

#### PHILIP MORRIS INTERNATIONAL



# Investor Day Lausanne, June 23, 2010

André Calantzopoulos *Chief Operating Officer* Philip Morris International

## Agenda

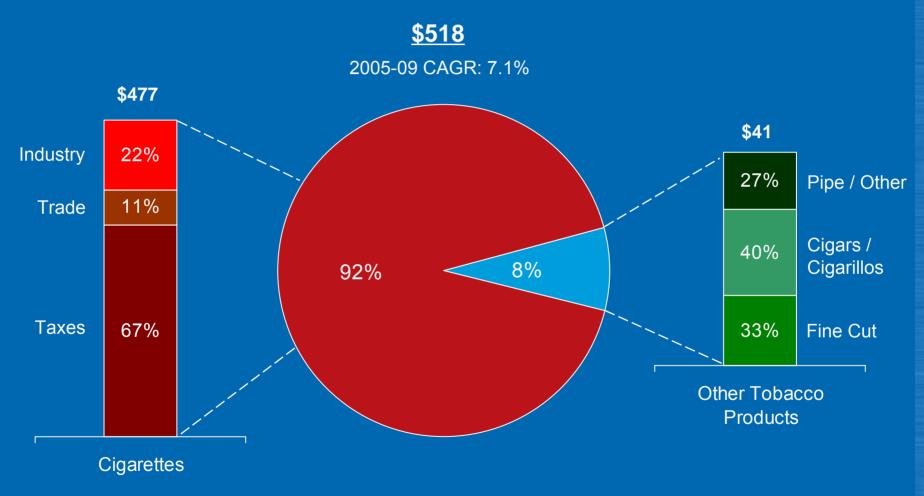


- Industry Overview
- Competitive Environment
- Illicit Trade and Regulatory Environment
- PMI Brand Portfolio Strategy
- Consumer Engagement
- Research and Development
- Questions and Answers

# 2009 Tobacco Retail Industry Value Split<sup>(a)</sup>

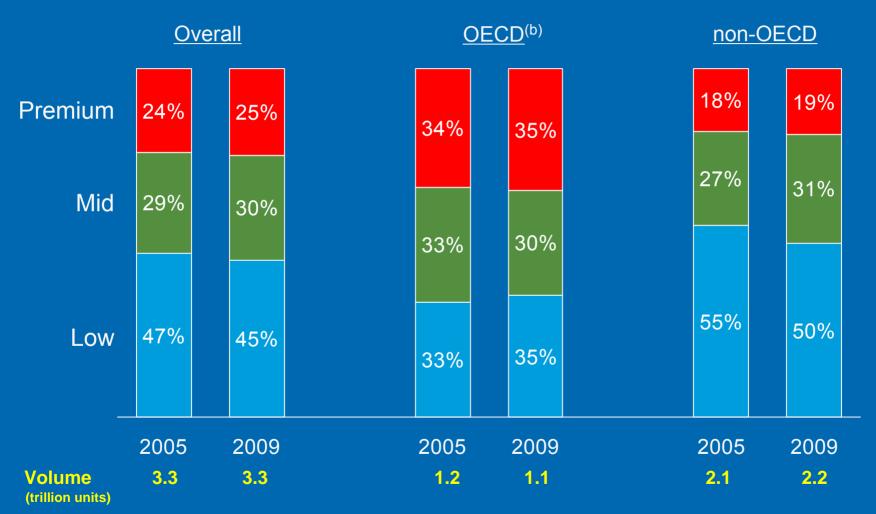


(\$ billions)



#### **Price Segment Dynamics**<sup>(a)</sup>





(a) Excluding USA, PRC and duty free

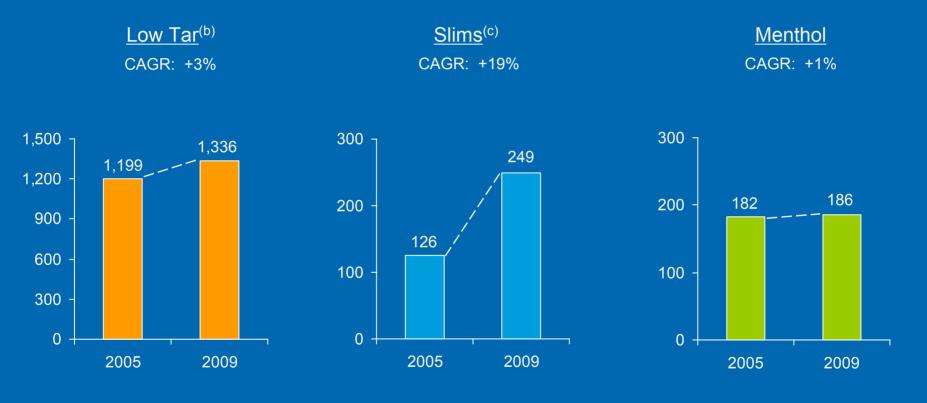
(b) OECD: Organization for Economic Co-operation and Development

Source: PMI estimates

# Key Taste/Format Segment Dynamics<sup>(a)</sup>



(billion units)



(a) Excluding USA, PRC and duty free

(b) Includes ultra lights and super lights

(c) Includes extra slims and super slims

Source: PMI estimates

## Agenda



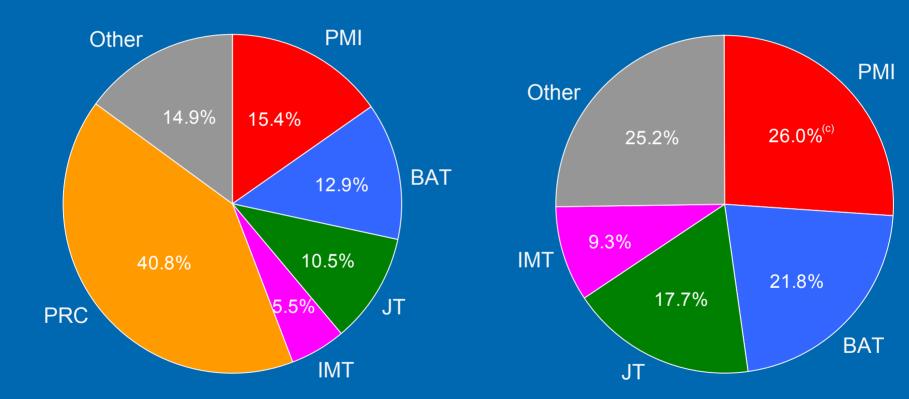
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#### 2009 Key Competitor Shares<sup>(a)</sup>



#### International Market<sup>(b)</sup>

#### International Market excl. PRC<sup>(b)</sup>



(a) Volumes are on a calendar basis, except for IMT which reports on a fiscal year ending September

(b) Excluding USA

(c) PMI's pro forma share would increase to 27.6% after adjusting for the business combination with Fortune Tobacco Corp. in the Philippines Source: Data based on company reports and PMI estimates

## 2009 Key Competitor Shares by Region<sup>(a)</sup>



	EU	<u>EEMA</u>	<u>ASIA</u>	LA&C
PMI	39%	23%	24% <sup>(b)</sup>	36%
BAT	19%	22%	15%	50%
JTI	16%	23%	16%	4%
IMT	22%	11%	3%	1%
Others	4%	21%	42%	9%
Approx. 740 billion units				

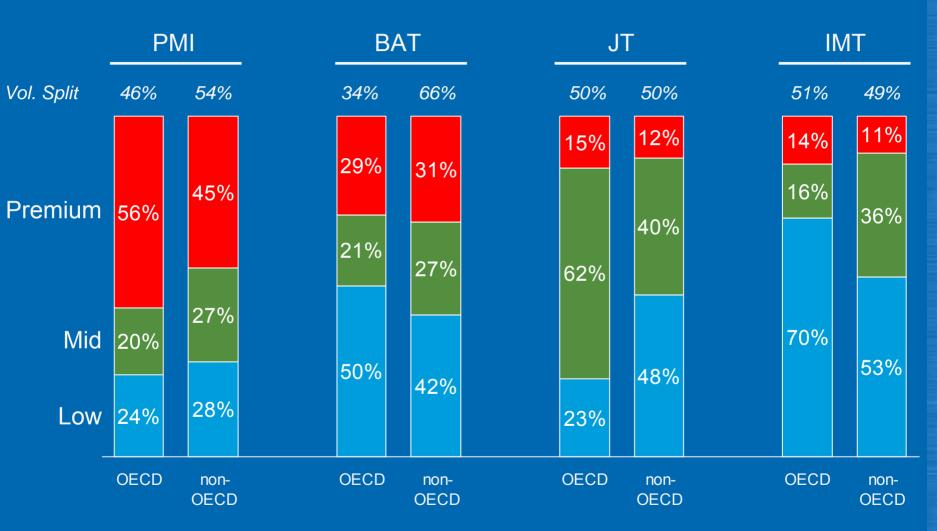
(a) Excluding USA, PRC and duty free

(b) Pro forma share after adjusting for the business combination with Fortune Tobacco Corp. in the Philippines; excluding the business combination in the Philippines, PMI's share in Asia was 19%

Source: PMI estimates

# 2009 Competitor Price Segment Volume Mix<sup>(a)</sup> – OECD vs. non-OECD





# PMI Price Segment Volume Mix Evolution<sup>(a)</sup> – non-OECD





# **2009 Competitor Market and Segment Share**



	<u>PMI</u>	BAT	<u>JT</u>	<u>IMT</u>
Market Share <sup>(a)</sup>	26.0	21.8	17.7	9.3
Segment Share <sup>(b)</sup>				
Low Tar	31.1	22.7	23.6	7.0
Menthol	29.2	20.0	15.3	4.1
Slims	25.6	15.8	15.5	4.4
Premium	52.9	23.9	9.5	3.9
Mid	20.6	15.8	28.6	6.4
Low	15.1	19.1	13.2	10.6

(%)

# **PMI Market and Segment Share Evolution**



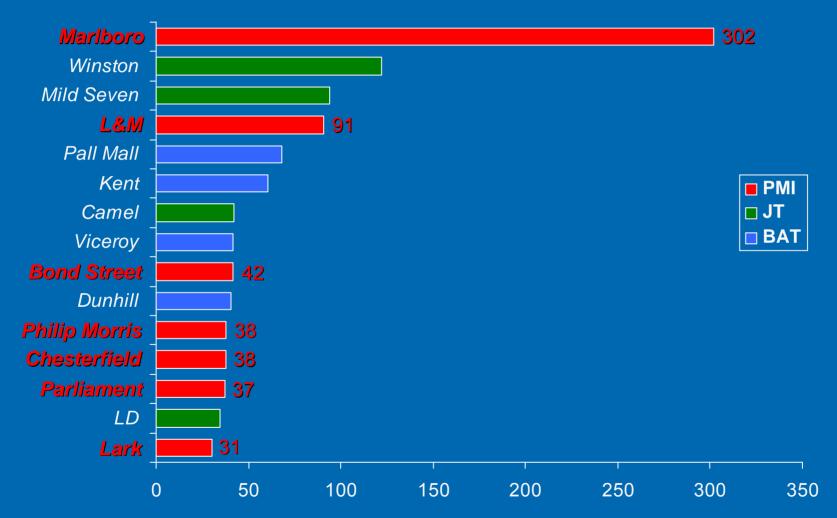
(%)

	<u>2005</u>	<u>2009</u>	<u>Var. (pp)</u>
Segment Share <sup>(a</sup>	)		
Low Tar	30.7	31.1	0.4
Menthol	30.1	29.2	(0.9)
Slims	25.1	25.6	0.5
Premium	51.4	52.9	1.5
Mid	20.0	20.6	0.6
Low	12.9	15.1	2.2

# **Top 15 International Brands (2009)**



(billion units)



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#### **Illicit Trade**



- Hurts industry, governments, public health and consumers
- Often the result of misguided policies
- Enormous opportunity, if successfully combated

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- Illicit trade's estimated share of consumption:

Brazil	24%	Canada	30%
Ireland	23%	Malaysia	37%
Romania	36%	Vietnam	35%

#### Close cooperation with all legitimate stakeholders

- Address regulatory and fiscal causes
- Combat on the ground

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- Combat on the ground

Opportunity for PMI – hundreds of millions of dollars

## **Regulatory Environment**



## • PMI seeks comprehensive regulation based on:

- The broader goal of harm reduction
- Rigorous scientific evidence
- Emerging regulatory challenges:
  - Product display bans
  - Plain packaging
  - Bans on the use of all ingredients

### **Regulatory Environment**



- PMI strictly opposes such regulation
- No sound evidence that this would reduce consumption, smoking incidence, youth smoking or provide any other public health benefit
- Measures ignore severe adverse consequences

#### **Regulatory Environment**



- PMI has a proven track record in a highly regulated environment
- PMI will use all resources to challenge unreasonable regulatory proposals:
  - Extensive stakeholder engagement based on facts and consequences
  - Use of litigation when necessary

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## **Key Product Trends**



- Lighter / smoother tasting products
- Slimmer diameters
- Refreshing / less lingering taste
- Low odor / less visible smoke
- Lower ecological impact

#### **Key PMI Portfolio Priorities**



- Maintain strong product and consumer communication innovation pipeline
- Improve success rate and efficiency of new product launches
- Reduce out-switching of existing adult smokers
- Year-round support
- Optimize resource allocation

#### **Brand Portfolio**







#### Marlboro Architecture



<u>Flavor</u>



"Superior tobacco satisfaction and personal confidence" "Progressiveness in smoothness and social confidence"

Rauchen

kann tödlich

sein

Gold

FILTER CIGARETTER

GOLD

.....

Fresh



"Refreshing taste sensations and confidence to discover"

#### Marlboro



- Very optimistic about growth prospects
- Resilient to weak economic environment
- New architecture is working
- Share gains in a number of markets in Q1, 2010
- Improved Young Adult Smoker<sup>(a)</sup> profile

#### **Marlboro Flavor Line**





## **Marlboro Flavor Line Innovation**



- New *Marlboro* Red pack upgrade:
  - Introduced in 23 markets at the end of Q1, 2010
  - 44% of Marlboro Red volume
- Marlboro Filter Plus / Flavor Plus:
  - Unique filter with one chamber containing tobacco for added flavor
  - Introduced in 40 markets at the end of Q1, 2010
- Marlboro Core Flavor:
  - Full flavor slims product
  - Recently launched in Italy





(0.15 EUR/mil



#### Strengthening Marlboro Red

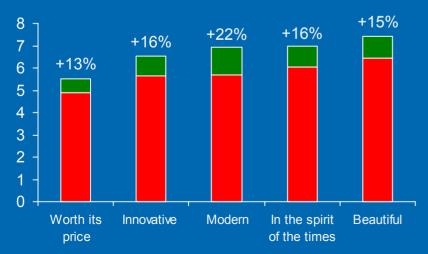




Faites-vous aider pour arrêter de fumer, téléphonez au 0825-309-310

#### **France**

(1-10 Scale - % increase after launch of New Red Pack)

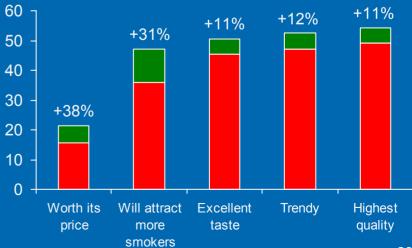




Rauchen kann tödlich sein

#### <u>Austria</u>

(% increase after launch of New Red Pack)

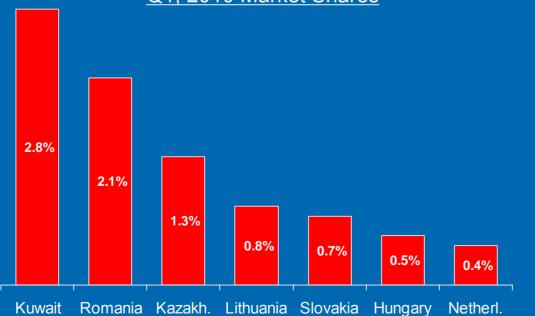




## Marlboro Filter / Flavor Plus

- Promising Young Adult Smoker profile
- Potential for above premium pricing
- Innovative sliding-lid pack
- Helping to build PMI share in ultra light taste and 1mg segments
- Positive "halo" effect on parent brand





#### Q1, 2010 Market Shares



## Marlboro Flavor – Staging



#### Marlboro Gold Line





## Marlboro Gold Line Innovation



- On a stand alone basis, Marlboro Gold is the second largest brand after Marlboro Red
- Continue to roll out core packaging
- Cover entire taste range from full flavor to 1 mg





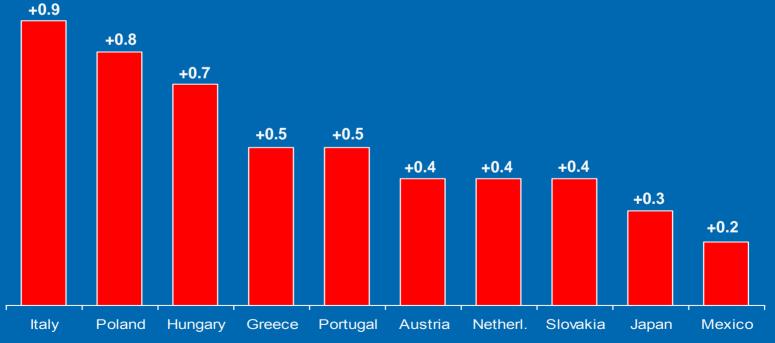
#### Marlboro Gold



- Market share improvement in 20 markets out of 29 launched<sup>(a)</sup>
- In the nine remaining markets, share of premium segment improved/stabilized
- Young Adult Smoker share improvement in 20 markets

#### Top 10 Markets by SoM Increase





(a) Volume greater than 20 million units per month Source: PMI estimates

#### Marlboro Gold





Rauchen fügt Ihnen und den Menschen in Ihrer Umgebung erheblichen Schaden zu. Furner nult gravement à votre santé et à celle de votre entourage. Il fumo danneggia gravemente te e chi fi sta intorno.







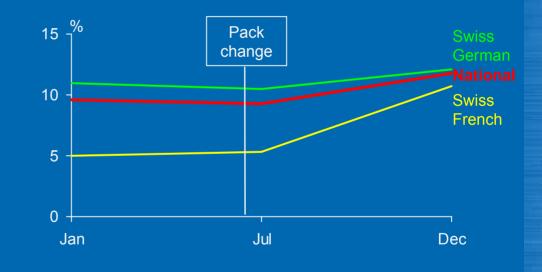
## Marlboro Gold Original – Switzerland



#### **Gold Brand Image Perception** Post vs. Pre-conversion



2009 Smoker Share LA (min. 18) - 24



New Pack — Old Pack

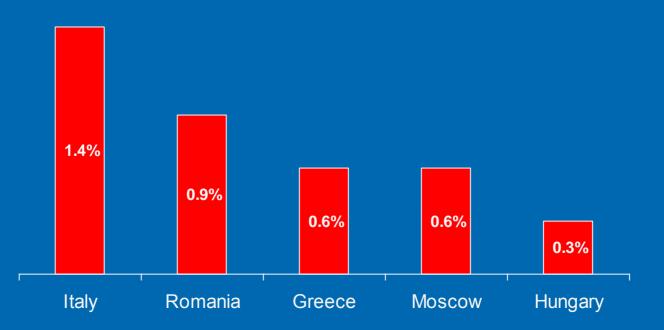
## Marlboro Gold Touch



- Achieved 1.5 billion units in 2009 across nine markets
- Promising Young Adult Smoker profile



Q1, 2010 Market Shares



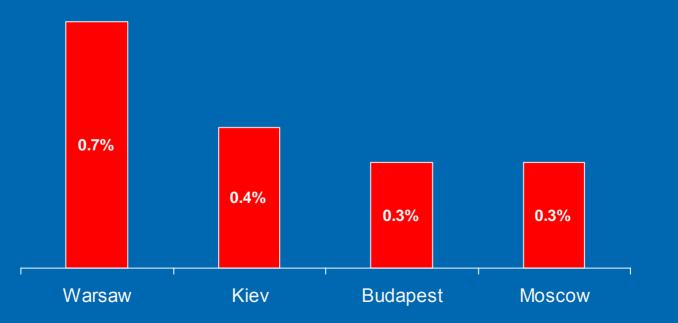
#### Marlboro Gold Edge



- Achieved 936 million units in 2009 across nine markets
- Continue building awareness



Palenie poważnie szkodzi Tobie i osobom w Twoim otoczeniu



#### Q1, 2010 Market Shares

## Marlboro Gold Smooth 1mg

- Introduced into seven markets at the end of Q1, 2010
- SoM performance ranges from 0.4% (Qatar) to 1.1% (Kuwait)
- Improved Young Adult Smoker profile

44%

36%

20%

Total

Market

Age Profile

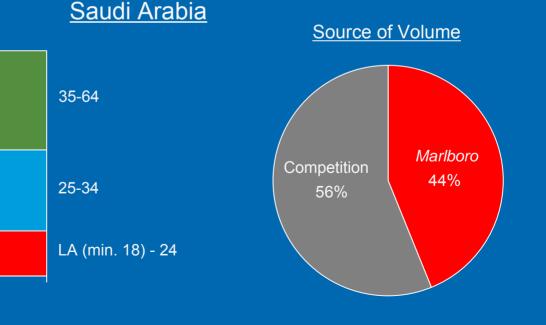
32%

40%

28%

Marlboro

Gold Smooth





## PHILIP MORRIS

## Marlboro Fresh Line





## Marlboro Fresh Portfolio



#### **Fresh**



#### Black Freeze

Aarlboro

THE REPORT OF A

#### Ice Express



- Menthol thread in filter
- Refreshing taste sensations

- Menthol thread in filterHigh cooling sensation
- Menthol capsule in filterOn demand extra cooling







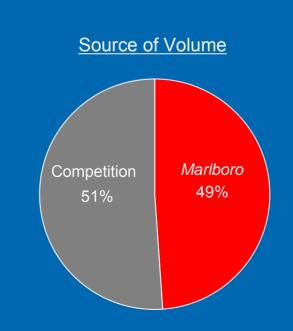


#### Marlboro Black Menthol

- Achieved 3.9 billion units in 2009 across eight markets
- Most successful launch in Japan ever
- SoM of 1.3% in Japan in Q1, 2010
- Improved Young Adult Smoker profile











 Promising results in Hong Kong, Singapore and Colombia



#### Marlboro Ice Blast / Ice Xpress Share of Market



EL TABACO ES NOCIVO PARA LA SALUD



## PHILIP MORRIS INTERNATIONAL

#### Marlboro Black Menthol One – Japan







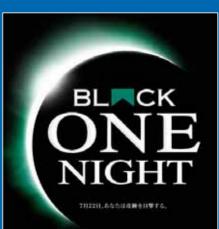


機種は、あなたにとって触ないが原因の一つとなり、 心筋梗塞・脳卒中の危険性や壊気電気部にさせる危険性を高めます。 次以上中の免疫性は、健康に対する観影響やたけこへの気存をより強めます。 剤がの入れや能かられても残して見ててはいけません。 と話時ーの管理にと思えの実質需要や実産の運営の一つとなります。





毎度は、あなこととでに読みべき風の・つとなり、心聴使養、毎年中の反開催や物気機をあたさせる自時性を通わます。 未成者者の考慮性は 健康に対する最新豊全には2への依有をおり強めます。同りの人から勧められても決して張ってはいりません。 お彼中の変便は、胎児の発育障害や早産の発見の・つとなります。



#### Marlboro Fresh







#### Palenie poważnie szkodzi Tobie i osobom w Twoim otoczeniu





#### Marlboro





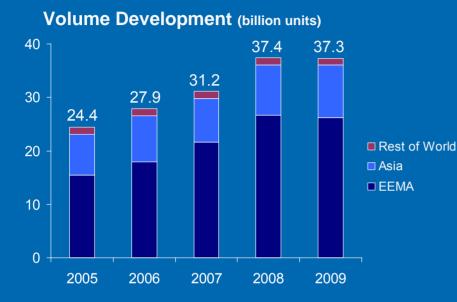
Пушење убија. Дувански дим штети људима у Вашој околини.



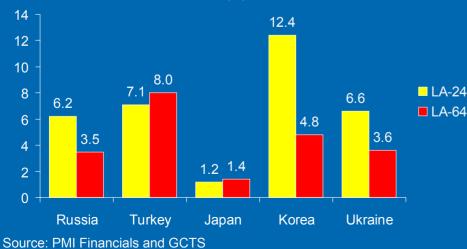
# PARLIAMENT



#### **Parliament – Brand Status**



Smoker Shares 2009 (%)



Key Markets (billion units)



Excellent demographic profile in key markets





## <u>Mainline</u>



#### Parliament – Russia



#### Reserve Super Slims





## Parliament





## Parliament





#### Parliament





경고 : 건강에 해로운 담배, 일단 흡연하게 되면 끊기가 매우 어렵습니다. 담배연기에는 발암성 물질인 나프틸아민, 니켈, 벤젠, 비닐 크롤라이드, 비소, 카드뮴이 들어있습니다.

#### Parliament Nouveau – Japan



## An exclusive blend made from the first leaves of this year's new crop



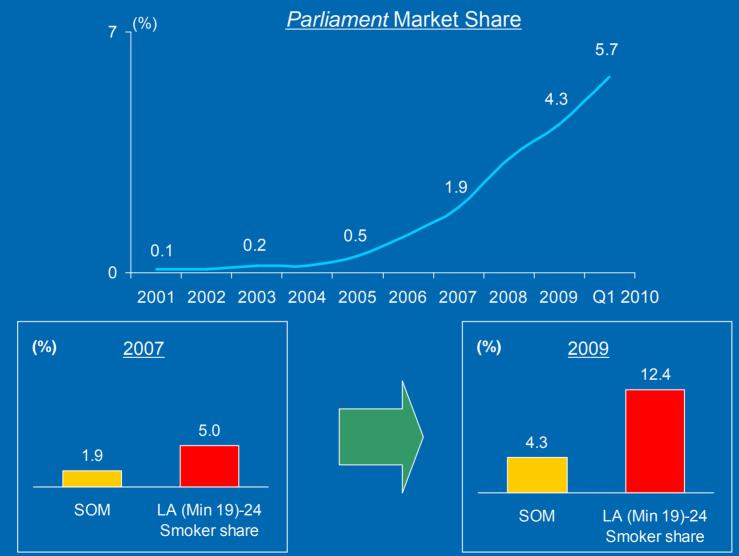


部環は、あなたにとて制かんの意思の一つとなり、心静を悪い意味中の合物性を制気換も悪いとなる物性を高かます。 未成年春の環境は、健康に対する悪影響やたばこへの依存をより進めます。同りの人かり動かられても決して吸ってはいけません。 たばこの際は、あなの用かの人、単にになんだ。天体の本書がなどの修練に悪影響を見近にます。感情の際には、同りの人の注意にならないように注意しましょう。



#### Parliament – Korea



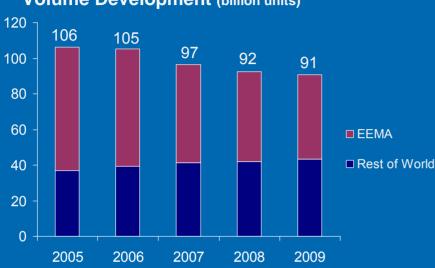






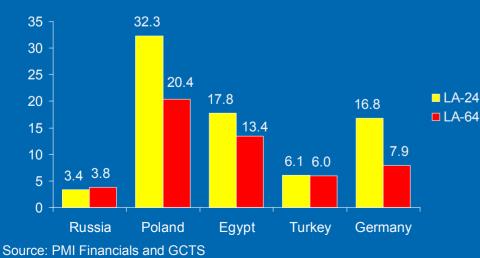
## *L&M* – Brand Status





#### Volume Development (billion units)

#### Smoker Shares 2009 (%)



- Strong performance in the EU Region and North Africa
- Volume decline in Russia

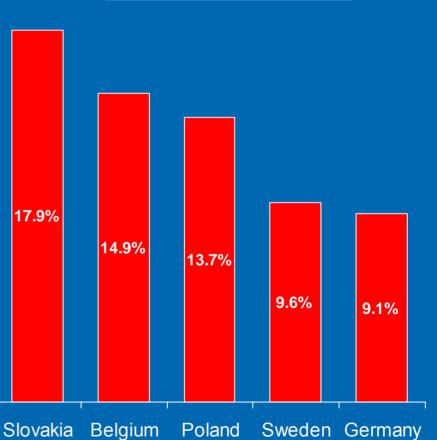
#### Source: PMI Financials and PMI estimates

#### *L&M* – EU Region

- Strong second leg at lower end of the market in Western Europe established
- Volume grew by close to 9% in the EU Region in 2009 and by a further 6.6% in Q1, 2010



Rauchen kann tödlich sein. Der Rauch einer Zigarette enthält. L&M Red Label 10 mg Teer, 0,8 mg Nikolin und 10 mg Kablenmonoxid, L&M Blue Label 6 mg T, 0,5 mg N und 7 mg CD. (Durchschnittswente nach ISO)



#### Share of Market Q1, 2010



## *L&M* Innovations – Slims Portfolio





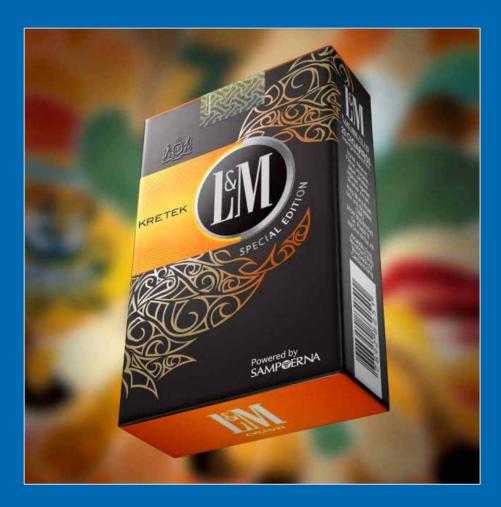
More masculine

More feminine



#### *L&M Kretek* – Brazil

#### First Kretek offer of an international brand in Brazil









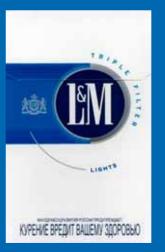
Rauchen Tigt Ihnen und den Menuchen in Ihner Umgebung erheblichen Schaden zu. Fymer null gravenent & votre samte el 8 celle de write entiurage. Il fumo dameggia gravemente te e chi 11 sta internu:



Τα Τλαφρείο Τιλός τροπόσουσε ΤΟ ΚΑΠΝΙΣΜΑ ΒΛΑΠΤΕΙ ΣΟΒΑΡΑ ΤΗΝ ΥΓΕΙΑ







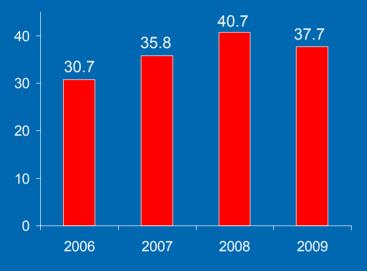




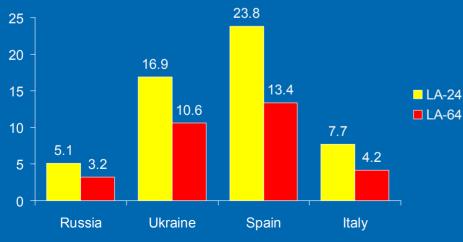


#### **Chesterfield – Brand Status**

#### Volume Development (billion units)



#### Smoker Shares 2009 (%)





- Expansion in the EU Region
- Growing relevance to LA-24 smokers in key markets

Source: PMI Financials and GCTS

## Chesterfield

- Modernizing the pack
- Promising consumer feedback
- Significant improvement versus old pack



**Old Packs** 

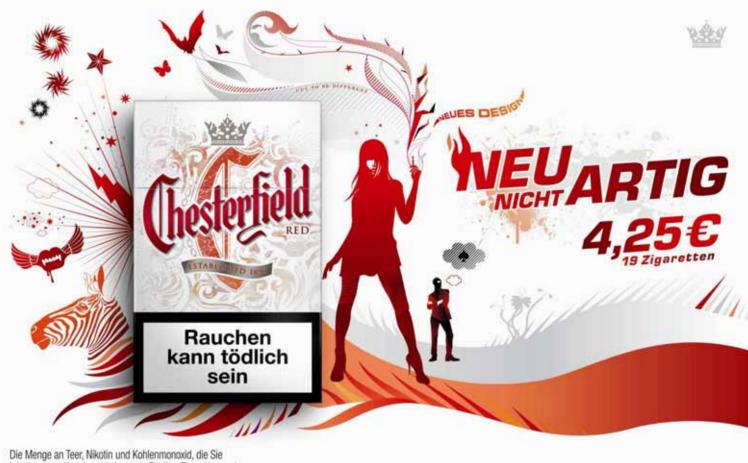


#### **New Packs**



#### **Chesterfield – Germany**





inhalieren, variiert, je nachdem, wie Sie Ihre Zigarette rauchen.

Rauchen kann tödlich sein. Der Rauch einer Zigarette dieser Marke enthält 10 mg Teer, 0,8 mg Nikotin und 10 mg Kohlenmonoxid. (Durchschnittswerte nach ISO)

#### **Chesterfield**





#### **Chesterfield**









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## **Consumer Engagement Trends**



- Portfolio complexity and consumer fragmentation
- Restricted access to mass media
- Direct consumer contact
- Tailor-made content that changes frequently
- Point of sale remains vital

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- Portfolio complexity and consumer fragmentation
- Restricted access to mass media
- Direct consumer contact
- Tailor-made content that changes frequently
- Point of sale remains vital
- Longer support periods for new products and existing brands
- Building a competitive advantage

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## **R&D Strategies**



- Significantly reduce the risk to smokers
- Develop and commercialize products that:
  - Do not burn tobacco
  - Provide acceptable taste and smoking ritual

# **R&D Strategies**



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- Provide robust substantiation of risk reduction combining:
  - Classical risk assessment techniques from the pharmaceutical industry
  - State of the art systems biology approaches

# **R&D Strategies**



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- Develop and commercialize products that:
  - Do not burn tobacco
  - Provide acceptable taste and smoking ritual
- Provide robust substantiation of risk reduction combining:
  - Classical risk assessment techniques from the pharmaceutical industry
  - State of the art systems biology approaches
- Exploit the ability of the tobacco plant to generate therapeutic molecules



- Experienced team of over 500 scientists and engineers
- An array of external collaborations and strategic alliances
- Impressive Scientific Advisory Board
- Current status:
  - Very good progress on a complex and challenging undertaking
  - Commercialization in four to five years

## Summary



- Leading international tobacco company
- Superior brand portfolio with excellent prospects to grow through innovation and geographic expansion
- New Marlboro architecture is working
- Increasingly focused consumer engagement activities
- Regulation, although challenging, is manageable
- Leading-edge research and development
- Outstanding capability to drive superior growth and shareholder returns



### PHILIP MORRIS INTERNATIONAL



# Investor Day Lausanne, June 23, 2010

**Questions & Answers** 



This presentation and related discussion contain statements that, to the extent they do not relate strictly to historical or current facts, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are based on current plans, estimates and expectations, and are not guarantees of future performance. They are based on management's expectations that involve a number of business risks and uncertainties, any of which could cause actual results to differ materially from those expressed in or implied by the forward-looking statements. PMI undertakes no obligation to publicly update or revise any forward-looking statements, except in the normal course of its public disclosure obligations. The risks and uncertainties relating to the forward-looking statements in this presentation include those described under Item 1A. "Risk Factors" in PMI's Form 10-Q for the quarter ended March 31, 2010, filed with the Securities and Exchange Commission.

## **Glossary of Terms**



- References to PMI volumes refer to shipment volume, unless otherwise stated
- Industry volume and market shares are from a number of internal and external sources
- Organic volume refers to volume excluding acquisitions
- Net revenues exclude excise taxes
- Operating Companies Income ("OCI") is defined as operating income before corporate expenses and amortization of intangibles.
- Reconciliations to U.S. GAAP measures are at the end of today's web cast slides and are posted on our web site



#### Adjustments for the Impact of Currency and Acquisitions For the Quarters Ended March 31, (\$ in millions)

(Unaudited)

						2010										2009				ange in Rep excluding l	orted Net Excise Taxes
	eported Net venues	Less Excise Taxes	R	eported Net Revenues excluding tcise Taxes		.ess rrency	Rev exc Excise	orted Net venues cluding e Taxes & rrency	Less Acquis tions	i-	Reported Net Revenues excluding Excise Taxes, Currency & Acquisitions			eported Net evenues	E	Less Excise Faxes	Re	orted Net venues cluding se Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	6,748	\$ 4,564	\$	2,184	\$	178	\$	2,006	\$	3	\$ 2,003	European Union	\$	6,050	\$	4,063	\$	1,987	9.9 %	1.0 %	0.8 %
	3,356	1,610		1,746		52		1,694	2	6	1,668	EEMA		2,831		1,379		1,452	20.2 %	16.7 %	14.9 %
	3,562	1,689		1,873		172		1,701	7	5	1,626	Asia		2,857		1,267		1,590	17.8 %	7.0 %	2.3 %
	1,921	1,228		693		51		642			642	Latin America & Canada		1,548		980		568	22.0 %	13.0 %	13.0 %
\$	15,587	\$ 9,091	\$	6,496	\$	453	\$	6,043	\$ 10	4	\$ 5,939	PMI Total	\$	13,286	\$	7,689	\$	5,597	16.1 %	8.0 %	6.1 %
											• •,••••		·								
						2010					,					2009			· · · · · · · · · · · · · · · · · · ·	e in Reporte ompanies In	d Operating come
Op Co	eported lerating mpanies licome					2010 .ess rrency	Ope Com Ine exc	ported erating npanies come sluding rrency	Less Acquis tions	;i-	Reported Operating Companies Income excluding Currency & Acquisitions		·				Op Con	ported erating npanies come	C	Reported excluding	
Op Co	erating npanies					.ess	Ope Com Ine exc	ported erating ipanies come	Acquis tions		Reported Operating Companies Income excluding Currency &	European Union					Op Con	erating npanies	C	Reported excluding	Reported excluding Currency &
Op Col II	erating mpanies acome 1,062 770				Cur	ess rrency	Ope Com In exc Cu	ported erating npanies come cluding rrency 982 762	Acquis tions		Reported Operating Companies Income excluding Currency & Acquisitions \$ 980 753	European Union EEMA					Op Con In	erating npanies come 967 586	Cc Reported 9.8 % 31.4 %	Reported excluding Currency 1.6 % 30.0 %	Reported excluding Currency & Acquisitions 1.3 % 28.5 %
Op Col II	npanies ncome 1,062 770 724				Cur	.ess rrency 80 8 81	Ope Com In exc Cu	ported erating npanies come cluding rrency 982 762 643	Acquis tions		Reported Operating Companies Income excluding Currency & Acquisitions \$ 980 753 648	European Union EEMA Asia					Op Con In	erating npanies come 967 586 661	Cc Reported 9.8 % 31.4 % 9.5 %	Reported excluding Currency 1.6 % 30.0 % (2.7)%	Reported excluding Currency & Acquisitions 1.3 % 28.5 % (2.0)%
Op Col II	erating mpanies acome 1,062 770				Cur	.ess rrency 80 8	Ope Com In exc Cu	ported erating npanies come cluding rrency 982 762	Acquis tions	.ii- 2 9	Reported Operating Companies Income excluding Currency & Acquisitions \$ 980 753	European Union EEMA	· · ·				Op Con In	erating npanies come 967 586	Cc Reported 9.8 % 31.4 %	Reported excluding Currency 1.6 % 30.0 %	Reported excluding Currency & Acquisitions 1.3 % 28.5 %



#### Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions For the Quarters Ended March 31,

(\$ in millions) (Unaudited)

					20	010										2009			•	e in Adjusted ompanies Inc	•
Op Cor	ported erating npanies come	Less Asset pairment & Exit Costs	Op Co	djusted berating mpanies ncome		_ess rrency	Op Con In exc	ljusted erating npanies come cluding rrency	Less Acquisi- tions	C C C	Adjusted Operating Companies Income excluding Currency & cquisitions		Op Cor	ported erating npanies icome	م Impa	Less Asset irment & t Costs	Op Con	justed erating ıpanies come	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	1,062	\$	\$	1,062	\$	80	\$	982	\$ 2	\$	980	European Union	\$	967	\$	(1)	\$	968	9.7 %	1.4 %	1.2 %
	770			770		8		762	9		753	EEMA		586				586	31.4 %	30.0 %	28.5 %
	724			724		81		643	(5)		648	Asia		661				661	9.5 %	(2.7)%	(2.0)%
	217			217		23		194			194	Latin America & Canada		155				155	40.0 %	25.2 %	25.2 %
\$	2,773	\$ -	\$	2,773	\$	192	\$	2,581	\$ 6	\$	2,575	PMI Total	\$	2,369	\$	(1)	\$	2,370	17.0 %	8.9 %	8.6 %



#### Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency For the Quarters Ended March 31, (Unaudited)

	2	2010	2	2009	% Change
Reported Diluted EPS	\$	0.90	\$	0.74	21.6%
Less: Asset impairment and exit costs					
Adjusted Diluted EPS	\$	0.90	\$	0.74	21.6%
Less: Currency Impact		0.06			
Adjusted Diluted EPS, excluding Currency	\$	0.84	\$	0.74	13.5%



#### Reconciliation of Operating Cash Flow to Free Cash Flow and Free Cash Flow, excluding Currency Reconciliation of Operating Cash Flow to Operating Cash Flow, excluding Currency For the Quarters Ended March 31, (\$ in millions) (Unaudited) 2010 2009 % Change Net cash provided by operating activities<sup>(1)</sup> 1,974 1,427 \$ \$ 38.3% Less: Capital expenditures 150 145 Free cash flow 1.824 1.282 42.3% \$ \$ Less: Currency impact 116 Free cash flow, excluding currency 1,708 1,282 33.2% 2010 2009 % Change Net cash provided by operating activities<sup>(1)</sup> 1,974 1,427 \$ \$ 38.3% Less: Currency impact 130 Net cash provided by operating activities, excluding currency 1,844 1,427 29.2% \$

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#### Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions For the Years Ended December 31,

(\$ in millions) (Unaudited)

						2	2009											2008			•	e in Adjusted ompanies Inco	•
Op Co	eported perating mpanies ncome	A Impa Exit	.ess sset irment/ Costs Other	Oj Co	djusted perating mpanies ncome		Less	Oj Co li ex	djusted perating mpanies ncome ccluding urrency	Ac	.ess quisi- ions	Op Col II ex Cu	djusted berating mpanies ncome cluding rrency & juisitions		Op Co	eported perating mpanies ncome	A Impa Exi	Less Isset airment/ t Costs I Other	Op Co	djusted berating mpanies ncome	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	4,506	\$	(29)	\$	4,535	\$	(481)	\$	5,016	\$	40	\$	4,976	European Union	\$	4,738	\$	(66)	\$	4,804	(5.6)%	4.4 %	3.6 %
	2,663				2,663		(893)		3,556		18		3,538	EEMA		3,119		(1)		3,120	(14.6)%	14.0 %	13.4 %
	2,436				2,436		146		2,290				2,290	Asia		2,057		(14)		2,071	17.6 %	10.6 %	10.6 %
	666		(135) <sup>(1</sup>		801		(162)		963		202		761	Latin America & Canada		520		(127) <sup>(2</sup>		647	23.8 %	48.8 %	17.6 %
\$	10,271	\$	(164)	\$	10,435	\$	(1,390)	\$	11,825	\$	260	\$	11,565	PMI Total	\$	10,434	\$	(208)	\$	10,642	(1.9)%	11.1 %	8.7 %

(1) Represents 2009 Colombian investment and cooperation agreement charge

(2) Represents 2008 equity loss from RBH legal settlement (\$124 million) and asset impairment and exit costs (\$3 million)



			2009		Α	djus			npact of Currency a ears Ended Decem (\$ in millions) (Unaudited)		itions 2008				ange in Rep excluding	orted Net Excise Taxes_
eported Net evenues	Less Excise Taxes	Reported Net Revenues excluding Excise Taxes	Less Currency	Reported Net Revenues excluding Excise Taxes & Currency	Ac	-ess quisi- ions	Re ex Exci Cu	orted Net venues cluding se Taxes, rrency & uisitions		eported Net evenues	Less Excise Taxes	Re ex	eported Net evenues ccluding Excise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$ 28,550 13,865	\$ 19,509 7,070	\$    9,041 6,795	\$ (856) (1,373)	\$     9,897 8,168	\$	61 41	\$	9,836 8,127	European Union EEMA	\$ 30,265 14,817	\$ 20,577 7,313	\$	9,688 7,504	(6.7)% (9.4)%	2.2 % 8.8 %	
12,413	5,885	6,528	(41)	6,569				6,569	Asia	12,222	6,037		6,185	5.5 %	6.2 %	6.2 %
7,252	4,581	2,671	(328)	2,999		462		2,537	Latin America & Canada	6,336	4,008		2,328	14.7 %	28.8 %	9.0 %
\$ 62,080	\$ 37,045	\$ 25,035	\$ (2,598)	\$ 27,633	\$	564	\$	27,069	PMI Total	\$ 63,640	\$ 37,935	\$	25,705	(2.6)%	7.5 %	5.3 %

			2009							· _	2008				e in Reporte mpanies In	ed Operating come
Op Cor	ported erating npanies come		Less rrency	Op Cor Ir ex	eported berating mpanies ncome cluding urrency	Ac	.ess quisi- ons	Op Coi Ir ex Cui	eported perating mpanies ncome cluding rrency & uisitions		-	Op Cor	ported erating npanies come	Reported	•	Reported excluding Currency & Acquisitions
\$	4,506 2,663	\$	(481) (893)	\$	4,987 3,556	\$	40 18	\$	4,947 3,538	European Union EEMA		\$	4,738 3,119	(4.9)% (14.6)%	5.3 % 14.0 %	4.4 % 13.4 %
	2,436 666		146 (162)		2,290 828		- 202		2,290 626	Asia Latin America & Canada			2,057 520	18.4 % 28.1 %	11.3 % 59.2 %	11.3 % 20.4 %
\$	10,271	\$	(1,390)	\$	11,661	\$	260	\$	11,401	PMI Total	-	\$	10,434	(1.6)%	11.8 %	9.3 %



#### Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency For the Years Ended December 31, (Unaudited)

	:	2009	;	2008	% Change
Reported Diluted EPS	\$	3.24	\$	3.31	(2.1)%
Less:					
Colombian investment and cooperation agreement charge		(0.04)			
Asset impairment and exit costs		(0.01)		(0.02)	
Equity loss from RBH legal settlement				(0.06)	
Tax items		-		0.08	
Adjusted Diluted EPS	\$	3.29	\$	3.31	(0.6)%
Less:					
Currency Impact	-	(0.53)			
Adjusted Diluted EPS, excluding Currency	\$	3.82	\$	3.31	15.4 %



#### Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions For the Years Ended December 31,

(\$ in millions) (Unaudited)

				2	2008											2007		,	•	e in Adjusted	•
Or Col	eported berating mpanies ncome	Less Asset Impairment & Exit Costs and other	Adjusted Operating Companies Income		Less	C C e	Adjusted Operating ompanies Income xcluding Currency	,	Less Acquisi- tions	C Ci e Ci	Adjusted Operating ompanies Income excluding urrency & equisitions		Op Cor	ported erating npanies icome	A Impai Exit C	ess sset rment & osts and ther	Op Con	justed erating npanies come	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	4,738	(66)	\$ 4,804	\$	432	\$	4,372	\$	20	\$	4,352	European Union	\$	4,195	\$	(137)	\$	4,332	10.9%	0.9%	0.5%
	3,119	(1)	3,120		21		3,099				3,099	EEMA		2,431		(12)		2,443	27.7%	26.9%	26.9%
	2,057	(14)	2,071		32		2,039				2,034	Asia		1,803		(28)		1,831	13.1%	11.4%	11.1%
	520	(127)	647		(4)		651		100		551	Latin America & Canada		514		(18)		532	21.6%	22.4%	3.6%
\$	10,434	\$ (208)	\$ 10,642	\$	481	\$	10,161	\$	125	\$	10,036	PMI Total	\$	8,943	\$	(195)	\$	9,138	16.5%	11.2%	9.8%



\$ 30,265 \$ 20,577 \$ 9,688 \$ 899 \$ 8,789 \$ 2,26 \$ 8,763 European Union \$ 26,829 \$ 17,994 \$ 8,835 9,7% (0,5)% (0,5)%   14,817 7,313 7,504 296 7,208 - 7,208 EEMA 12,166 5,820 6,346 18,2% 13,6%				2008		Adjus		pact of Currency a <b>ars Ended Decem</b> (\$ in millions) (Unaudited)			ions 2007			in Reported I Iuding Excise	
14,817 7,313 7,504 296 7,208 - 7,208 EEMA 12,166 5,820 6,346 18,2% 13,6% 13,6   12,222 6,037 6,185 140 6,045 46 5,999 Asia 11,097 5,449 5,648 9,5% 7,0% 6,22   6,336 4,008 2,328 47 2,281 157 2,124 Latin America & Canada 5,151 3,170 1,981 17,5% 15,1% 7,2% 6,26   5 63,640 \$ 37,935 \$ 25,705 \$ 1,382 \$ 22,9 \$ 24,094 PMI Total \$ 55,243 \$ 32,433 \$ 22,810 12,7% 6.6% 5.6%   S a7,935 \$ 25,705 \$ 1,382 \$ 24,323 \$ 24,094 PMI Total \$ 52,243 \$ 22,810 12,7% 6.6% 5.6%   Companies S a7,935 \$ 25,705 \$ 1,86% 13,6% 10,6% 10,6% 10,6% <		Excise	Net Revenues excluding Excise		Revenues excluding Excise Taxes	Acquisi-	Revenues excluding Excise Taxes, Currency		Ne	et	Excise	Revenues excluding	Reported	excluding	excluding
12.222 6.037 6.185 140 6.045 46 5.999 Asia 11.097 5.449 5.648 9.5% 7.0% 6.2   6.336 4.008 2.328 47 2.281 157 2.124 Latin America & Canada 5.151 3.170 1.981 17.5% 15.1% 7.2%   5 63.640 5 37.935 5 25.705 5 1.382 5 24.323 5 29 5 24.094 PMI Total 5 5.243 5 32.433 5 22.810 12.7% 6.6% 5.6%   8 63.640 5 37.935 5 25.705 5 1.382 2 2.09 5 24.094 PMI Total 5 5.243 5 32.433 5 22.810 12.7% 6.6% 5.6%   0 0 0 0 0 0 0 PMI Total 5 5.243 5 32.433 5 22.810 12.7% 6.6% 5.6%   0 0 0 0 0 0 0 </th <th>\$ 30,265</th> <th>\$ 20,577</th> <th>\$ 9,688</th> <th>\$ 899</th> <th>\$ 8,789</th> <th>\$ 26</th> <th>\$ 8,763</th> <th>European Union</th> <th>\$ 26</th> <th>6,829</th> <th>\$ 17,994</th> <th>\$ 8,835</th> <th>9.7%</th> <th>(0.5)%</th> <th>(0.8)%</th>	\$ 30,265	\$ 20,577	\$ 9,688	\$ 899	\$ 8,789	\$ 26	\$ 8,763	European Union	\$ 26	6,829	\$ 17,994	\$ 8,835	9.7%	(0.5)%	(0.8)%
6,336 4.008 2.328 47 2.281 157 2.124 Latin America & Canada 5,151 3,170 1,981 17.5% 15.1% 7.2   \$ 63,640 \$ 37,935 \$ 25,705 \$ 1,382 \$ 24,094 PMI Total \$ 5,5243 \$ 32,433 \$ 22,810 12.7% 6.6% 5.6   \$ 63,640 \$ 37,935 \$ 25,705 \$ 1,382 \$ 24,094 PMI Total \$ 5,5243 \$ 32,433 \$ 22,810 12.7% 6.6% 5.6   \$ 4,306 \$ 2008 \$ 4,096 Perofed Operating \$ 9,000000000000000000000000000000000000	14,817	7,313	7,504	296	7,208		7,208	EEMA	12	2,166	5,820	6,346	18.2%	13.6%	13.6%
S   63,640   S   37,935   S   25,705   S   1,382   S   24,323   S   24,094   PMI Total   S   55,243   S   32,433   S   22,810   12.7%   6.6%   5.6     Keported Operating Companies Income   Keported Operating Currency   Keported Currency   Reported Currency   Reported Currency	12,222	6,037	6,185	140	6,045	46	5,999	Asia	1.	1,097	5,449	5,648	9.5%	7.0%	6.2%
2008% Change in Reported Operating Companies IncomeReported Operating CompaniesReported Operating Companies2007% Change in Reported Operating Companies IncomeReported Operating Companies IncomeOperating excluding CurrencyCompanies excluding Currency & tionsIncomeReported operating Companies IncomeReported operating Companies Currency & Currency & AcquisitionsReported excluding Currency & AcquisitionsReported operating Companies Currency & AcquisitionsReported operating Companies Currency & AcquisitionsReported operating Companies Currency & AcquisitionsReported Currency & Currency & AcquisitionsReported Currency & Currency & Currency & Acquisitions\$ 4,738\$ 432\$ 4306\$ 20\$ 4,286European Union Acquisitions\$ 4,195 2,43112.9% 2,83%2.6% 2,74%2.2% 2,74%\$ 4,738\$ 432\$ 4306\$ 20\$ 4,286European Union Asia\$ 4,195 2,43112.9% 2,83%2.6% 2,74%2.74% 2,74%\$ 2,057322,02552,020 424Asia1,803 14,1%14,1% 12,3%12.0% 12,0%\$ 20(4)524100424 424Latin America & Canada5141,2%1,9% 1,1%	6,336	4,008	2,328	47	2,281	157	2,124	Latin America & Canada	ę	5,151	3,170	1,981	17.5%	15.1%	7.2%
2008% Change in Reported Operating Companies IncomeReported Operating CompaniesReported Operating Companies2007% Change in Reported Operating Companies IncomeReported Operating Companies IncomeOperating excluding CurrencyCompanies excluding Currency & tionsIncomeReported operating Companies IncomeReported operating Companies Currency & Currency & AcquisitionsReported excluding Currency & AcquisitionsReported operating Companies Currency & AcquisitionsReported operating Companies Currency & AcquisitionsReported operating Companies Currency & AcquisitionsReported Currency & Currency & AcquisitionsReported Currency & Currency & Currency & Acquisitions\$ 4,738\$ 432\$ 4306\$ 20\$ 4,286European Union Acquisitions\$ 4,195 2,43112.9% 2,83%2.6% 2,74%2.2% 2,74%\$ 4,738\$ 432\$ 4306\$ 20\$ 4,286European Union Asia\$ 4,195 2,43112.9% 2,83%2.6% 2,74%2.74% 2,74%\$ 2,057322,02552,020 424Asia1,803 14,1%14,1% 12,3%12.0% 12,0%\$ 20(4)524100424 424Latin America & Canada5141,2%1,9% 1,1%	\$ 63.640	\$ 37.935	\$ 25.705	\$ 1.382	\$ 24.323	\$ 229	\$ 24.094	 PMI Total	\$ 5!	5.243	\$ 32.433	\$ 22.810	12.7%	6.6%	5.6%
Reported Operating Companies IncomeReported 				2008							2007				
3,119   21   3,098   -   3,098   EEMA   2,431   28.3%   27.4%   27.4%     2,057   32   2,025   5   2,020   Asia   1,803   14.1%   12.3%   12.0%     520   (4)   524   100   424   Latin America & Canada   514   1.2%   1.9%   (17.5)	Operating Companies				Operating Companies Income excluding	Acquisi-	Operating Companies Income excluding Currency &					Operating Companies	Reported	excluding	excluding
3,119   21   3,098   -   3,098   EEMA   2,431   28.3%   27.4%   27.4%     2,057   32   2,025   5   2,020   Asia   1,803   14.1%   12.3%   12.0%     520   (4)   524   100   424   Latin America & Canada   514   1.2%   1.9%   (17.5)	\$ 4738			\$ 432	\$ 4.306	\$ 20	\$ 4 286	European Union				\$ 4 195	12.9%	2.6%	2.2%
2,057   32   2,025   5   2,020   Asia   1,803   14.1%   12.3%   12.0%     520   (4)   524   100   424   Latin America & Canada   514   1.2%   1.9%   (17.5)%															27.4%
520   (4)   524   100   424   Latin America & Canada   514   1.2%   1.9%   (17.5)						5									12.0%
\$ 481 \$ 9.953 \$ 125 \$ 9.828 PMI Total \$ 8.943 16.7% 11.3% 9.9															(17.5)%
	\$ 10,434			\$ 481	\$ 9,953	\$ 125	\$ 9,828	PMI Total				\$ 8,943	. 16.7%	11.3%	9.9%



#### Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions For the Years Ended December 31,

(\$ in millions) (Unaudited)

						2007	7											2006				ge in Adjuste ompanies Inc	
Op Con	ported erating npanies come	/ Impa Exit (	Less Asset airment & Costs and Other	O Co	djusted perating mpanies ncome		ess rrency	Op Cor Ir ex	djusted berating mpanies ncome cluding urrency	Ac	ess quisi- ons	Op Cor Ir ex Cur	ljusted perating mpanies ncome cluding rrency & usitions		Op Cor	eported berating mpanies ncome	Imp	Less Asset airment & Costs and Other	Op Cor	djusted perating mpanies ncome	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	4,195	\$	(137)	\$	4,332	\$	424	\$	3,908	\$	(1)	\$	3,909	European Union	\$	3,500	\$	(165)	\$	3,665	18.2%	6.6%	6.7%
	2,431		(12)		2,443		98		2,345				2,345	EEMA		2,080		(2)		2,082	17.3%	12.6%	12.6%
	1,803		(28)		1,831		(36)		1,867		11		1,856	Asia		1,847		(19)		1,866	(1.9)%	0.1%	(0.5)%
	514		(18)		532				532		(66)		598	Latin America & Canada		1,013		538		475	12.0%	12.0%	25.9%
\$	8,943	\$	(195)	\$	9,138	\$	486	\$	8,652	\$	(56)	\$	8,708	PMI Total	\$	8,440	\$	352	\$	8,088	13.0%	7.0%	7.7%



					2	007				Adjı			r Impact of Currency Years Ended Dece (\$ in millions) (Unaudited)		itions 2006				in Reported N luding Excise	
	orted Net venues	Less Excise Taxes	Re ex E	eported Net venues cluding Excise Faxes		Less	Re ex E Ta	ported Net venues cluding ixcise axes & irrency	Aco	ess quisi- ons	Re ex Exci Cu	orted Net evenues ccluding ise Taxes, rrency & quisitions		Reported Net Revenues	Less Excise Taxes	Re	orted Net evenues cluding ise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	26,829	\$ 17,994	\$	8,835	\$	757	\$	8,078	\$		\$	8,078	European Union	\$ 23,745	\$ 15,869	\$	7,876	12.2%	2.6%	2.6%
	12,166	5,820		6,346		330		6,016				6,016	EEMA	10,012	4,387		5,625	12.8%	7.0%	7.0%
	11,097	5,449		5,648		76		5,572		118		5,454	Asia	10,139	4,634		5,505	2.6%	1.2%	(0.9)%
	5,151	3,170		1,981		34		1,947		37		1,910	Latin America & Canada	4,406	2,643		1,763	12.4%	10.4%	8.3%
\$	55,243	\$ 32,433	\$	22,810	\$	1,197	\$	21,613	\$	155	\$	21,458	PMI Total	\$ 48,302	\$ 27,533	\$	20,769	9.8%	4.1%	3.3%
					2	007									2006				ge in Reported ompanies Inc	
Or Co	eported berating mpanies ncome					Less	Op Cor Ir ext	eported lerating npanies ncome cluding lirrency	Aco	ess quisi- ons	Oj Co I ex Cu	eported perating mpanies ncome ccluding rrency & quisitions				Op Co	eported berating mpanies ncome	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	4,195				\$	424	\$	3,771	\$	(1)	\$	3,772	European Union			\$	3,500	19.9%	7.7%	7.8%
	2,431					98	Ŷ	2,333		-		2,333	EEMA				2,080	16.9%	12.2%	12.2%
	1,803					(36)		1,839		11		1,828	Asia				1,847	(2.4)%	(0.4)%	(1.0)%
	514							514		(66)		580	Latin America & Canada				1,013	(49.3)%	(49.3)%	(42.7)%
\$	8,943				\$	486	\$	8,457	\$	(56)	\$	8,513	PMI Total			\$	8,440	6.0%	0.2%	0.9%



				2006		Adj		r Impact of Currenc Years Ended Dec (\$ in millions) (Unaudited)		2005				in Reported N luding Excise	
	orted Net venues	Less Excise Taxes	Reported Net Revenues excluding Excise Taxes	Less Currency	Reported Net Revenues excluding Excise Taxes & Currency	Less Acquisi- tions	Reported Net Revenues excluding Excise Taxes, Currency & Acquisitions		Reported Net Revenues	Less Excise Taxes	Re	oorted Net evenues ccluding ise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	23,745	\$ 15,869	\$ 7,876	\$ (152)	\$ 8,028	\$-	\$ 8,028	European Union	\$ 23,813	\$ 15,364	\$	8,449	(6.8)%	(5.0)%	(5.0)%
	10,012	4,387	5,625	(23)	5,648		5,648	EEMA	8,951	3,867		5,084	10.6%	11.1%	11.1%
	10,139	4,634	5,505	(179)	5,684	587	5,097	Asia	8,609	3,668		4,941	11.4%	15.0%	3.2%
	4,406	2,643	1,763	14	1,749	50	1,699	Latin America & Canada	3,943	2,400		1,543	14.3%	13.4%	10.1%
\$	48,302	\$ 27,533	\$ 20,769	\$ (340)	\$ 21,109	\$ 637	\$ 20,472	PMI Total	\$ 45,316	\$ 25,299	\$	20,017	3.8%	5.5%	2.3%
				2006						2005				ge in Reported companies Inc	
Op Cor	ported erating npanies icome			Less Currency	Reported Operating Companies Income excluding Currency	Less Acquisi- tions	Reported Operating Companies Income excluding Currency & Acquisitions				Oj Co	eported perating mpanies ncome	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	3,500			\$2	\$ 3,498	<b>\$</b> -	\$ 3,498	European Union			\$	3,890	(10.0)%	(10.1)%	(10.1)%
	2,080			10	2,070		2,070	EEMA				1,664	25.0%	24.4%	24.4%
	1,847			(189)	2,036	219	1,817	Asia				1,801	2.6%	13.0%	0.9%
	1,013			(5)	1,018	13	1,005	Latin America & Canada				465	100+%	100+%	100+%
\$	8,440			\$ (182)	\$ 8,622	\$ 232	\$ 8,390	PMI Total			\$	7,820	7.9%	10.3%	7.3%

7,518 \$ 333 \$

\$

302 \$

7,185

7,820

¢



							or Impact of Currenc <b>e Years Ended Dec</b> (\$ in millions) (Unaudited)						% Change in Reported Net Revenues excluding Excise Taxes				
	orted Net venues	Less Excise Taxes	Reported Net Revenues excluding Excise Taxes		_ess rrency_	Reported Net Revenues excluding Excise Taxes & Currency	Less Acquisi- tions	Reported Net Revenues excluding Excise Taxes Currency & Acquisitions		Reported Net Revenues		Less Excise Taxes	R	oorted Net evenues kcluding ise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	23,813	\$ 15,364	\$ 8,449	\$	355	\$ 8,094	\$ 10	\$ 8,084	- European Union	\$ 22,265	\$	14,236	\$	8,029	5.2%	0.8%	0.7%
	8,951	3,867	5,084		81	5,003		5,003	EEMA	7,510		2,953		4,557	11.6%	9.8%	9.8%
	8,609	3,668	4,941		90	4,851	666	4,185	Asia	6,586		2,860		3,726	32.6%	30.2%	12.3%
	3,943	2,400	1,543		45	1,498	73	1,425	Latin America & Canada	3,276		1,983		1,293	19.3%	15.9%	10.2%
\$	45,316	\$ 25,299	\$ 20,017	\$	571	\$ 19,446	\$ 749	\$ 18,697	PMI Total	\$ 39,637	\$	22,032	\$	17,605	13.7%	10.5%	6.2%
				20	005							2004				ge in Reporte ompanies Inc	
Op Con	eported erating npanies icome				_ess rrency	Reported Operating Companies Income excluding Currency	Less Acquisi- tions	Reported Operating Companies Income excluding Currency & Acquisitions					O Co	eported perating mpanies ncome	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	3,890			\$	194	\$ 3,696	\$ 1	\$ 3,695	European Union				\$	3,350	16.1%	10.3%	10.3%
	1,664				30	1,634	_	1,634	EEMA					1,554	7.1%	5.1%	5.1%
	1,801				54	1,747	323	1,424	Asia					1,298	38.8%	34.6%	9.7%
	465				24	441	9	432	Latin America & Canada					391	18.9%	12.8%	10.5%

PMI Total

9.0%

\$

6,593

18.6%

14.0%



#### Calculation of Total Debt to EBITDA and Net Debt to EBITDA Ratios (\$ in millions, except ratios) (Unaudited)

				arch 31, 2010				e Year Ended ember 31, 2009
	April ~ December 2009		January ~ March 2010			months rolling		
		2003		2010				
Earnings before income taxes	\$	7,081	\$	2,492	\$	9,573	\$	9,243
Interest expense, net		639		223		862		797
Depreciation and amortization		660		223		883		853
EBITDA	\$	8,380	\$	2,938	\$	11,318	\$	10,893
					M	arch 31, 2010	Dec	ember 31, 2009
Short-term borrowings					\$	1,050	\$	1,662
Current portion of long-term debt						151		82
Long-term debt						14,809		13,672
Total Debt					\$	16,010	\$	15,416
Less: Cash and cash equivalents						850		1,540
Net Debt					\$	15,160	\$	13,876
Ratios								
Total Debt to EBITDA						1.41		1.42
Net Debt to EBITDA						1.34		1.27



#### Calculation of Total Debt to EBITDA and Net Debt to EBITDA Ratios (\$ in millions, except ratios) (Unaudited)

				arch 31, 2008		
	April ~	December	Janua	ary ~ March	12	months
		2007	2008		rolling	
Earnings before income taxes	\$	7,033	\$	2,449	\$	9,482
Interest expense, net				75		75
Depreciation and amortization		585		201		786
EBITDA	\$	7,618	\$	2,725	\$	10,343
					Ma	arch 31,
						2008
Short-term borrowings					\$	793
Current portion of long-term debt						104
Long-term debt						6,643
Total Debt					\$	7,540
Less: Cash and cash equivalents						1,231
Net Debt					\$	6,309

Ratios	
Total Debt to EBITDA	0.73
Net Debt to EBITDA	0.61



Reconciliation of Reported Operating Income to Reported Operating Companies Income Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income **For the Years Ended December 31,** (\$ in millions, except volume in billions) (Unaudited)

2003 2007 2009 **Reported Operating Income** 6.195 8.894 \$ 10,040 \$ Add back: Amortization of Intangibles & Corporate Expenses 91 49 231 6,286 \$ 10,271 **Reported Operating Companies Income** 8,943 \$ Add back: Asset Impairment & Exit Costs and Other (45)195 164 6,241 9,138 10,43<u>5</u> **Adjusted Operating Companies Income Cigarette Shipment Volume** 735.8 848.6 864.0



### PHILIP MORRIS INTERNATIONAL



# Investor Day Lausanne, June 23, 2010