والی کو کروں کی کہ اس میں کہ جس سے مزول کی برخ میں کی کر کرنے والی کو کری کی کر کے خلاف آگا گی کی مہموں کی جس سے مرکاری گھمولا سے برسالانہ 44 ارب رو ہے (تخیید) کامنی ارڈ پڑتا ہے۔ سے مرکاری کھمولا سے برسالانہ 44 ارب رو ہے (تخیید) کامنی ارڈ پڑتا ہے۔

عالمی وسائل سے استنفاد ہے، حکمت عملی پرٹی مارکیڈنگ کی سرگرمیوں پڑئل درآ ہد، مصنوعات کے معیار میں مسلسل بہتری عمل اور طریقہ کاریش بہتری اور وسائل کی فراہمی اور استعمال کے ذریعے انتظام پر ممپنی کی مجموق کا رکردگی میں بہتری لانے کے لیے پر عزم ہے۔ دشوار ماحول میں ہمارا ہڑھتا ہوا مجموق منافع اور اخراجات پر کنفرول کمپنی کے منافع کو بہتر بنانے کے امداف میں شامل ہیں۔

ہم بورڈ آف ڈائر کیٹرز کی جانب سے اپنے تمام ملاز میں متعلق فریقین ، کاروباری شرا کت داروں اور دیگر اداروں کوشکر سیادا کرتے ہیں اوران کے مسلسل اعتاد اور تعادن کوسراجتے ہیں۔

بورڈ آف ڈائر یکٹرز کی جانب سے

رومن یاز بیک چیف ایگزیکو

کامران بوسف مرزا چیئر مین

بتاریخ: کراچی، 28اگست ،2020ء



ڈائز یکٹرز رپورٹ

ابتدائی احکامات اور حکومت پنجاب کی جانب سے تالا بندی کے لیے جاری کردہ نوشیکشٹن کے باعث ،سابی وال فیکٹری کو، پھھ ع سے کے لیے، بار بار، بندش کا سامنا کرنا پڑا ہاتا ہم، باس تالا بندی کے دوران بھی بمپنی نے کاروبار کے تسلسل کوتر تیج دی، اور آپر پیٹرکو نفی اثر است سے بچانے کے لیے، انتظامی ٹیم کی مدد ہے، تیمام مکد کوششیں کیس ۔اب، جبیا کہ، حکومت کی جانب سے تالا بندی کے اقدامات میں نری کر دی گئی ہے، پورے ملک میں کمپنی کے دفاتر اپنے معمول کے مطابق کام کررہے ہیں، تاہم، ملاز میں کا تتحفظ بیٹنی بنانے کی خوش سے تمام تعلق معیاری ضوابط کار (SOPs) پر چھی عمل درآمد ہور ہاہے جن میں، بعض ملاز مین کا گھر سے کام کرنا (home-from-work)، اسکرینگ اور ٹیسٹنگ کی مہولتیں شال ہیں۔

کینی نے ، کووڈ - 19 کے باعث عائد کی گی پابند یوں سے متاثر ہونے والے افراد کی گزراوقات کے لیے پورے پاکستان میں مالی اوراشیاء کی صورت میں عطیات کا
ایک جائع پر دجیکٹ شروع کیا۔ ہم نے کشف فائ نڈیشن (Kashf Foundation) کے ساتھ ایک شراک تائم کی تاکہ متاثر ہونے والے گروہوں میں خوراک
کی تقییم کے ساتھ حفظان صحت کی کشر (kits) بھی تقییم کی جاسکیں ۔ مزید برآس، انتہا کی ضورت مندا فراد میں خوراک کی تقییم کے لیے کہنی کے ملاز مین نے بھی بڑھ
پڑھ کر حصہ لیا۔ کہنی نے 50,000 برش پر وشکوا کو بہنس کو اسلام (Paiman بہنی نے 50,000 بیان السائی ٹرسٹ مورت میں اور کم مراعات یا فقہ گروہوں میں کووڈ - 19 سے بچاؤ کے بارے میں بنیاد کی
القدامات کے حوالے ہے آگا ہی بھی بیدا کی جائے والی کوششوں کے مطابق تھے جن کا آغاز و با
القدامات کے حوالے ہے آگا ہی بھی بیدا کی جائے ہو اور امات، فاپ مورس انٹر بھٹشل کی جانب سے عالمی شطح پر کی جائے والی کوششوں کے مطابق تھے جن کا آغاز و با
کے جھیلنے کے وقت سے بی کردیا گیا تھا۔ فلی مورس انٹر بھٹشل کی جانب سے عالمی شطح پر کی جائے والی کوششوں کے مطابق تھے جن کا آغاز و با
کے جھیلنے کے وقت سے بی کردیا گیا تھا۔ فلی مورس انٹر بھٹشل کی جانب سے عالمی شطح پر کی جائے والی کوششوں کے مطابق تھے جن کا آغاز و با
کے جھیلنے کے وقت سے بی کردیا گیا تھا۔ فلی مورس انٹر بھٹشل کی جانب سے دائد مالک کوامل اوفرائم کی گئی۔

اِس عرصے کے دوران ، قانون کی پاسداری کرنے اور ٹیکس اداکرنے والی سگریٹ کی صنعت کوغیر قانونی طور پرسگریٹ تیار کرنے والے شیعے کی جانب سے مشکلات کا سامنا جاری را ہو، اِس وقت ، جون 2020ء میں کیے کے ریٹیل آؤٹ کے مطابق بھیہا کو کی کل صنعت کا 35.20 فیصد ہے۔ اِس کی بنیادی وجہا کیسا سُر متعدد ہار اضافہ ہے جس کی وجہ سے غیر قانونی اور ٹیکس ادانہ کرنے والی سگریٹ کی صنعت میں قیمتوں کا فرق میں اضافہ ہے۔ دوسری وجہا رکیٹ میں ، مقامی طور پر تیار کردہ اور غیر تانونی طور سگریٹوں کی دستایی ہے جوڈیوٹی ادانہ کرنے والی سگریٹوں کی خور دست ہوتی ہیں۔ حزید بر آس ، تیکس کہ کیمتا می طور پر سگریٹ تیار کرنے والے ادارے حکومت کی جانب ہے جادی کرکے دورانے ہواری کھی کرکے تیں۔ حزید بر آس ، تیکس کے کیمتا می طور پر سگریٹ تیار کرنے والے ادارے حکومت کی جانب سے جادی کر در این میں بھی کرتے ہیں۔

ہماری کمپنی نے ،سنہ 2020ء پہلی ششاہی کے دوران 2.5 ارب سگر یٹی فروخت کیس جب کہ سنہ 2019ء کے اِی عرصے کے دوران ،8.3 ارب سگریٹیں فروخت ہو کیں تھیں۔ اِس طرح، گزشتہ برس، کے ای عرصے کے دوران ہونے والی فروخت کے مقاطع میں ،اس سال فروخت میں 37 فیصد کی واقع ہوئی ہے۔ اِس سے غیر قانونی سگریٹوں کی تجارت میں اضافہ ظاہر ہوتا ہے۔ مورجہ میں جون ، 2020ء کو تتم ہونے والے چھاہ کے دوران کمپنی کے خالص کاروبار میں بھی 7 فیصد کی واقع ہوئی جس کی دجہ ہوں 2019ء اور ، بعداز اں ،فروری 2020ء میں قیمتوں میں اضافہ ہے (اگر چیفر وخت کے تجم میں 37 فیصد کی واقع ہوئی)۔



AUDITORS' REPORT

INDEPENDENT AUDITOR'S REVIEW REPORT

To the members of Philip Morris (Pakistan) Limited

Report on review of Interim Financial Statements

Introduction

We have reviewed the accompanying condensed interim statement of financial position of Philip Morris (Pakistan) Limited as at June 30, 2020 and the related condensed interim statement of profit or loss and other comprehensive income, condensed interim statement of changes in equity and condensed interim statement of cash flows and notes to the financial statements for the six months period then ended (here-in-after referred to as the "condensed interim financial statements"). Management is responsible for the preparation and presentation of these condensed interim financial statements in accordance with accounting and reporting standards as applicable in Pakistan for interim financial reporting. Our responsibility is to express a conclusion on these financial statements based on our review.

The figures of the condensed interim statement of profit or loss and other comprehensive income for the quarters ended June 30, 2020 and 2019 have not been reviewed, as we are required to review only the cumulative figures for the six months period ended June 30, 2020

Scope of Review

We conducted our review in accordance with International Standard on Review Engagements 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity". A review of condensed interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Karachi: August 29, 2020

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed interim financial statements are not prepared, in all material respects, in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting.

The engagement partner on the review resulting in this independent auditor's report is Khurshid Hasan.



CONDENSED INTERIM STATEMENT OF FINANCIAL POSITION

AS AT JUNE 30, 2020

AS AT JUNE 30	J, 2U2	20	
	Note	June 30, 2020 (Un-audited) (Rupees in	December 31, 2019 (Audited)
ASSETS NON-CURRENT ASSETS Fixed Assets		(Kupees III	illousaliuj
- Property, plant and equipment - Right-of-use assets - Intangibles	5	5,494,535 390,261 3,691 5,888,487	5,632,379 471,194 5,975 6,109,548
Investment in a subsidiary company Long term deposits Deferred taxation	6	1 57,321 <u>1,145,957</u> 7,091,766	57,361 1,399,704 7,566,614
CURRENT ASSETS Stores and spares - net Stock in trade - net Trade debts - net Advances Prepayments Other registration	7	140,609 3,782,851 110,193 133,274 67,950	158,875 6,141,376 - 22,078 63,799
Other receivables Income tax - net Staff retirement benefits Cash and bank balances Non-current assets held for disposal TOTAL CURRENT ASSETS	9	851,842 719,046 109,379 3,763,527 - 9,678,671	972,668 992,250 109,878 330,283 - 8,791,207
TOTAL ASSETS		16,770,437	16,357,821
EQUITY AND LIABILITIES SHARE CAPITAL AND RESERVES			
Authorised capital		12,000,000	12,000,000
Issued, subscribed and paid-up capital - Ordinary shares - Preference shares Transaction cost on issuance of preference shares - net of tax		615,803 10,464,000 11,079,803 (33,911) 11,045,892	615,803 10,464,000 11,079,803 (33,911) 11,045,892
Reserves TOTAL EQUITY		844,117 11,890,009	(395,009) 10,650,883
NON-CURRENT LIABILITIES Lease liabilities		362,453	416,752
CURRENT LIABILITIES Short-term borrowings Trade and other payables Current maturity of lease liabilities Unclaimed dividend Accrued mark-up on short borrowings Sales tax and excise duty payable TOTAL CURRENT LIABILITIES	10	3,428,092 97,424 33,846 196 958,417 4,517,975	846,475 4,296,586 93,955 33,935 1,275 17,960 5,290,186
TOTAL LIABILITIES		4,880,428	5,706,938
TOTAL EQUITY AND LIABILITIES		16,770,437	16,357,821
CONTINGENCIES AND COMMITMENTS	11		

The annexed notes from 1 to 21 form an integral part of these condensed interim financial statements.

KAMRAN Y. MIRZA Chairman

Karachi: August 28, 2020

ROMAN YAZBECK Chief Executive



CONDENSED INTERIM STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE QUARTER AND SIX MONTHS PERIOD ENDED JUNE 30, 2020

	Note	Quarter	ended	Six months p	eriod ended
		June 30, 2020	June 30, 2019	June 30, 2020	June 30, 2019
			(Rupees	in thousand)-	
_					
Turnover - net	12	4,607,984	5,423,553	8,806,270	9,519,537
Cost of sales	13	2,449,879	3,437,774		5,778,394
Gross profit		2,158,105	1,985,779	3,628,614	3,741,143
Distribution and marketing expenses		431,779	605,658	953,487	1,236,783
Administrative expenses		420,048	367,699	772,346	683,209
Other expenses	14	124,074	(63,403)	11 ' 1	2,598,673
Other income		(107,343)	(142,663)	11 ' 1	(260,263)
		868,558	767,291	1,778,103	4,258,402
Operating profit / (loss)		1,289,547	1,218,488	1,850,511	(517,259)
Finance cost and bank charges		37,378	16,791	49,482	32,582
Profit / (loss) before taxation		1,252,169	1,201,697	1,801,029	(549,841)
Taxation charge	15	361,052	527,477	548,513	41,752
Profit / (loss) after taxation	10	891,117	674,220	1,252,516	(591,593)
Other comprehensive income		-	-	-	-
Total comprehensive income / (loss)					
for the year		891,117	674,220	1,252,516	(591,593)
Earnings / (loss) per share			(Ruj	oees)	
- Basic	16	14.47	10.95	20.34	(9.61)
- Diluted	16	13.26	Anti-dilutive	18.64	Anti-dilutive

The annexed notes from 1 to 21 form an integral part of these condensed interim financial statements.

KAMRAN Y. MIRZA
Chairman

ROMAN YAZBECK Chief Executive



CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY (Unraudited)

FOR THE SIX MONTHS PERIOD ENDED JUNE 30, 2020

_											
		l, subscribed iid-up capital	Transaction cost on			Reserves					Total
_			issuance of preference		apital Reserve			evenue Reserve	-	Subtotal - Reserves	
_	Ordinary shares	Preference shares	shares -net of tax		Remeasure- ment of staff retirement gratuity plan -net of tax	Subtotal Capital Reserves	General reserve	Unappropriated loss	Subtotal Revenue Reserves		
_					(Rup	es in thous	and)				
Balance as at January 1, 2019	615,803	10,464,000	(33,911)	5,271	(258,115)	(252,844)	4,676,610	(2,859,012)	1,817,598	1,564,754	12,610,646
Share based payments											
- expense	-	-		12,221 (20,022)		12,221 (20,022)	-	-		12,221 (20,022)	12,221 (20,022)
- recharge		-		(7,801)	-	(7,801)	-			(7,801)	(7,801)
				(/ /		(/ /				(/ /	(, ,
Total comprehensive loss											
Loss after taxation for the six months period ended June 30, 2019						_		(591,593)	(591,593)	(591,593)	(591,593)
polica di aca dallo 00, 2010	-	-	-	-	-	-	-	(591,593)	(591,593)	(591,593)	(591,593)
B	045.000	10 101 000	(00.044)	(0.500)	(050.445)	(000 045)	1.070.010	(0.450.005)	4 000 005	205 200	10.011.050
Balance as at June 30, 2019	615,803	10,464,000	(33,911)	(2,530)	(258,115)	(260,645)	4,676,610	(3,450,605)	1,226,005	965,360	12,011,252
Balance as at January 1, 2020	615,803	10,464,000	(33,911)	11,148	(243,756)	(232,608)	4,676,610	(4,839,011)	(162,401)	(395,009)	10,650,883
Share based payments											
- expense	-	-	-	13,846	-	13,846	-	-	-	13,846	13,846
- recharge	-	-	-	(27,236)	-	(27,236)	-	-	-	(27,236)	(27,236)
	-	-	-	(13,390)	-	(13,390)	-	-	-	(13,390)	(13,390)
Total comprehensive income											
Profit after taxation for the six months period ended June 30, 2020		-	-		-			1,252,516	1,252,516	1,252,516	1,252,516
	-	-		-	-	-	-	1,252,516	1,252,516	1,252,516	1,252,516
Balance as at June 30, 2020	615,803	10,464,000	(33,911)	(2,242)	(243,756)	(245,998)	4,676,610	(3,586,495)	1,090,115	844,117	11,890,009

The annexed notes from 1 to 21 form an integral part of these condensed interim financial statements.

Karachi: August 28, 2020

KAMRAN Y. MIRZA Chairman ROMAN YAZBECK Chief Executive



CONDENSED INTERIM STATEMENT OF CASH FLOW (Un-audited)

FOR THE SIX MONTHS PERIOD ENDED JUNE 30, 2020

CASH FLOWS FROM OPERATING ACTIVITIES	Note	Six months p June 30, 2020 (Rupees in	June 30, 2019
Cash generated from operations	18	4,623,046	1,377,950
Staff retirement gratuity paid		(33,440)	(33,640)
Finance cost paid		(31,672)	(32,572)
Profit received on savings accounts		15,550	178,941
Income taxes paid		(21,562)	(132,791)
Long term deposits		40	(6,566)
Net cash generated from operating activities		4,551,962	1,351,322
CASH FLOWS FROM INVESTING ACTIVITIES			
Capital expenditure		(269,225)	(460,378)
Acquisition of intangibles		-	(500)
Proceeds from disposal of items of property,			
plant and equipment		66,790	65,653
Net cash used in investing activities		(202,435)	(395,225)
CASH FLOWS FROM FINANCING ACTIVITIES			
Dividend paid		(89)	(596)
Principal element of lease payments		(69,719)	(80,525)
Net cash paid for financing activities		(69,808)	(81,121)
Net increase in cash and cash equivalents			
during the period		4,279,719	874,976
Cash and cash equivalents at the beginning of the peri	od	(535,053)	2,946,368
Cash and cash equivalents at the end of the period	19	3,744,666	3,821,344

The annexed notes from 1 to 21 form an integral part of these condensed interim financial statements.

ROMAN YAZBECK Chief Executive MUHAMMAD ZEESHAN
Chief Financial Officer

Karachi: August 28, 2020

KAMRAN Y. MIRZA Chairman



FOR THE SIX MONTHS PERIOD ENDED JUNE 30, 2020

1. THE COMPANY AND ITS OPERATIONS

- 1.1 Philip Morris (Pakistan) Limited (the Company) was incorporated in Pakistan on February 10, 1969 as a public limited company under the Companies Act, 1913 (now the Companies Act, 2017). The Company is listed on the Pakistan Stock Exchange. The principal activity of the Company is the manufacturing and sale of cigarettes and tobacco products. Its registered office is situated at 19th Floor, The Harbour Front, Dolmen City, HC 3, Block 4, Clifton, Karachi, Pakistan.
- 1.2 In view of the exemption granted by the Securities & Exchange Commission of Pakistan (the SECP) vide its letter No. EMD/233/619/2002/634 dated April 9, 2020 from the requirement of section 228(7) of the Companies Act, 2017 (the Act), the consolidated financial statements of the group comprising the Company and its subsidiary, Laksonpremier Tobacco Company (Private) Limited, have not been prepared. The exemption is, however, subject to the condition that any material and relevant details of the aforesaid subsidiary shall be prominently disclosed by the Company.
 - In accordance with the requirements of the said exemption, financial highlights of the subsidiary are stated in note 6.
- 1.3 During the period, the World Health Organization (WHO) declared COVID-19 (the Virus) a pandemic. While this has impacted the global economy, the factory of the Company was intermittently closed for a period of around 28 days due to lockdown imposed by the Government in an attempt to contain the spread of the Virus and intimation was duly made to Pakistan Stock Exchange. However, the Company's operations, financial position and results have not been materially impacted.

2. STATEMENT OF COMPLIANCE AND SIGNIFICANT ACCOUNTING POLICIES

- 2.1 These condensed interim financial statements have been prepared in accordance with the accounting and reporting standards as applicable in Pakistan for interim financial reporting. The accounting and reporting standards as applicable in Pakistan for interim financial reporting comprise of:
 - (a) International Accounting Standard (IAS) 34, Interim Financial Reporting, issued by the International Accounting Standards Board (IASB) as notified under the Act; and
 - (b) Provisions of and directives issued under the Act.
 - Where the provisions of, and directives issued under the Act differ with the requirements of IAS 34, the provisions of and directives issued under the Act have been followed.
- 2.2 The accounting policies and the methods of computation adopted in the preparation of these condensed interim financial statements are consistent with those applied in the preparation of the Company's audited financial statements for the year ended December 31, 2019 (December 2019 financial statements), except relating to the matter stated in note 2.3 below.
- 2.3 Taxes on income in the interim periods are accrued using the tax rate that would be applicable to expected total annual profit or loss.
- 2.4 New standards, amendments and interpretation to published accounting and reporting standards which became effective during the period ended June 30, 2020:



There were certain amendments and interpretations to accounting and reporting standards which became mandatory for the Company's accounting during the current period. However, these do not have any significant impact on the Company's financial reporting and, therefore, have not been detailed in these condensed interim financial statements.

2.5 New standards and amendments to published accounting and reporting standards that are not yet effective:

The following new standard and amendments with respect to the accounting and reporting standards as applicable in Pakistan would be effective from the dates mentioned below against the respective standard and amendment:

Effective date (annual periods

January 1, 2022

		beginning on or after)
-	Amendments to IAS 1, 'Presentation of Financial Statements'	January 1, 2022
-	Amendments to IFRS 16, 'Leases'	June 1, 2020
-	IFRS 17, 'Insurance Contracts'	January 1, 2023
-	Amendments to IAS 16, 'Property, Plant & Equipment'	January 1, 2022

The above standard and amendments are not expected to have any material impact on the Company's financial reporting.

Amendments to IAS 37, 'Provisions, Contingent

Liabilities and Contingent Assets'

3. BASIS OF PREPARATION

Standard or amendments

- 3.1 These condensed interim financial statements include the condensed interim statement of financial position as at June 30, 2020, the condensed interim statement of profit or loss and other comprehensive income, the condensed interim statement of changes in equity, the condensed interim statement of cash flows and notes thereto for the six months period then ended which have been subjected to a review and have not been audited. These condensed interim financial statements also include the condensed interim statement of profit or loss and other comprehensive income and notes thereto for the quarter ended June 30, 2020 which were not subjected to auditor's review.
- 3.2 The comparative statement of financial position presented in these condensed interim financial statements as at December 31, 2019 has been extracted from the December 2019 financial statements. The comparative statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the six months period ended June 30, 2019 have been extracted from the condensed interim financial statements of the Company for the six months period then ended, which were subjected to review but were not audited.



3.3 These interim financial statements should be read in conjunction with the December 2019 financial statements as these provide an update of previously reported information.

4. SIGNIFICANT ACCOUNTING ESTIMATES, JUDGEMENTS AND FINANCIAL RISK MANAGEMENT

- 4.1 The preparation of these condensed interim financial statements in conformity with approved accounting and reporting standards for interim reporting requires the use of certain accounting estimates. It also requires management to exercise its judgments in the process of applying the Company's accounting policies. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Revisions to accounting estimates are recognised prospectively commencing from the period of revision.
- 4.2 During the preparation of these condensed interim financial statements, significant judgments made by management in applying the Company's accounting policies and key sources of estimation were the same as those applied in the December 2019 financial statements.
- 4.3 The Company's financial risk management objectives and policies are consistent with those disclosed in the December 2019 financial statements.

5. PROPERTY, PLANT AND EQUIPMENT

		Note	June 30, 2020 (Un-audited) (Rupees in	December 31 2019 (Audited) thousand)	
	Operating property, plant and equipment 5 Capital work-in-progress (CWIP) Major capital spares and stand-by equipmen	.1 to 5.4 5.5 t	4,525,112 965,809 3,614 5,494,535	4,344,780 1,285,067 2,532 5,632,379	
5.1	Operating property, plant and equipment				
	Book value at the beginning of the period / year Transfers from CWIP during	r	4,344,780	6,222,136	
	the period / year	5.2	587,401 4,932,181	1,375,794 7,597,930	
	Disposals during the period / year - net book value Write offs during the period / year	5.3	(27,747)	(64,370)	
	 net book value Depreciation charge during the period / year Impairment during the period / year 	5.4	(5,017) (374,305)	(2,547) (921,547)	
	- other assets	14	-	(1,127,382)	
	Impairment on assets transferred to held for disposal	9	(407,069)	(1,137,304) (3,253,150)	
	Book value at the end of the period / year		4,525,112	4,344,780	



NOTES TO AND FORMING PART OF THE CONDENSED INTERIM FINANCIAL STATEMENTS $_{\mathrm{continued}}$

		June 30, 2020 (Un-audited)	period ended June 30, 2019 (Un-audited) n thousand)
5.2	Transfers from CWIP during the period:		
	Buildings on freehold land Plant and machinery Furniture and fixtures Office equipment Vehicles Power and other installations Computer equipment	66,305 213,411 156 9,366 124,243 170,394 3,526 587,401	18,839 328,742 - 4,830 112,953 12,161 16,803 494,328
5.3	Disposals during the period - net book value		
	Freehold land Buildings on freehold land Vehicles	1,504 2,963 23,280 27,747	46 - 21,206 21,252
5.4	Depreciation charge during the period on: - property, plant and equipment	374,305	502,808
		June 30, 2019 (Un-audited) (Rupees in	December 31, 2018 (Audited) thousand)
5.5	Capital work-in-progress		
	Civil works Plant and machinery Power and other installations Furniture and fixtures Computer equipment pending installations Advance to suppliers and contractors	37,776 649,019 198,508 - 40,804 39,702 965,809	95,587 653,169 316,143 63,157 3,762 153,249 1,285,067



6. INVESTMENT IN A SUBSIDIARY COMPANY

This represents the cost of 103 fully paid ordinary shares of Rs 10 each in Laksonpremier Tobacco Company (Private) Limited (the Subsidiary Company). Out of such 103 shares, two shares are in the name of the nominees. The statement of profit or loss and other comprehensive income of the Subsidiary Company for the six months period ended June 30, 2020 amounted to Rs Nil resulting in an accumulated loss of Rs 1,030 as at that date. The net assets of the Subsidiary Company as at June 30, 2020 amounted to Rs Nil, in accordance with the un-audited condensed interim financial statements for the six months period then ended.

The auditors of the Subsidiary Company have expressed an unmodified audit opinion on the financial statements of the Subsidiary Company for the year ended December 31, 2019.

The audited financial statements of the Subsidiary Company are available for inspection at the Company's registered office and are available to the members on request without any cost.

Investment in the Subsidiary Company has been made in accordance with the requirements of the Companies Act, 2017.

7. STOCK IN TRADE - net

	Note	June 30, 2020 (Un-audited) (Rupees in	December 31, 2019 (Audited) thousand)
Raw and packing materials Work-in-process Finished goods	7.1 to 7.2	3,305,629 150,769 405,948 3,862,346	5,082,504 177,687 937,805 6,197,996
Less: Provision for obsolete stocks	7.2	(79,495) 3,782,851	(56,620) 6,141,376

- 7.1 Include raw and packing materials in transit aggregating Rs 97.729 million (December 31, 2019: Rs 188.895 million).
- 7.2 During the current period, the Company has written off provision against raw and packing materials aggregating Rs 14.410 million (December 31, 2019: Rs 0.998 million).



8. ADVANCES

	Note	June 30, 2020 (Un-audited) (Rupees ir	December 31, 2019 (Audited) thousand)
Unsecured		` .	,
Advances to:			
- Employees		7,421	8,034
- Suppliers and contractors		14,592	14,044
		22,013	22,078
Secured			
Advance to a supplier	8.1	111,261	-
		133,274	22,078

8.1 This represents Rs 111.261 million paid to a private service provider against purchase of fuelwood. However, In May 2020, the service provider, filed a civil action in the Court of Mardan ("Court") against the Company and certain of its employees. The litigation arises out of a contract ("Agreement") between the Company and the service provider for the supply of fuelwood from sustainable forests with mandatory supporting evidence in January 2020. As a security for procuring the fuelwood, the service provider submitted an insurance guarantee amounting to Rs 95.095 million ("the Insurance Guarantee") out of the advance payment of Rs 111.261 million made by the Company ("the Secured Amount). The Company terminated the Agreement in April 2020 and invoked the Insurance Guarantee on the grounds that the service provider failed to comply with its obligations, including the provision of supporting documents to the Company's satisfaction.

The management believes that the probability of loss is remote on the grounds that the Agreement was lawfully terminated and the Company did not breach any contractual provisions before its termination. The insurance company has also initiated the investigation process to substantiate the Company's claim for the Secured Amount.

9. NON-CURRENT ASSETS HELD FOR DISPOSAL

	June 30, 2020 (Un-audited) (Rupees ii	December 31, 2019 (Audited) n thousand)
Transferred from operating property, plant and equipment		
Cost	1,383,615	1,984,775
Less: Accumulated depreciation	(613,466)	(847,471)
Less: Accumulated impairment	(770,149)	(1,137,304)
	-	-



9.1 Items of plant and machinery relating to Kotri factory have been transferred from operating property, plant and equipment. As these items can not be disposed of except as scrap material in accordance with the Company's policy, accordingly these are being carried at Nil value.

10. TRADE AND OTHER PAYABLES

	June 30, 2019 (Un-audited)	December 31, 2018 (Audited)
	(Rupees in	thousand)
Creditors	1,658,335	1,570,580
Bills payable	730,002	1,115,782
Royalty payable to related party	82,480	25,033
Accrued expenses	558,401	836,492
Tobacco development cess	13,875	34,875
Contractors' retention money	8,040	7,513
Advance from customers - unsecured	35,558	354,073
Workers' profits participation fund	98,181	-
Workers' welfare fund	66,856	27,586
Others	176,364	324,652
	3,428,092	4,296,586

11. CONTINGENCIES AND COMMITMENTS

11.1 Guarantees

Indemnities given to banks for guarantees issued by them in the normal course of business aggregated Rs 146.166 million (December 31, 2019: Rs 69.565 million).

11.2 Commitments

	2019 (Un-audited) (Rupees in	2018 (Audited) thousand)
Capital expenditure contracted for but not incurred Post dated cheques	102,867 48,407	202,333
Letters of credit	25,184	16,411

June 30,

December 31,

11.3 Contingencies

11.3.1 There is no significant change in the status of the cases set out in notes 21.3 to 21.5 and 21.7 to the December 2019 financial statements.



11.3.2 While reviewing the income tax return of the Company for the tax year 2014, the DCIR through an order dated June 28, 2016 had disallowed certain deductions aggregating Rs 131.086 million having an incremental tax impact of Rs 39.326 million. The CIR- Appeals passed an order dated September 20, 2019 against appeal filed by the Company through which disallowances of deduction amounting to Rs 80.394 million were deleted, disallowances of Rs 47.338 million were remanded back to DCIR and disallowances amounting to Rs 3.354 million were maintained. The management decided not to file an appeal against the order issued by CIR – Appeals. LTU has filed appeal with Appellate Tribunal against the order passed by CIR - Appeals, the decision of which is pending.

For remanded back proceedings, the Additional Commissioner Inland Revenue (ACIR) who demanded further information from the Company through show cause notices dated October 25, 2017 and May 29, 2020. The Company provided all required information and ACIR issued order dated June 29, 2020 whereby no adverse inference was drawn on any matter.

11.3.3 For the case mentioned in note 21.6 to the December 2019 financial statements, the hearing that was fixed for April 2, 2020 was adjourned and the next date of hearing is yet to be fixed.

12. TURNOVER - net

	June 30, 2020 (Un-audited)	,	June 30, 2020 (Un-audited) n thousand)	June 30, 2019 (Un-audited)
Gross turnover	11,673,647	` '	21,852,944	24,954,750
Less: Trade discount	269,285	267,237	539,366	531,429
Sales tax	1,688,687	2,069,000	3,071,402	3,732,268
Excise duty	5,107,691	6,184,767	9,435,906	11,171,516
	7,065,663	8,521,004	13,046,674	15,435,213
	4,607,984	5,423,553	8,806,270	9,519,537

Quarter ended

Six months period ended



13.	COST OF SALES	June 30, 2020	June 30, 2019 (Un-audited)	Six months p June 30, 2020 (Un-audited)	June 30, 2019
	Raw and packing materials consumed		- (Rupees in	mousand	
	Opening stock	3,718,123	3,739,654	5,082,504	4,610,723
	Purchases, redrying and related expenses	986,636	942,290	1,859,612	2,316,810
		4,704,759	4,681,944	6,942,116	6,927,533
	Closing stock	(3,305,629)	(2,984,703)	(3,305,629)	(2,984,703)
		1,399,130	1,697,241	3,636,487	3,942,830
	Government levies	5,378	10,822	11,437	22,834
	Manufacturing expenses	527,709	518,032	972,320	1,183,718
		1,932,217	2,226,095	4,620,244	5,149,382
	Work-in-process				
	Opening stock	155,663	125,519	177,687	143,281
	Closing stock	(150,769)	(191,745)	(150,769)	(191,745)
	Sale of waste	_	(467)	(1,363)	(1,178)
		4,894	(66,693)	25,555	(49,642)
	Cost of goods manufactured	1,937,111	2,159,402	4,645,799	5,099,740
	Finished goods				
	Opening stock	918,716	1,647,533	937,805	1,047,815
	Closing stock	(405,948)	(369,161)	(405,948)	(369,161)
		512,768	1,278,372	531,857	678,654
		2,449,879	3,437,774	5,177,656	5,778,394



14. OTHER EXPENSES

		June 30, 2020	June 30, 2019	Six months po June 30, 2020 (Un-audited)	June 30, 2019
			- (Rupees	in thousand)	
	Employee separation cost Impairment (reversal) / charge	-	3,491	-	367,254
	on items of property, plant and equipment	-	(171,529)	-	1,057,977
	Impairment charge on assets transferred to held for disposal	-	89,044	-	1,137,304
	Property, plant and equipment written off	-	-	5,017	152
	Capital work-in-progress written off	-	5,856	-	5,856
	Workers' welfare fund	27,280	16,981	39,273	16,981
	Workers' profit participation fund	68,200	-	98,181	-
	Exchange loss - net	21,072	(14,956)	80,239	-
	Miscellaneous expenses	7,522	7,710	26,493	13,149
		124,074	(63,403)	249,203	2,598,673
		June 30, 2020	June 30, 2019	Six months pour June 30, 2020	June 30, 2019
		(Un-audited)		(Un-audited) in thousand)	
15.	TAXATION		— (Kupees	iii tiiousaiiu)	
	Current				
	- for the period	237,360	116,868	294,765	141,329
	- for the prior period		32,475		32,475
		237,360	149,343	294,765	173,804
	Deferred	123,692	378,134	253,748	(132,052)
		361,052	527,477	548,513	41,752



16. EARNINGS / (LOSS) PER SHARE - BASIC

10.1		June 30, 2020 (Un-audited)	June 30, 2019 (Un-audited)	June 30, 2020	2019) (Un-audited)
16.1	Basic earnings / (loss) per share				
	Profit / (loss) for the period after				(
	taxation	891,117	674,220	1,252,516	(591,593)
	Weighted average number of		- (Number o	of shares) -	
	ordinary shares	61,580,341	61,580,341	61,580,341	61,580,341
			(Rup	ees) ——	
	Earnings / (loss) per				
	share – basic	14.47	10.95	20.34	(9.61)
16.2	Diluted earnings per share				
	Profit / (loss) for the period after				
	taxation	891,117	674,220	1,252,516	(591,593)
	Weighted average number of		- (Number o	of shares) -	
	potential ordinary shares	67,182,767	61,580,341	67,182,767	61,580,341
	Earnings per		—— (Rup	ees) ——	
	share - diluted	13.26	Anti-dilutive	18.64	Anti-dilutive

17. RELATED PARTIES TRANSACTIONS

17.1 Related parties comprise of Philip Morris Investments B.V., (the parent company) and Philip Morris Brands S.a.r.I, related group undertakings, subsidiary company - Laksonpremier Tobacco Company (Private) Limited, staff retirement benefit funds and key management personnel. The Company enters into transactions with related parties on the basis of mutually agreed terms. The transactions with related parties can be summarised as follows:



Relationship	Nature of transaction	Six months p June 30, 2020 Un-audited) (Rupees in	June 30, 2019 (Un-audited)
Associated undertakings	Sale of goods and services	1,312,430	258,640
	Purchase of goods and services	503,206	525,532
	Royalty charges	52,597	53,920
	Share based payment expense	13,846	12,221
	Share based payment recharge	27,236	20,022
Staff retirement benefit pla	ns Contribution to gratuity fund	33,440	33,640
·	Contribution to provident fund	42,429	36,400
Key management person	nel Remuneration and benefits -	22 442	24.905
	110162 17.1.1 10 17.1.3	22,412	24,805

- 17.1.1 The Company considers its chief executive and directors as key management personnel.
- 17.1.2 The chief executive, executive directors and certain executives are provided with free use of the Company maintained cars.
- 17.1.3 Certain executives are on secondment from the group undertakings and no remuneration is charged to the Company in respect of those executives.



NOTES TO AND FORMING PART OF THE CONDENSED INTERIM FINANCIAL STATEMENTS continued

18. CASH GENERATED FROM OPERATIONS

).	CASH GENERATED FROM OPERATIONS			
	No	te	Six months period ended	
			June 30, 2020 (Un-audited) (Rupees ir	June 30, 2019 (Un-audited) a thousand)
	Profit / (loss) before taxation		1,801,029	(549,841)
	Adjustments for:			
	- Depreciation on operating property, plant and equipment		374,305	502,808
	- Depreciation on right-of-use assets		80,933	106,818
	- Amortisation		2,284	5,145
	Staff retirement gratuity expense		33,939	25,856
	Provision for slow moving spares		16,908	21,577
	Expenses arising from equity-settled share-based payment plan		13,846	12,221
	Liabilities written back		(47,301)	(17,797)
	Stock in trade written down to net realisable value		14,410	-
	Provision for obsolete stocks		35,342	-
	Impairment charge on items of			
	property, plant and equipment		-	1,057,977
	Impairment charge on non-current assets held for disposa	ı	-	1,137,304
	Profit on savings accounts		(15,550)	(178,941)
	Unrealised exchange (gain) / loss		80,239	-
	Profit on disposal of items of			
	property, plant and equipment - net		(39,043)	(44,401)
	Property, plant and equipment written off		5,017	152
	Capital work-in-progress written off		-	5,856
	Finance cost		49,482	32,582
	Working capital changes 18	3.1	2,217,206	(739,366)
			4,623,046	1,377,950



18.1 Working capital changes	Six months period ended June 30, June 30, 2020 2019 (Un-audited) (Un-audited) (Rupees in thousand)
(Increase) / decrease in current assets	,
Stores and spares - net Stock in trade - net Trade debts - net Advances Prepayments Other receivables	1,358 (14,458) 2,308,773 2,256,210 (110,193) - (111,196) (362) (4,151) (339,214) 120,826 (11,105) 2,205,417 1,891,071
Increase / (decrease) in current liabilities	
Trade and other payables Sales tax and excise payable	(928,668) 940,457 11,789 (2,034,903) (595,534) (2,630,437) (739,366)
19. CASH AND CASH EQUIVALENTS	
	June 30, June 30, 2020 2019 (Un-audited) (Un-audited) (Rupees in thousand)
Cash and bank balances Less: Amount held as security	3,763,527 3,840,205 (18,861) (18,861) 3,744,666 3,821,344

20. DATE OF AUTHORISATION FOR ISSUE

These condensed interim financial statements were authorised for issue on August 28, 2020 by the Board of Directors of the Company.

21. GENERAL

- 21.1 Figures have been rounded off to the nearest thousand of rupees unless otherwise stated.
- 21.2 Wherever considered necessary, corresponding figures have been reclassified for the purpose of comparison and improved presentation.

KAMRAN Y. MIRZA Chairman ROMAN YAZBECK Chief Executive



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Philip Morris (Pakistan) Limited 19Th Floor, The Harbour Front, Dolmen City HC-3, Block-4, Clifton Karachi-75600