



Investor Day – LA & Canada Region Lausanne, June 23, 2010

James R. Mortensen

President, Latin America & Canada Region

Philip Morris International

Agenda



- LA&C Region overview
- LA&C performance
- Regional strategies
- Key LA&C markets: highlights
- Conclusion
- Q & A

LA&C Region – Overview





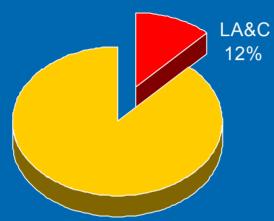
2009

- 39 Markets
- Population: 600 mio
- Industry volume: 289 bio units
- PMI shipments: 104 bio units
- 14 PMI cigarette factories
- 12,000 + employees

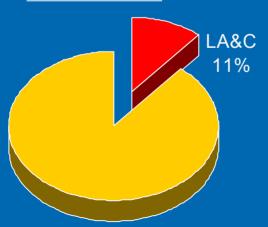
LA&C Region Contribution to 2009 PMI Results



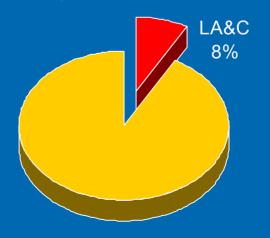
Cigarette Shipment Volume



Net Revenues

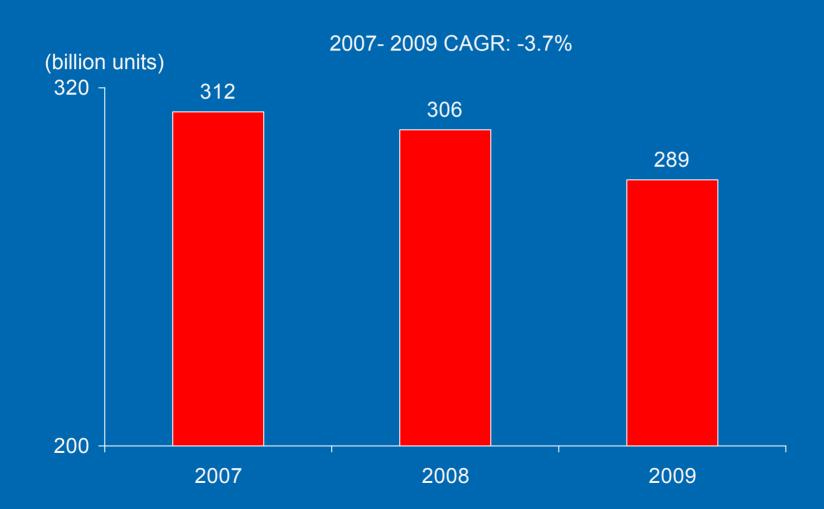


Adjusted
Operating Companies Income^(a)



Industry Volume

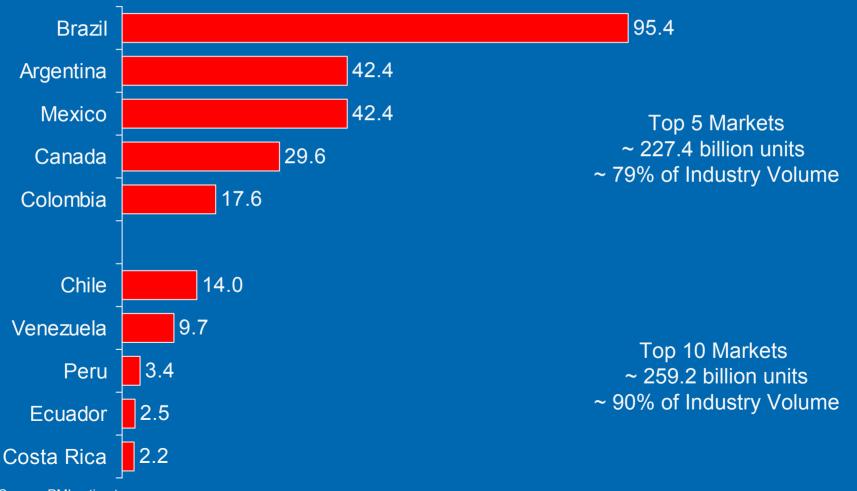




Major Markets

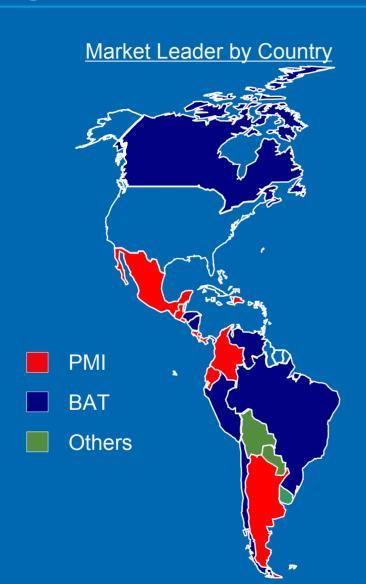


Industry Volume in 2009 (billion units)

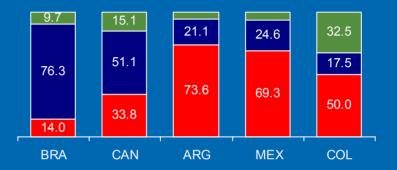


Regional Market Shares

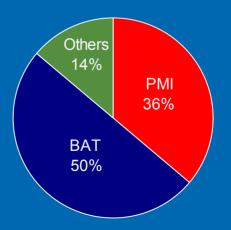




SoM in Top Five Markets – 2009 (%)

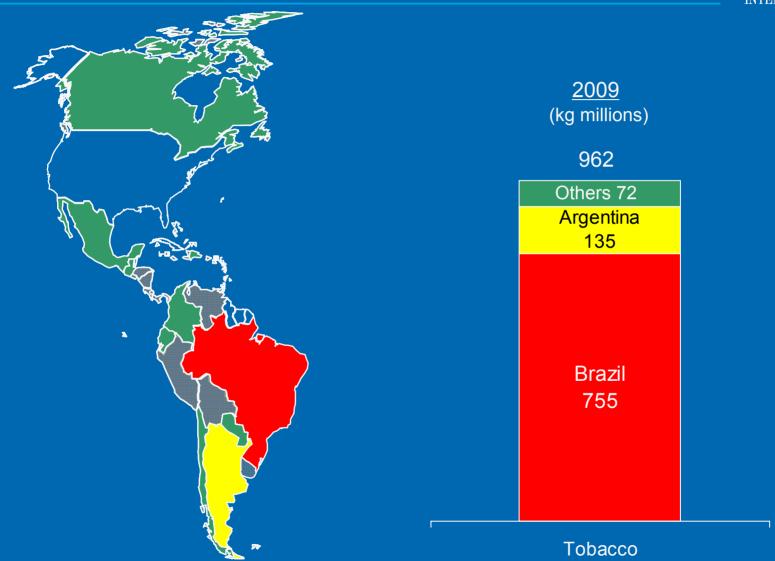


Regional Market Share – 2009



Tobacco Production

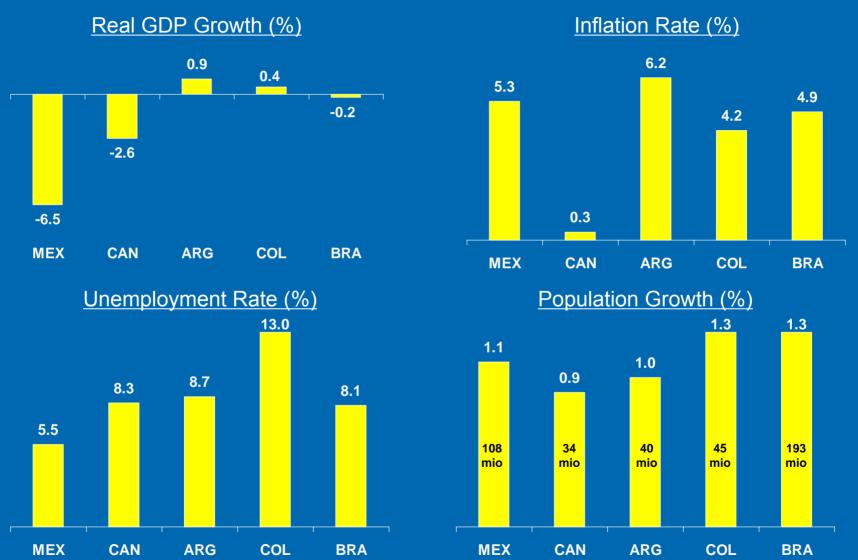




Note: Others includes Colombia, Guatemala, Canada, Mexico, Dominican Republic, Ecuador, Paraguay, Chile Source: PMI estimates

PHILIP MORRIS INTERNATIONAL

Macro-Economic Environment (2009)



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LA&C Region Results



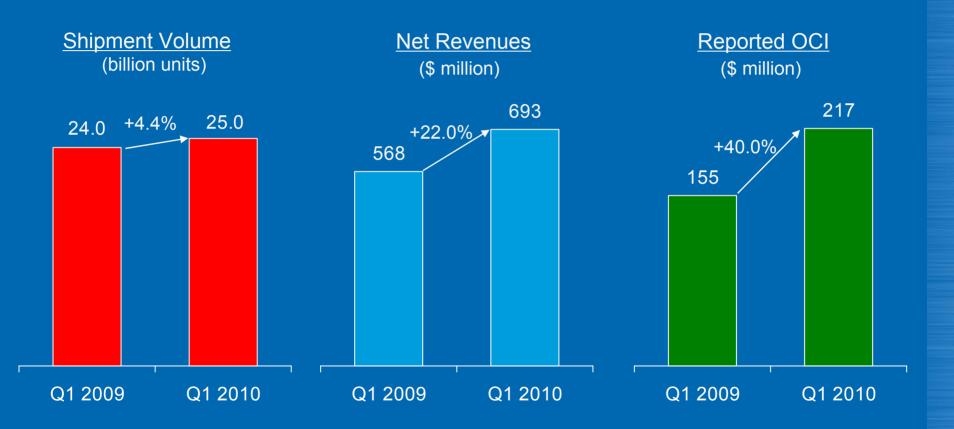


⁽a) Excludes one time charges relating to the Colombian Cooperation Agreement in 2009, the RB&H legal settlement in Canada in 2008, and well as asset impairment and exit costs in 2007

Source: PMI estimates and PMI Financials

LA&C Region Q1, 2010 Results

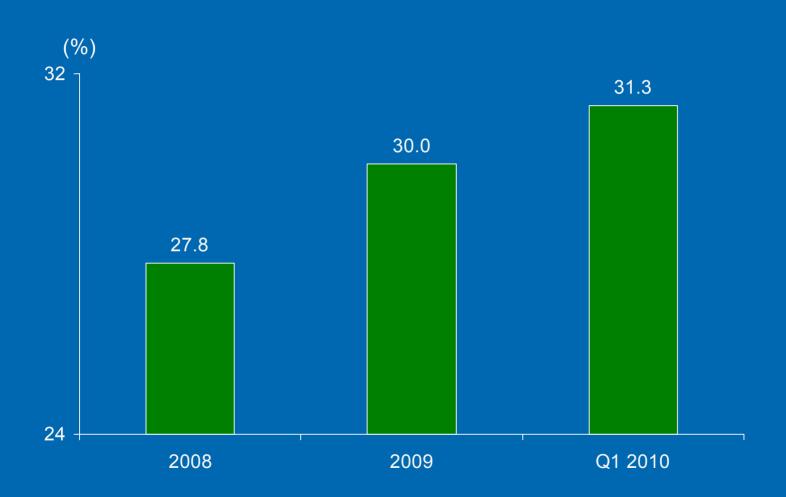




Source: PMI Financials

Adjusted OCI Margin Evolution



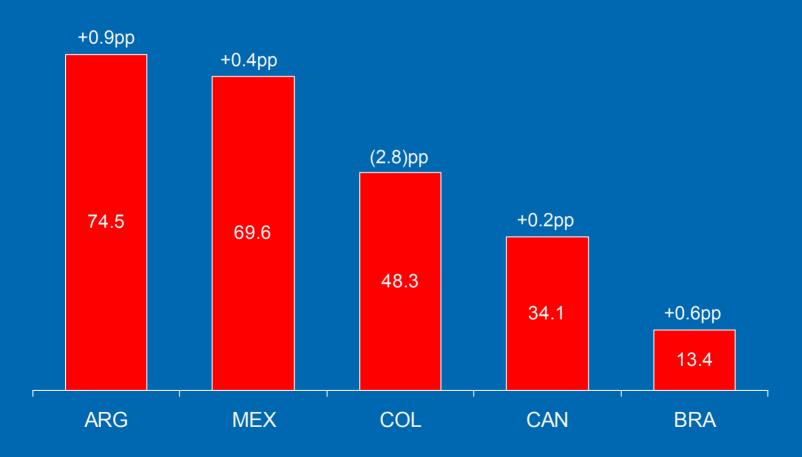


Note: OCI Margins are calculated as adjusted OCI, divided by net revenues, excluding excise taxes Source: PMI Financials

PMI Market Shares



SoM (%) in Top Five Markets – Q1, 2010 vs. Q1, 2009



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Regional Strategies



- Strengthen portfolio
- Enhance profitability through pricing
- Promote reasonable regulation and excise taxation
- Pursue business development opportunities

Marlboro Market Shares



Share of Market (%)

	<u>2009</u>	<u>2007</u>	Variance (pp)
Mexico	48.2	47.7	0.5
Argentina	23.3	21.6	1.7
Brazil	6.9	6.0	0.9
Colombia	4.0	3.9	0.1

Source: PMI estimates and A.C. Nielsen

Regional Strategies



- Strengthen portfolio by addressing consumer preferences in taste, image, innovation and affordability:
 - Reinforce Marlboro positioning

Marlboro Red or Flavor Line



- Reinforce quality promise through Marlboro Red pack upgrade:
 - Modernized while retaining core equity



Marlboro Red or Flavor Line



Introduce innovative offers, such as Marlboro Filter Plus



Marlboro Gold Line

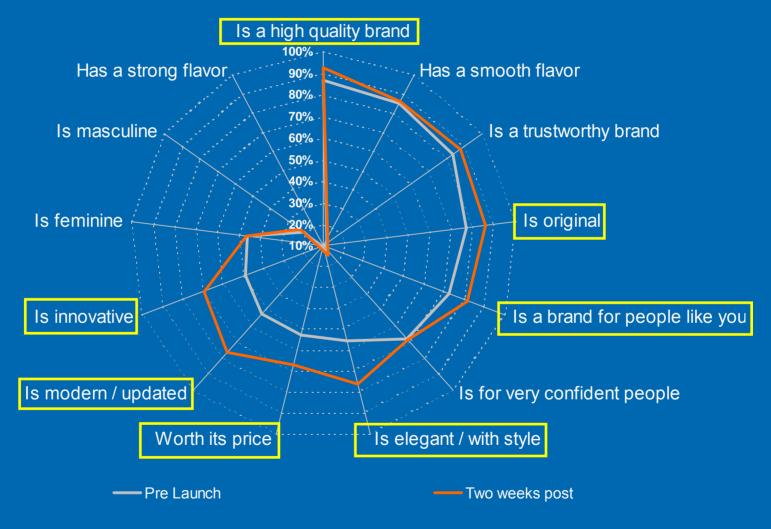


Marlboro Gold Original conversion in Mexico



Marlboro Gold Original – Consumer Research (Mexico City)





Source: PMI Market Research 22

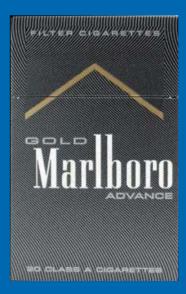
Marlboro Gold Line



- Marlboro Gold Original conversion in Mexico
- Introduce innovative offers in the Gold family:
 - Marlboro Gold Touch
 - Marlboro Gold Advance







Marlboro Fresh Initiatives





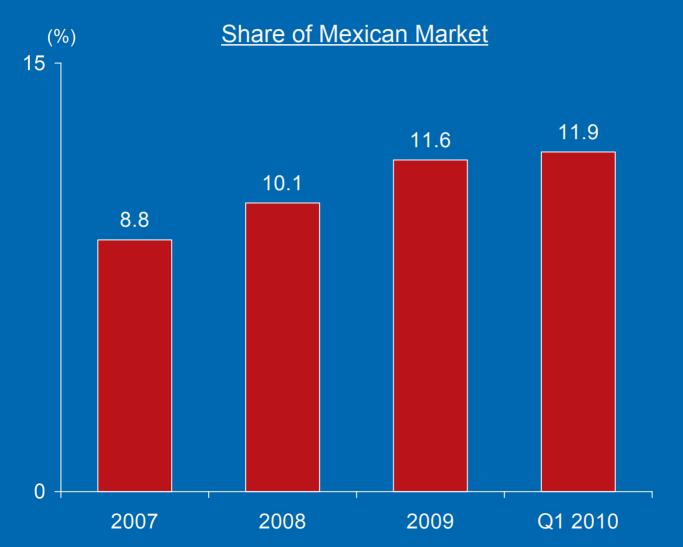
Regional Strategies



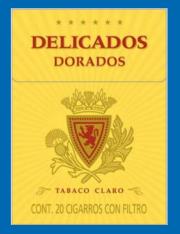
- Strengthen portfolio by addressing consumer preferences: in taste, image, innovation and affordability:
 - Reinforce Marlboro positioning
 - Continue to support local heritage brands

Delicados









Local Heritage Brands



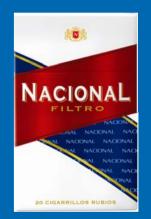
Guatemala

Dominican Republic









Adds modernity while retaining heritage

Regional Strategies



- Strengthen portfolio by addressing consumer preferences in taste, image, innovation and affordability:
 - Reinforce *Marlboro* positioning
 - Continue to support local heritage brands
 - Further develop PMI's international portfolio in the Region





Premium and Above











Mexico, Canada and Argentina





Premium and Above











Mexico, Canada and Argentina

Mid-Price







Argentina, Ecuador and Mexico





Premium and Above











Mexico, Canada and Argentina

Mid-Price







Argentina, Ecuador and Mexico

Low-Price



Canada and Argentina

International Brands – L&M Kretek

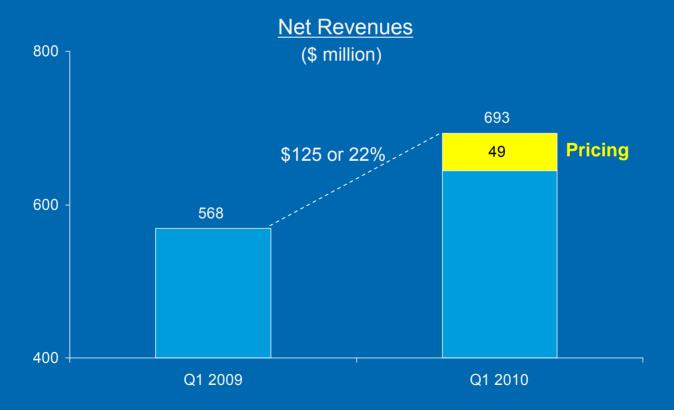




Pricing



- Strong portfolio provides pricing opportunities
- Price increases in the last 12 months in our top five markets



Source: PMI Financials 33

Tobacco Taxation

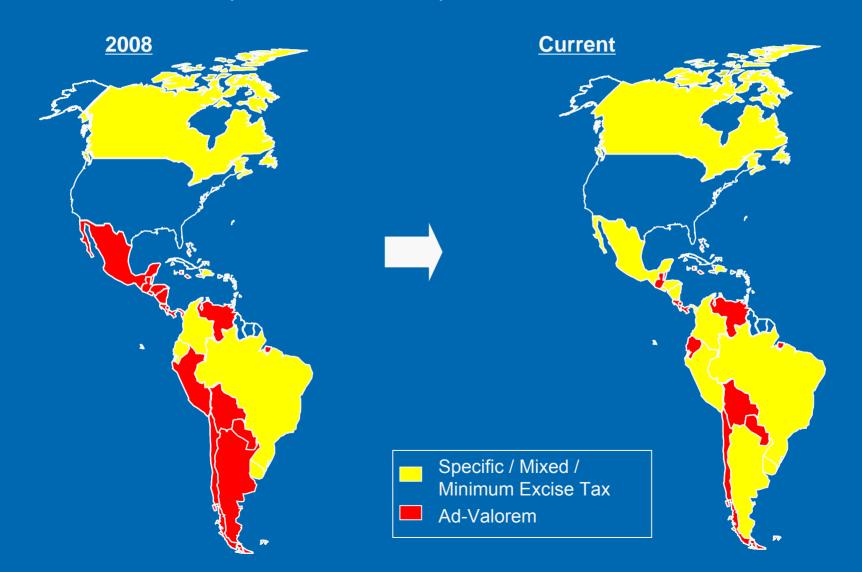


- Tobacco often seen as "easy" source of incremental revenue
- Key objective is to discourage unreasonable tax increases while supporting equitable tax structures:
 - Raise awareness of adverse consequences (e.g., anticipated tax revenues are not realized due to increase in illicit trade)
 - Most governments proposing or implementing specific components in excise tax structures

LA&C Excise Tax Structures



Recent developments towards specific / mixed / MET structures



Business Development





Colombia: Coltabaco acquisition in 2005; Continue to pursue acquisition of Protabaco



Dominican Republic: Restructuring of business in 2006



Aruba / Curacao: 2007 acquisition



Mexico: Increased equity in 2007; Imperial Tobacco license agreement in 2010



Canada: Rothmans Inc. acquisition in 2008



El Salvador: Increased equity in 2009





- Initial decision: Superintendent of Industry and Commerce did not approve PMI's application as proposed
- Seek reconsideration

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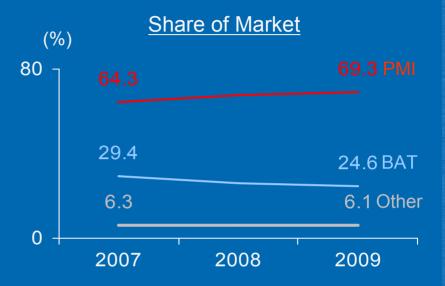
Mexico – Market Profile





<u>2009</u>

- Industry volume:
- 42.4 billion units -3.5% YoY
- Large premium share



Key Brands







48.2%

11.6%

5.7%

Marlboro Fresh Line



Fresh



Menthol thread in filter

Refreshing taste sensations



Black Freeze



- Menthol thread in filter
- High cooling sensation



Ice Xpress

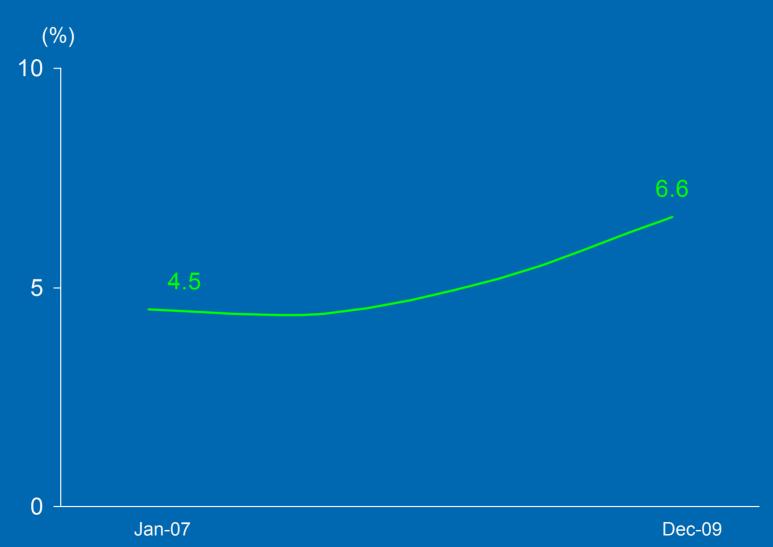


- Menthol capsule in filter
- On demand extra cooling



Mexico – Menthol Share of Market

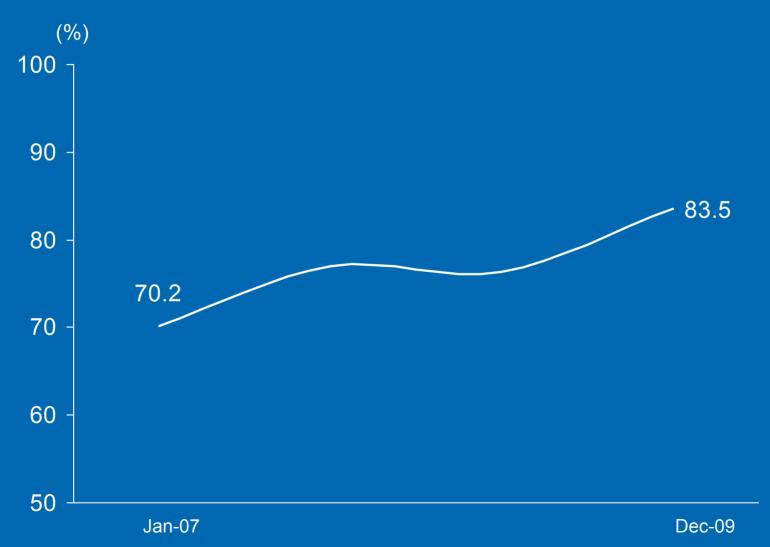




Source: PMI estimates

Mexico – PMI Share of Menthol Segment





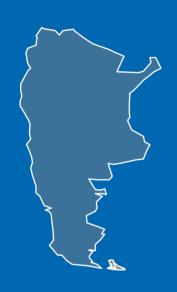
Mexico – Key Initiatives



- Complement portfolio with licensed brands West in midprice and Davidoff in premium
- Enhance consumer engagement platforms
- Maintain existing mixed excise tax structure

Argentina – Market Profile





(%) Share of Market

80 69.0 73.6 PMI

24.0 21.1 BAT

7.0 5.3 Other

2007 2008 2009

Key Brands

2009

Industry volume:

42.4 billion units -2.4% YoY



23.3%



4.2%

Argentina – Key Priorities



Energize Marlboro Flavor Line







Argentina – Key Priorities



- Energize Marlboro Flavor line
- Strengthen the *Philip Morris* brand's leadership position in the mid-price segment

Argentina – Philip Morris Brand



- Market leader with 50% of LA (min 18) 24 smoker share
- Strong interaction with Marlboro



Source: PMI Market Research (GCTS)

Argentina – Key Priorities



- Energize Marlboro Flavor line
- Maintain Philip Morris' leadership position in the mid-price segment
- Excise tax reforms:
 - Minimum Excise Tax implemented in February 2009
 - Ultra low-price mainstream brands increased prices by 62%
 - Marlboro price gap to lowest price brand reduced from 114% to 54%

Canada – Market Profile







2009

Industry volume:

29.6 billion units 3.4% YoY

Key Brands







10.7%

5.7%

5.5%

Canada – Key Priorities



 Develop stronger presence in the premium segment by supporting Belmont and Benson & Hedges

Canada – Premium Strategy



 Grow share of premium through focus and innovative offerings around differentiated drive brands:

Belmont

Benson & Hedges



WANTING
YOU'RE NOT
THE ONLY ONE
SMOKING THIS
CIGARETTE
The smalls from a cigarette is not just
suched by the smaller file learned state
that canada which translation more than
10 control canada small.

The smalls from a cigarette is not just
subsided by the smaller file smaller file is smaller in the just
shaded by the smaller file is smaller file
shaded by the smaller file
shaded smalls, which decorated more than
30 concervation

BENSON & HEDGES

SENSON & HEDGES

Smooth taste and down to earth image

The international brand. The ultimate in sophistication

Canada – Key Priorities



- Develop stronger presence in the premium segment by supporting Belmont and Benson & Hedges
- Use Next to compete in the growing low-price segment



Canada – Key Priorities



- Develop stronger presence in the premium segment by supporting Belmont and Benson & Hedges
- Use Next to compete in the growing low-price segment
- Continue to support government's efforts in the fight against illicit trade

<u>Unbranded "Baggies"</u>



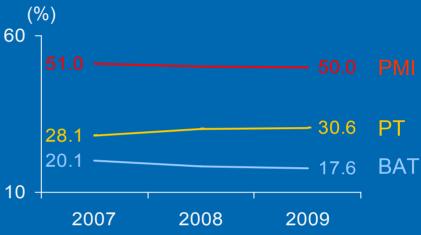


Colombia - Market Profile





Share of Market



2009

Industry Volume:

17.6 billion units -2.8% YoY

Key Brands

6



6.8%



%

3.1%

Colombia – Key Initiatives

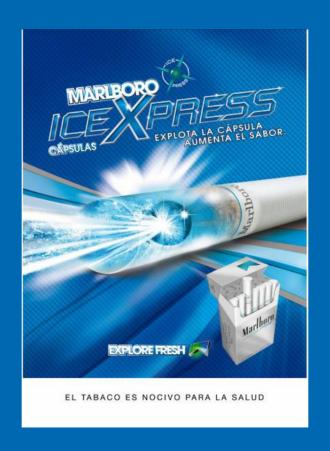


- Caribe price competitive
- Pack upgrades for our two largest brands, Boston and Green

Colombia – Key Initiatives



We have successfully launched Marlboro Ice Xpress



Colombia – Key Initiatives



- Caribe price competitive
- Pack upgrades for our two largest brands, Boston & Green
- We have successfully launched Marlboro Ice Xpress
- Put in place a seasoned management team

Brazil - Market Profile

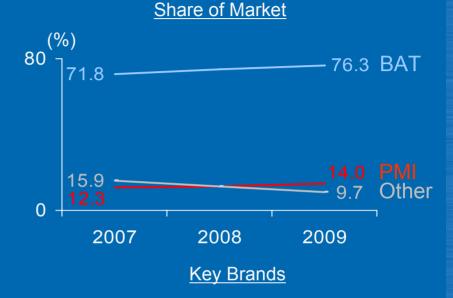




2009

Industry volume:

95.4 billion units -9.5% YoY









6.9%

2.2%

2.1%

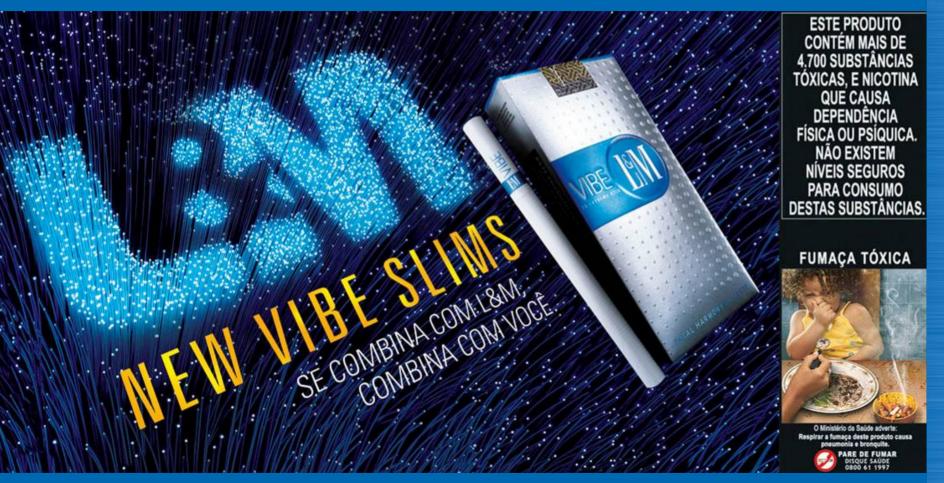
Brazil - Marlboro Red Pack Revamp





Brazil - L&M Vibe





Brazil – L&M Black Label





ESTE PRODUTO
CONTÉM MAIS DE
4,700 SUBSTÂNCIAS
TÓXICAS, E NICOTINA
QUE CAUSA
DEPENDÊNCIA
FÍSICA OU PSÍQUICA.
NÃO EXISTEM
NÍVEIS SEGUROS
PARA CONSUMO
DESTAS SUBSTÂNCIAS.

SOFRIMENTO



O Ministério da Saúde adverte: A dependência da nicotina causa tristeza, dor e morte.



Brazil - Shelton





Conclusion



- Strong 2009
- Continued momentum through the Q1, 2010
- Strong portfolio in LA&C with room to grow
- Pricing potential remains intact
- Optimistic about our future business prospects in LA&C





Investor Day – LA & Canada Region Lausanne, June 23, 2010

Questions & Answers



Forward-Looking and Cautionary Statements

This presentation and related discussion contain statements that, to the extent they do not relate strictly to historical or current facts, constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements are based on current plans, estimates and expectations, and are not guarantees of future performance. They are based on management's expectations that involve a number of business risks and uncertainties, any of which could cause actual results to differ materially from those expressed in or implied by the forward-looking statements. PMI undertakes no obligation to publicly update or revise any forward-looking statements, except in the normal course of its public disclosure obligations. The risks and uncertainties relating to the forward-looking statements in this presentation include those described under Item 1A. "Risk Factors" in PMI's Form 10-Q for the quarter ended March 31, 2010, filed with the Securities and Exchange Commission.

Glossary of Terms



- References to PMI volumes refer to shipment volume, unless otherwise stated
- Industry volume and market shares are from a number of internal and external sources
- Organic volume refers to volume excluding acquisitions
- Net revenues exclude excise taxes
- Operating Companies Income ("OCI") is defined as operating income before corporate expenses and amortization of intangibles.
- Reconciliations to U.S. GAAP measures are at the end of today's web cast slides and are posted on our web site



% Change in Reported Net

Adjustments for the Impact of Currency and Acquisitions
For the Quarters Ended March 31,

(\$ in millions)

(Unaudited)

2010													2009		Revenues excluding Excise Taxes							
	eported Net evenues	Less Excise Taxes	R	oorted Net evenues ccluding ise Taxes		ess rency	Re ex Excis	oorted Net evenues ccluding se Taxes & urrency	Ac	_ess :quisi- ions	Rev exc Excis Curi	rted Net renues luding e Taxes, rency & lisitions			eported Net venues	E	Less Excise Taxes	Reve exclu	ted Net enues uding e Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	6,748	\$ 4,564	\$	2,184	\$	178	\$	2,006	\$	3	\$	2,003	European Union	\$	6,050	\$	4,063	\$	1,987	9.9 %	1.0 %	0.8 %
	3,356	1,610		1,746		52		1,694		26		1,668	EEMA		2,831		1,379		1,452	20.2 %	16.7 %	14.9 %
	3,562	1,689		1,873		172		1,701		75		1,626	Asia		2,857		1,267		1,590	17.8 %	7.0 %	2.3 %
	1,921	1,228		693		51		642				642	Latin America & Canada		1,548		980		568	22.0 %	13.0 %	13.0 %
\$	15,587	\$ 9,091	\$	6,496	\$	453	\$	6,043	\$	104	\$	5,939	PMI Total	\$	13,286	\$	7,689	\$	5,597	16.1 %	8.0 %	6.1 %
						2010								_			2009				e in Reporte ompanies In	ed Operating come
O Co	eported perating mpanies ncome				L	2010 ess rency	Op Co II ex	eported perating mpanies ncome ccluding urrency	Ac	_ess :quisi- ions	Ope Com In exc Curi	ported erating apanies come luding ency & sisitions		_			2009	Oper Comp	orted rating panies ome	Co	Reported excluding	
O Co	perating mpanies				L	ess	Op Co II ex	perating ompanies ncome ccluding	Ac	quisi- ions	Ope Com In exc Curi	erating npanies come luding rency &	European Union				2009	Oper Comp	rating panies	Co	Reported excluding	Reported excluding Currency &
O Co	perating mpanies ncome				Lo Curi	ess rency	Op Co In ex C	perating ompanies ncome ccluding urrency	Ac t	quisi- ions	Ope Com In exc Curr Acqu	erating npanies come luding rency & nisitions	European Union EEMA				2009	Oper Comp Inc	rating panies ome	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
O Co	ncome 1,062 770 724				Lo Curi	ess rency 80	Op Co In ex C	perating mpanies ncome ccluding urrency	Ac t	equisi- ions	Ope Com In exc Curr Acqu	erating apanies come luding ency & sisitions	EEMA Asia				2009	Oper Comp Inc	panies come 967 586 661	Reported 9.8 % 31.4 % 9.5 %	Reported excluding Currency 1.6 % 30.0 % (2.7)%	Reported excluding Currency & Acquisitions 1.3 % 28.5 % (2.0)%
O Co	mpanies ncome 1,062 770				Lo Curi	ess rency 80 8	Op Co In ex C	perating mpanies ncome ccluding urrency 982 762	Ac t	iquisi- ions 2 9	Ope Com In exc Curr Acqu	prating spanies come luding rency & sisitions	EEMA				2009	Oper Comp Inc	rating panies ome 967 586	Reported 9.8 % 31.4 %	Reported excluding Currency	Reported excluding Currency & Acquisitions



Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions

For the Quarters Ended March 31,

(\$ in millions) (Unaudited)

2010															2009						Companies Income			
Op Cor	ported erating npanies come	Less Asset Impairment & Exit Costs		Adjusted Operating Companies Income		Less Currency		Adjusted Operating Companies Income excluding Currency		Less		Adjusted Operating Companies Income excluding Currency & Acquisitions			Reported Operating Companies Income				Adjusted Operating Companies Income		Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions	
\$	1,062	\$		\$	1,062	\$	80	\$	982	\$	2	\$	980	European Union	\$	967	\$	(1)	\$	968	9.7 %	1.4 %	1.2 %	
	770				770		8		762		9		753	EEMA		586				586	31.4 %	30.0 %	28.5 %	
	724				724		81		643		(5)		648	Asia		661				661	9.5 %	(2.7)%	(2.0)%	
	217				217		23		194				194	Latin America & Canada		155				155	40.0 %	25.2 %	25.2 %	
\$	2,773	\$	-	\$	2,773	\$	192	\$	2,581	\$	6	\$	2,575	PMI Total	\$	2,369	\$	(1)	\$	2,370	17.0 %	8.9 %	8.6 %	



Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency For the Quarters Ended March 31,

(Unaudited)

	 2010	2	2009	% Change
Reported Diluted EPS	\$ 0.90	\$	0.74	21.6%
Less: Asset impairment and exit costs	<u> </u>			
Adjusted Diluted EPS	\$ 0.90	\$	0.74	21.6%
Less: Currency Impact	0.06			
Adjusted Diluted EPS, excluding Currency	\$ 0.84	\$	0.74	13.5%



Reconciliation of Operating Cash Flow to Free Cash Flow and Free Cash Flow, excluding Currency
Reconciliation of Operating Cash Flow to Operating Cash Flow, excluding Currency

For the Quarters Ended March 31, (\$ in millions)

(Unaudited)

Conaudited		2010		2009	% Change
Net cash provided by operating activities ⁽¹⁾	\$	1,974	\$	1,427	38.3%
Less:					
Capital expenditures	_	150	_	145	
Free cash flow	\$	1,824	\$	1,282	42.3%
Less:					
Currency impact		116			
Free cash flow, excluding currency	\$	1,708	\$	1,282	33.2%
		2010		2009	% Change
Net cash provided by operating activities ⁽¹⁾	\$	1,974	\$	1,427	38.3%
Less:					
Currency impact		130			
Net cash provided by operating activities, excluding currency	y <u>\$</u>	1,844	\$	1,427	29.2%

(1) Operating cash flow



% Change in Adjusted Operating

Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions For the Years Ended December 31,

(\$ in millions) (Unaudited)

			2009									2008					Companies Income							
Op Co	eported erating mpanies ncome	Less Asset Impairment/ Exit Costs and Other		Adjusted Operating Companies Income		Less Currency		Adjusted Operating Companies Income excluding Currency		Less Acquisi- tions		Adjusted Operating Companies Income excluding Currency & Acquisitions			Reported Operating Companies Income		Less Asset Impairment/ Exit Costs and Other		Adjusted Operating Companies Income		Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions	
\$	4,506	\$	(29)	\$	4,535	\$	(481)	\$	5,016	\$	40	\$	4,976	European Union	\$	4,738	\$	(66)	\$	4,804	(5.6)%	4.4 %	3.6 %	
	2,663				2,663		(893)		3,556		18		3,538	EEMA		3,119		(1)		3,120	(14.6)%	14.0 %	13.4 %	
	2,436				2,436		146		2,290				2,290	Asia		2,057		(14)		2,071	17.6 %	10.6 %	10.6 %	
	666		(135) ⁽¹		801		(162)		963		202		761	Latin America & Canada		520		(127)	2)	647	23.8 %	48.8 %	17.6 %	
\$	10,271	\$	(164)	\$	10,435	\$	(1,390)	\$	11,825	\$	260	\$	11,565	PMI Total	\$	10,434	\$	(208)	\$	10,642	(1.9)%	11.1 %	8.7 %	

⁽¹⁾ Represents 2009 Colombian investment and cooperation agreement charge

⁽²⁾ Represents 2008 equity loss from RBH legal settlement (\$124 million) and asset impairment and exit costs (\$3 million)



Adjustments for Impact of Currency and Acquisitions For the Years Ended December 31,

_				2009				(Unaudited)	_		2008				ange in Repe	orted Net Excise Taxes
	Reported Net Revenues	Less Excise Taxes	Reported Net Revenues excluding Excise Taxes	Less Currency	Reported Net Revenues excluding Excise Taxes & Currency	Less Acquisi- tions	Reported Net Revenues excluding Excise Taxes, Currency & Acquisitions			eported Net evenues	Less Excise Taxes	R(e)	eported Net evenues ccluding Excise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	28,550	\$ 19,509	\$ 9,041	\$ (856)	\$ 9,897	\$ 61	\$ 9,836	European Union	\$	30,265	\$ 20,577	\$	9,688	(6.7)%	2.2 %	1.5 %
	13,865	7,070	6,795	(1,373)	8,168	41	8,127	EEMA		14,817	7,313		7,504	(9.4)%	8.8 %	8.3 %
	12,413	5,885	6,528	(41)	6,569		6,569	Asia		12,222	6,037		6,185	5.5 %	6.2 %	6.2 %
	7,252	4,581	2,671	(328)	2,999	462	2,537	Latin America & Canada		6,336	4,008		2,328	14.7 %	28.8 %	9.0 %
\$	62,080	\$ 37,045	\$ 25,035	\$ (2,598)	\$ 27,633	\$ 564	\$ 27,069	PMI Total	\$	63,640	\$ 37,935	\$	25,705	(2.6)%	7.5 %	5.3 %
															a in Paparta	ed Operating
				2009							2008				ompanies In	
Co	Reported Operating ompanies Income			2009 Less Currency	Reported Operating Companies Income excluding Currency	Less Acquisi- tions	Reported Operating Companies Income excluding Currency & Acquisitions				2008	Co	eported perating ompanies income		Reported excluding	
Co	Operating ompanies Income			Less Currency \$ (481)	Operating Companies Income excluding Currency \$ 4,987	Acquisitions \$ 40	Operating Companies Income excluding Currency & Acquisitions	European Union			2008	Co	perating ompanies Income	Reported (4.9)%	Reported excluding Currency	Reported excluding Currency & Acquisitions
Co	Operating ompanies Income 4,506 2,663			Less Currency \$ (481) (893)	Operating Companies Income excluding Currency \$ 4,987 3,556	Acquisi- tions	Operating Companies Income excluding Currency & Acquisitions \$ 4,947 3,538	EEMA			2008	O Co	perating ompanies income 4,738 3,119	Reported (4.9)% (14.6)%	Reported excluding Currency 5.3 % 14.0 %	Reported excluding Currency & Acquisitions 4.4 % 13.4 %
Co	Operating ompanies Income			Less Currency \$ (481)	Operating Companies Income excluding Currency \$ 4,987	Acquisitions \$ 40 18	Operating Companies Income excluding Currency & Acquisitions		_		2008	O Co	perating ompanies Income	Reported (4.9)%	Reported excluding Currency	Reported excluding Currency & Acquisitions



Reconciliation of Reported Diluted EPS to Adjusted Diluted EPS and Adjusted Diluted EPS, excluding Currency For the Years Ended December 31,

(Unaudited)

	2009	2008 % Change
I Diluted EPS	3.24 \$	3.31 (2.1)%
mbian investment and cooperation agreement charge	(0.04)	
t impairment and exit costs	(0.01)	(0.02)
y loss from RBH legal settlement		(0.06)
tems		0.08
Diluted EPS	3.29 \$	3.31 (0.6)%
ency Impact	(0.53)	
Diluted EPS, excluding Currency	3.82 \$	3.31 15.4 %
t impairment and exit costs y loss from RBH legal settlement tems Diluted EPS ency Impact	(0.01) - - - 3.29 \$	(0.06) 0.08 3.31 (0.6



% Change in Adjusted Operating

Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions

For the Years Ended December 31,

					2	8008											2007			Co	ompanies Inco	ome
Op Con	ported erating npanies come	Less Asset Impairment & Exit Costs and other	O Co	Adjusted perating ompanies Income		Less	C C	Adjusted Operating companies Income xcluding Currency	A	Less cquisi- tions	Op Co Ii ex Cu	djusted perating mpanies ncome ccluding irrency & quisitions		Op Cor	ported erating npanies come	Impa Exit C	Less lsset irment & costs and other	Op Cor	ljusted erating npanies come	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	4,738	(66)	\$	4,804	\$	432	\$	4,372	\$	20	\$	4,352	European Union	\$	4,195	\$	(137)	\$	4,332	10.9%	0.9%	0.5%
	3,119	(1)		3,120		21		3,099				3,099	EEMA		2,431		(12)		2,443	27.7%	26.9%	26.9%
	2,057	(14)		2,071		32		2,039				2,034	Asia		1,803		(28)		1,831	13.1%	11.4%	11.1%
	520	(127)		647		(4)		651		100		551	Latin America & Canada		514		(18)		532	21.6%	22.4%	3.6%
\$	10,434	\$ (208)	\$	10,642	\$	481	\$	10,161	\$	125	\$	10,036	PMI Total	\$	8,943	\$	(195)	\$	9,138	16.5%	11.2%	9.8%



Adjustments for Impact of Currency and Acquisitions For the Years Ended December 31.

(\$ in millions) (Unaudited)

% Change in Reported Net Revenues
2008 2007 excluding Excise Taxes

orted Net venues	Less Excise Taxes	Re ex	eported Net evenues cluding Excise Taxes	Less rrency	Re exc Exci	orted Net venues cluding se Taxes urrency	L Ac	.ess quisi- ons	exc Tax	Reported Net Revenues cluding Excise xes, Currency Acquisitions		eported Net evenues	Less Excise Taxes	Re ex	orted Net evenues cluding ise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$ 30,265	\$ 20,577	\$	9,688	\$ 899	\$	8,789	\$	26	\$	8,763	European Union	\$ 26,829	\$ 17,994	\$	8,835	9.7%	(0.5)%	(0.8)%
14,817	7,313		7,504	296		7,208				7,208	EEMA	12,166	5,820		6,346	18.2%	13.6%	13.6%
12,222	6,037		6,185	140		6,045		46		5,999	Asia	11,097	5,449		5,648	9.5%	7.0%	6.2%
6,336	4,008		2,328	47		2,281		157		2,124	Latin America & Canada	5,151	3,170		1,981	17.5%	15.1%	7.2%
\$ 63,640	\$ 37,935	\$	25,705	\$ 1,382	\$	24,323	\$	229	\$	24,094	PMI Total	\$ 55,243	\$ 32,433	\$	22,810	12.7%	6.6%	5.6%

% Change in Reported Operating 2008 2007 Companies Income

Op Cor	eported erating npanies acome		ess rency	Op Con In exc	ported erating npanies come cluding rrency	Acq	ess Juisi- ons	Reported Operating Companies Income excluding Currency & Acquisitions		Ope	ported erating epanies come	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	4,738	\$	432	\$	4,306	\$	20	\$ 4,286	European Union	\$	4,195	12.9%	2.6%	2.2%
	3,119		21		3,098			3,098	EEMA		2,431	28.3%	27.4%	27.4%
	2,057		32		2,025		5	2,020	Asia		1,803	14.1%	12.3%	12.0%
	520		(4)		524		100	424	Latin America & Canada		514	1.2%	1.9%	(17.5)%
\$	10,434	\$	481	\$	9,953	\$	125	\$ 9,828	PMI Total	\$	8,943	16.7%	11.3%	9.9%



Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income, excluding Currency and Acquisitions For the Years Ended December 31,

_						20	07											2006				ge in Adjusted ompanies Inc	
Op Co	eported perating mpanies ncome	Impa Exit (Less Asset airment & Costs and Other	Co	djusted perating mpanies ncome		Less urrency	Op Cor In exc	ljusted erating npanies come cluding irrency	Ac	ess quisi- ons	Op Co Ir ex Cu	djusted perating mpanies ncome coluding rrency & qualitions		Op Con	ported erating npanies come	Imp Exit	Less Asset airment & Costs and Other	Co	djusted perating mpanies ncome	Adjusted	Adjusted excluding Currency	Adjusted excluding Currency & Acquisitions
\$	4,195	\$	(137)	\$	4,332	\$	424	\$	3,908	\$	(1)	\$	3,909	European Union	\$	3,500	\$	(165)	\$	3,665	18.2%	6.6%	6.7%
	2,431		(12)		2,443		98		2,345				2,345	EEMA		2,080		(2)		2,082	17.3%	12.6%	12.6%
	1,803		(28)		1,831		(36)		1,867		11		1,856	Asia		1,847		(19)		1,866	(1.9)%	0.1%	(0.5)%
	514		(18)		532				532		(66)		598	Latin America & Canada		1,013		538		475	12.0%	12.0%	25.9%
\$	8,943	\$	(195)	\$	9,138	\$	486	\$	8,652	\$	(56)	\$	8,708	PMI Total	\$	8,440	\$	352	\$	8,088	13.0%	7.0%	7.7%



% Change in Reported Net Revenues

Adjustments for Impact of Currency and Acquisitions

For the Years Ended December 31,

				2	007				-		2006				luding Excise	
	oorted Net evenues	Less Excise Taxes	Reported Net Revenues excluding Excise Taxes		Less urrency	Reported Net Revenues excluding Excise Taxes & Currency	Less Acquisi- tions	Reported Net Revenues excluding Excise Taxes Currency & Acquisitions		Reported Net Revenues	Less Excise Taxes	Re ex	orted Net evenues cluding ise Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	26,829	\$ 17,994	\$ 8,835	5 \$	757	\$ 8,078	\$ -	\$ 8,078	European Union	\$ 23,745	\$ 15,869	\$	7,876	12.2%	2.6%	2.6%
	12,166	5,820	6,346	6	330	6,016		6,016	EEMA	10,012	4,387		5,625	12.8%	7.0%	7.0%
	11,097	5,449	5,648	3	76	5,572	118	5,454	Asia	10,139	4,634		5,505	2.6%	1.2%	(0.9)%
	5,151	3,170	1,98		34	1,947	37	1,910	Latin America & Canada	4,406	2,643		1,763	12.4%	10.4%	8.3%
\$	55,243	\$ 32,433	\$ 22,810	- -	1,197	\$ 21,613	\$ 155	\$ 21,458	PMI Total	\$ 48,302	\$ 27,533	\$	20,769	9.8%	4.1%	3.3%
					007						2006				ge in Reported	
				2	007				-		2000				ompanies Inc	ome
O _l Co	eported perating mpanies ncome				Less urrency	Reported Operating Companies Income excluding Currency	Less Acquisi- tions	Reported Operating Companies Income excluding Currency & Acquisitions			2000	Op Co	eported perating mpanies ncome	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
O _l Co	perating mpanies				Less	Operating Companies Income excluding	Acquisi-	Operating Companies Income excluding Currency & Acquisitions	-		2000	Op Co	erating mpanies		Reported excluding	Reported excluding Currency &
O _I Co	perating mpanies ncome			Cı	Less urrency	Operating Companies Income excluding Currency	Acquisi- tions	Operating Companies Income excluding Currency & Acquisitions	- European Union EEMA		2000	Op Co II	perating mpanies ncome	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
O _I Co	perating mpanies ncome			Cı	Less urrency 424	Operating Companies Income excluding Currency	Acquisitions \$ (1)	Operating Companies Income excluding Currency & Acquisitions	European Union		2000	Op Co II	perating mpanies ncome	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
O _I Co	perating mpanies ncome 4,195 2,431			Cı	Less urrency 424 98	Operating Companies Income excluding Currency \$ 3,771 2,333	Acquisitions \$ (1)	Operating Companies Income excluding Currency & Acquisitions \$ 3,772 2,333	- European Union EEMA		2000	Op Co II	operating mpanies ncome 3,500 2,080	Reported 19.9% 16.9%	Reported excluding Currency	Reported excluding Currency & Acquisitions 7.8% 12.2%



% Change in Reported Net Revenues

Adjustments for Impact of Currency and Acquisitions

For the Years Ended December 31,

		2006											2005			ехс	luding Excise	Taxes	
	rted Net enues	Less Excise Taxes	Re ex	eported Net evenues cluding Excise Taxes		_ess rrency	Revenue E	eported Net venues cluding excise axes & arrency	Less Acquisi- tions	Re ex Exci Cu	oorted Net evenues ccluding ise Taxes, rrency & quisitions		Reported Net Revenues	Less Excise Taxes	Re ex	orted Net venues cluding se Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	23,745	\$ 15,869	\$	7,876	\$	(152)	\$	8,028	\$ -	\$	8,028	European Union	\$ 23,813	\$ 15,364	\$	8,449	(6.8)%	(5.0)%	(5.0)%
	10,012	4,387		5,625		(23)		5,648			5,648	EEMA	8,951	3,867		5,084	10.6%	11.1%	11.1%
	10,139	4,634		5,505		(179)		5,684	587		5,097	Asia	8,609	3,668		4,941	11.4%	15.0%	3.2%
	4,406	2,643		1,763		14		1,749	50		1,699	Latin America & Canada	3,943	2,400		1,543	14.3%	13.4%	10.1%
\$	48,302	\$ 27,533	\$	20,769	\$	(340)	\$	21,109	\$ 637	\$	20,472	PMI Total	\$ 45,316	\$ 25,299	\$	20,017	3.8%	5.5%	2.3%
																	% Chan	no in Poporto	d Operating
					20	006								2005				ge in Reported	
Ope Com	orted rating panies				L	ess	Op Con In exc	eported erating mpanies acome cluding arrency	Less Acquisi- tions	Op Co Ii ex Cu	eported perating mpanies ncome scluding rrency & quisitions			2005	Op Cor	eported perating mpanies ncome			
Ope Com	rating panies				L	_ess	Op Con In exc	erating npanies ncome cluding	Acquisi-	Op Co Ii ex Cu	perating mpanies ncome ccluding rrency &			2005	Op Cor	erating npanies	<u>c</u>	ompanies Incompanies Incompani	Reported excluding Currency &
Ope Com	rating panies come				L	_ess rrency	Op Con In exc	erating mpanies acome cluding arrency	Acquisi-	Op Co Ii ex Cu	perating mpanies ncome coluding rrency & quisitions	European Union		2005	Op Cor	perating mpanies ncome 3,890	Reported (10.0)%	Reported excluding Currency	Reported excluding Currency & Acquisitions
Ope Com Inc	rating panies come 3,500 2,080				L Cui	Less rrency 2 10	Op Con In exc	inpanies income cluding irrency 3,498 2,070	Acquisitions	Op Co In ex Cu Acq	perating mpanies ncome coluding rrency & quisitions 3,498 2,070	EEMA		2005	Op Cor Ir	operating mpanies accome 3,890 1,664	Reported (10.0)% 25.0%	Reported excluding Currency	Reported excluding Currency & Acquisitions (10.1)% 24.4%
Ope Com Inc	rating panies come 3,500 2,080 1,847				L Cui	_ess rrency 2 10 (189)	Op Con In exc	and the second s	Acquisitions \$ - 219	Op Co In ex Cu Acq	perating mpanies ncome coluding rrency & quisitions 3,498 2,070 1,817	EEMA Asia		2005	Op Cor Ir	3,890 1,664 1,801	Reported (10.0)% 25.0% 2.6%	Reported excluding Currency (10.1)% 24.4% 13.0%	Reported excluding Currency & Acquisitions (10.1)% 24.4% 0.9%
Ope Com Inc	rating panies come 3,500 2,080				L Cui	Less rrency 2 10	Op Con In exc Cu	inpanies income cluding irrency 3,498 2,070	Acquisitions	Op Co II ex Cu Acq	perating mpanies ncome coluding rrency & quisitions 3,498 2,070	EEMA		2005	Op Cor Ir	operating mpanies accome 3,890 1,664	Reported (10.0)% 25.0%	Reported excluding Currency	Reported excluding Currency & Acquisitions (10.1)% 24.4%



% Change in Reported Net Revenues

Adjustments for Impact of Currency and Acquisitions

For the Years Ended December 31,

_					20	05								2004			exc	luding Excise	Taxes
	orted Net	Less Excise Taxes	R e:	Reported Net evenues xcluding Excise Taxes		.ess rrency	Re exc E Ta	ported Net venues cluding excise axes & arrency	Less Acquisi- tions	Re ex Exci Cu	orted Net evenues cluding se Taxes, rrency & uisitions		Reported Net Revenues	Less Excise Taxes	Re	orted Net venues cluding se Taxes	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
\$	23,813	\$ 15,364	\$	8,449	\$	355	\$	8,094	\$ 10	\$	8,084	European Union	\$ 22,265	\$ 14,236	\$	8,029	5.2%	0.8%	0.7%
	8,951	3,867		5,084		81		5,003			5,003	EEMA	7,510	2,953		4,557	11.6%	9.8%	9.8%
	8,609	3,668		4,941		90		4,851	666		4,185	Asia	6,586	2,860		3,726	32.6%	30.2%	12.3%
	3,943	2,400		1,543		45		1,498	73		1,425	Latin America & Canada	3,276	1,983		1,293	19.3%	15.9%	10.2%
\$	45,316	\$ 25,299	\$	20,017	\$	571	\$	19,446	\$ 749	\$	18,697	PMI Total	\$ 39,637	\$ 22,032	\$	17,605	13.7%	10.5%	6.2%
																	% Chan	ge in Reported	d Operating
					20	05								2004				ge in Reported companies Inc	
O _l Co	eported perating mpanies ncome				ı	ess rrency	Op Con In exc	ported erating mpanies acome cluding	Less Acquisi- tions	Op Co Ii ex Cu	eported perating mpanies ncome cluding rrency & guisitions			2004	Op Cor	eported lerating mpanies acome			
O _l Co	erating mpanies				ı	.ess	Op Con In exc	erating npanies come cluding	Acquisi-	Op Co Ii ex Cu	perating mpanies ncome cluding rrency &	European Union		2004	Op Cor	erating npanies	c	ompanies Inc Reported excluding	Reported excluding Currency &
O _I Co I	perating mpanies ncome				L Cur	.ess rrency	Op Con In exc Cu	erating mpanies acome cluding arrency	Acquisi- tions	Op Co In ex Cu Acq	mpanies mpanies ncome cluding rrency & juisitions	European Union EEMA		2004	Op Cor Ir	nerating mpanies ncome	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
O _I Co I	perating mpanies ncome				L Cur	.ess rrency	Op Con In exc Cu	erating npanies ncome cluding nrency	Acquisitions 1	Op Co In ex Cu Acq	perating mpanies ncome cluding rrency & juisitions			2004	Op Cor Ir	perating mpanies ncome 3,350	Reported	Reported excluding Currency	Reported excluding Currency & Acquisitions
O _I Co I	mpanies ncome 3,890 1,664				L Cur	.ess rrency 194 30	Op Con In exc Cu	anpanies occure cluding orrency 3,696	Acquisitions \$ 1	Op Co In ex Cu Acq	perating mpanies mcome cluding rrency & uisitions 3,695 1,634	EEMA		2004	Op Cor Ir	oerating mpanies ncome 3,350 1,554	Reported 16.1% 7.1%	Reported excluding Currency	Reported excluding Currency & Acquisitions



Calculation of Total Debt to EBITDA and Net Debt to EBITDA Ratios (\$ in millions, except ratios)

(Unaudited)

			Marc 20					Year Ended ember 31, 2009
	April ^	~ December	January			months		
		2009	20	10	-	rolling		
Earnings before income taxes	\$	7,081	\$	2,492	\$	9,573	\$	9,243
Interest expense, net		639		223		862		797
Depreciation and amortization		660		223		883		853
EBITDA	\$	8,380	\$	2,938	\$	11,318	\$	10,893
					Ma	arch 31,	Dec	ember 31,
						2010		2009
Short-term borrowings					\$	1,050	\$	1,662
Current portion of long-term debt						151		82
Long-term debt						14,809		13,672
Total Debt					\$	16,010	\$	15,416
Less: Cash and cash equivalents						850		1,540
Net Debt					\$	15,160	\$	13,876
Ratios								
Total Debt to EBITDA						1.41		1.42
Net Debt to EBITDA						1.34		1.27



Calculation of Total Debt to EBITDA and Net Debt to EBITDA Ratios (\$ in millions, except ratios)

(Unaudited)

March 31,
2008

	April -	~ December	Janua	ary ~ March	12	months
		2007		2008		rolling
Earnings before income taxes	\$	7,033	\$	2,449	\$	9,482
Interest expense, net				75		75
Depreciation and amortization		585		201		786
EBITDA	\$	7,618	\$	2,725	\$	10,343

	March 31, 2008	
Short-term borrowings	\$	793
Current portion of long-term debt		104
Long-term debt		6,643
Total Debt	\$	7,540
Less: Cash and cash equivalents		1,231
Net Debt	\$	6,309

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Total Debt to EBITDA	0.73
Net Debt to EBITDA	0.61



Reconciliation of Reported Operating Income to Reported Operating Companies Income
Reconciliation of Reported Operating Companies Income to Adjusted Operating Companies Income
For the Years Ended December 31,

(\$ in millions, except volume in billions)
(Unaudited)

	2003	2007	2009
Reported Operating Income	\$ 6,195	\$ 8,894	\$ 10,040
Add back:			
Amortization of Intangibles & Corporate Expenses	91	49_	231
Reported Operating Companies Income	\$ 6,286	\$ 8,943	\$ 10,271
Add back:			
Asset Impairment & Exit Costs and Other	(45)	195	164
Adjusted Operating Companies Income	\$ 6,241	\$ 9,138	\$ 10,435
Cigarette Shipment Volume	735.8	848.6	864.0





Investor Day – LA & Canada Region Lausanne, June 23, 2010