

## Participation in Business and Trade Associations.

We belong to many carefully selected business and trade associations around the world. We work with these groups because they represent our industry and the larger business community in policy discussions on issues where we have a common interest or objective.

Our support to these organizations and groups complies with applicable laws and our own principles and practices, and we routinely evaluate our participation to ensure that the groups' objectives align with the long-term interests of PMI and its shareholders, and that their activities continue to reflect PMI's values and high standards of conduct. There are times when we may not agree with certain positions adopted by the organizations we support. In these instances, we may choose to withdraw our participation or support.

Advance approval is required before PMI or its affiliates become a member of, or renew a membership in, any organization that has a connection with government officials or political activity in the U.S. We also prohibit our membership dues or other contributions made in the U.S. to be used for political campaign-related activities.

PMI's Law and Compliance Department monitors, and our Corporate Audit Department audits, compliance with our internal principles and practices and our General Counsel and heads of our Compliance and Corporate Audit Departments regularly report to the Audit Committee of PMI's Board of Directors on compliance matters. We have also implemented periodic review and approval of our political and trade association expenditures by the Board's Nominating and Corporate Governance Committee.

See below for the list of business and trade associations in which PMI held a leadership role during 2021 by serving on the Board of Directors or Executive Committee of that organization, along with the top 10 memberships paid in 2021.

Aegean Exporters Association (Turkey)	Foodstuffs-chamber Slovakia
Aegean Industrialists and Businessmen Association (Turkey)	Foundation for Economic & Industrial Research (Greece)
Aegean Region Chamber of Industry (Turkey)	Hellenic American Chamber of Commerce (Greece)
ALCOMÉ (France)	Hellenic Federation of Enterprises (Greece)
Algerian Swiss Chamber of commerce and Industry	Hellenic Production (Greece)
All Russia Public Organization "Business Russia"	Hong Kong Genuine Goods Alliance
American Chamber of Commerce Armenia	Indonesia Chamber of Commerce
American Chamber of Commerce Belgium	International Fruit and Vegetable Alliance for the Promotion of Social Responsibility (Mexico)
American Chamber of Commerce Croatia	Interstate Tobacco Industry Union (Brazil)
American Chamber of Commerce Estonia	Investors' Forum (Lithuania)
American Chamber of Commerce France	ISPI (Italy)
American Chamber of Commerce in Albania	Joint Venture Association (Hungary)
American Chamber of Commerce in the Republic of N. Macedonia	Kazakhstan Foreign Investors' Council Association
American Chamber of Commerce Kosovo	Korea Tobacco Association
American Chamber of Commerce Serbia	Leningrad Region Chamber of Commerce and Industry
American Chamber of Commerce Tunisia	Lithuanian Business Confederation
American Chamber of Commerce Ukraine	Malaysian International Chamber of Commerce & Industry
American Malaysian Chamber of Commerce	National Association for Trademark Protection (Spain)
Anitec-Assinfrom (Italy)	National Association of Chemical Industry (Italy)
Anti-Counterfeit Association of Argentina	National Association of Manufacturers
Anti-counterfeit Institute (Italy)	National Business Association of Colombia
APINDO (Indonesia)	National Forum against Piracy (Brazil)
Association of Branded Goods Slovakia	National Manufacturers Association (Turkey)
Association of Foreign Investors (Dominican Republic)	National Manufacturing Association (Ukraine)
Association of Russian Corporate Media	National Tobacco Industry Association (Mexico)
Association of Trade Slovakia	OPORA ROSSII (Russia)
Beyond Gender Agenda (Germany)	Philippine Tobacco Institute
Brazilian Tobacco Industry Association	Portuguese Association for Corporate Communication
Bulgarian Association of Tobacco Industry	Portuguese Chamber of Commerce and Industry
Business Confederation of Portugal	Rio de Janeiro Tobacco Industry Union (Brazil)
Canadian Tobacco Manufacturers Council	Russian Forum of Donors
Catalyst (Turkey)	Russian Union of Industrialists and Entrepreneurs
Chamber of Commerce and Industry of canton Neuchâtel (Switzerland)	Society of European Public Affairs Professionals (Belgium)
Chamber of Industries and Production (Ecuador)	Spanish Tobacco Roundtable
Coalition on Tobacco Affairs (Hong Kong)	Stifterverband for promoting education, science and innovation (Germany)
Communication Switzerland	Swiss Chamber of Commerce (Indonesia)
Community of Interests Tobacco Industry (Germany)	Swiss Cigarette
Confederation of Industry of the Czech Republic	Swisscham Hungary
Confederation of Malaysian Tobacco Manufacturers	Thai Tobacco Trade Association
COPARMEX (Mexico)	The American Business Council (Pakistan)
Council of Competitiveness of Greece	Tobacco Association (Singapore)
Council of the Americas	Tobacco Community Alliance (Indonesia)
Dominican Republic Association of Industries	Tobacco Industry Chamber (Argentina)
Dominican Republic Cigarette Association	Tobacco Institute of Japan
Economiesuisse	Tobacco Institute of the Republic of China
Economy Lausanne region (Switzerland)	U.S. Chamber of Commerce
Ecuadorian Exporters Federation	US - Turkey Business Council
Eliminating Child Labor in Tobacco Growing Foundation	US ASEAN Business Council (Indonesia)
Employers' Union (Montenegro)	US-ASEAN Business Council (Singapore)
Ethics and Reputation Society (Turkey)	US-Russia Business Council
European Chamber of Commerce (Singapore)	Valore D (Italy)
Federation of Belgian Enterprises	White Cigarette Manufacturers Association (Indonesia)
Federation of Philippine Industries	