

Public Expose

Jakarta July 29, 2024

Forward-Looking and Cautionary Statements

- This presentation has been prepared by the management of PT Hanjaya Mandala Sampoerna Tbk. ("HMS") solely for use in connection with the presentation to public during the Public Expose and does not constitute or form part of an offer, solicitation, recommendation or invitation of any offer, to buy or subscribe for any securities, nor should it or any part of it form the basis of, or be relied in any connection with, any contract or commitment whatsoever. Further, nothing in this document should be construed as constituting legal, business, tax or financial advice.
- The information and opinions in this document are provided as at the date of this document (unless stated otherwise) and are subject to change without notice, its accuracy is not guaranteed and it may not contain all material or relevant information concerning HMS or its subsidiaries. Neither HMS nor any of its affiliates, advisors and representatives make any representation regarding, and assumes no responsibility or liability whatsoever (in negligence or otherwise) for, the accuracy or completeness of, or any errors or omissions in, any information contained herein nor for any loss howsoever arising from any use of these materials.
- This presentation and related discussion may contain projection of future results and other forward-looking statements. These statements can be recognized by the use of words such as "expects", "plans", "will", "estimates", "projects", "intends" or words of similar meaning. Achievement of projected results is subject to risks, uncertainties and inaccurate assumptions, and HMS is identifying important factors that, individually or in the aggregate, could cause actual results to differ materially from those contained in any forward-looking statements made by HMS.
- HMS' business risks include: excise tax increases and discriminatory tax structures; increasing marketing and regulatory restrictions that could reduce our competitiveness, eliminate our ability to communicate with adult consumers, or ban certain of our products in certain markets or countries; health concerns relating to the use of tobacco and other nicotine-containing products and exposure to environmental tobacco smoke; litigation related to tobacco use and intellectual property; intense competition; the effects of global and individual country economic, regulatory and political developments, natural disasters and conflicts; the impact and consequences of Russia's invasion of Ukraine; changes in adult smoker behavior; the impact of COVID-19 on HMS' business; lost revenues as a result of counterfeiting, contraband and cross-border purchases; governmental investigations; unfavorable currency exchange rates and currency devaluations, and limitations on the ability to repatriate funds; adverse changes in applicable corporate tax laws; adverse changes in the cost, availability, and quality of tobacco and other agricultural products and raw materials, as well as components and materials for our electronic devices; and the integrity of its information systems and effectiveness of its data privacy policies. HMS' future profitability may also be adversely affected should it be unsuccessful in its attempts to produce and commercialize reduced-risk products or if regulation or taxation do not differentiate between such products and cigarettes; if it is unable to successfully introduce new products, promote brand equity, enter new markets or improve its margins through increased prices and productivity gains; if it is unable to expand its brand portfolio internally or through acquisitions and the development of strategic business relationships; if it is unable to attract and retain the best global talent, including women or diverse candidates; or if it is unable to successfully integrate and realize the expected benef
- HMS cautions that the foregoing list of important factors is not a complete discussion of all potential risks and uncertainties. HMS does not undertake to update any forward-looking statement that it may make from time to time, except in the normal course of its public disclosure obligations.







Agenda

External Environment

Sampoerna Business Performance, Strategy and Initiatives

Sampoerna Untuk Indonesia

Wrap up



Agenda

External Environment

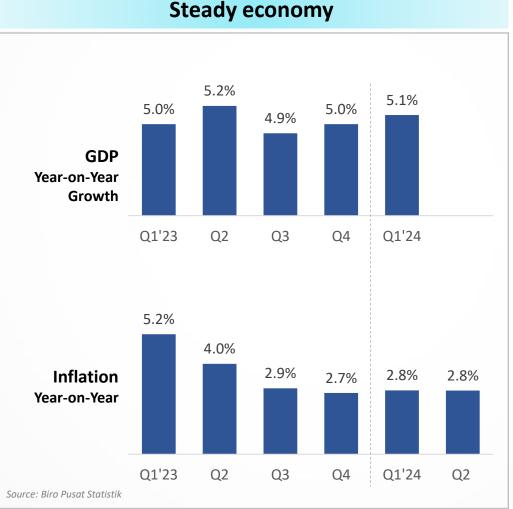
Sampoerna Business Performance, Strategy and Initiatives

Sampoerna Untuk Indonesia

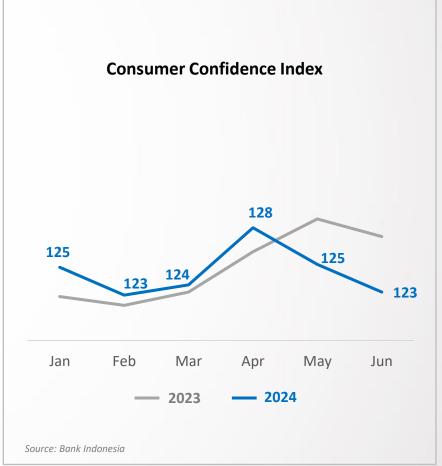
Wrap up

Steady economic growth in the shadow of weakening purchasing power

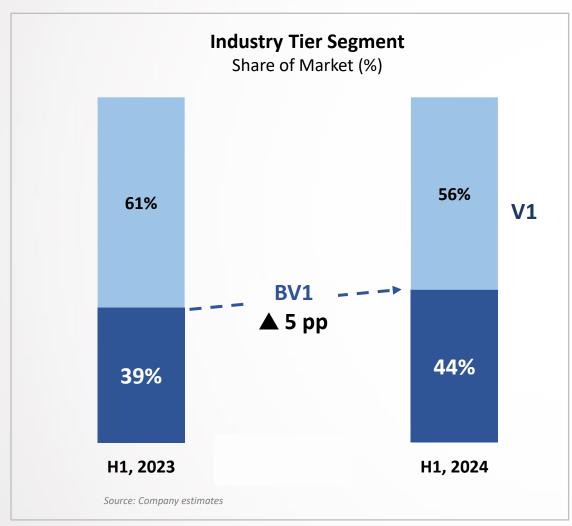


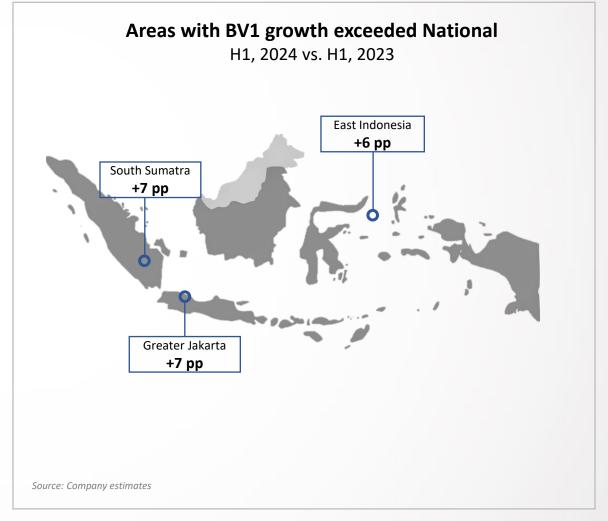


Consumer demand remains soft



Tobacco industry is impacted by downtrading

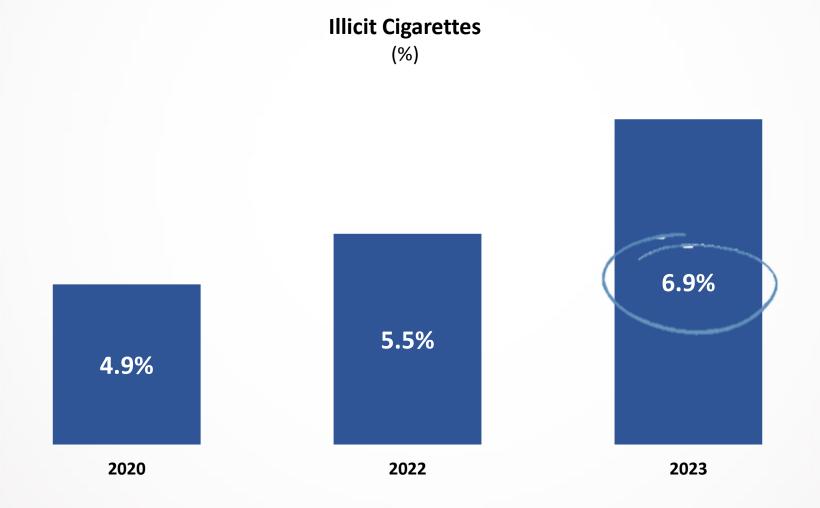




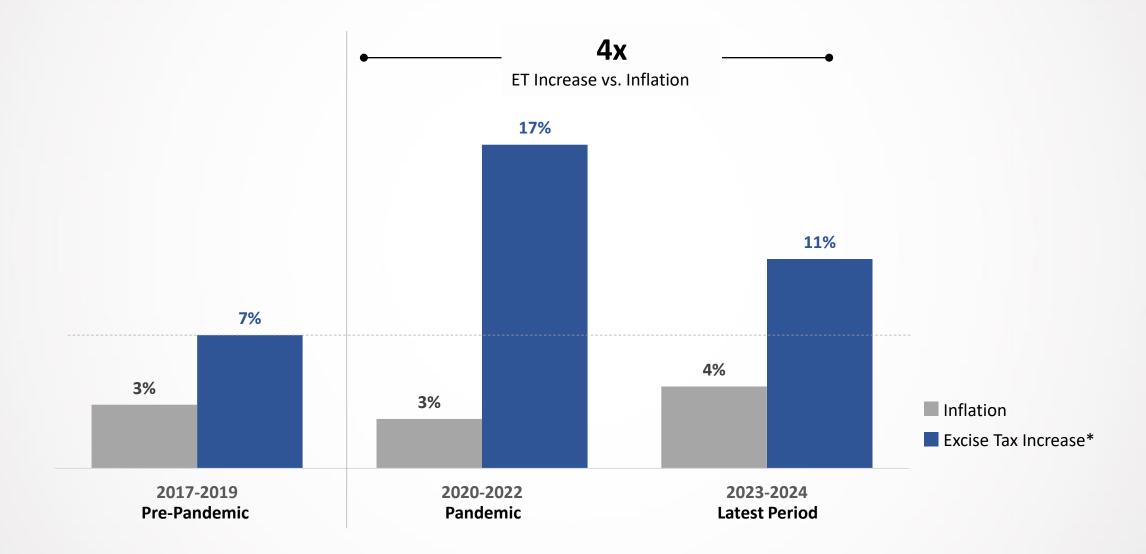
Vote:

"V1" stands for Volume Tax Tier 1 defined as annual production volume per cigarette category of more than 3 billion units (for Machine-made White or SPM) and 2 billion units (for Hand-rolled Kretek or SKT) for total company and affiliated companies "BV1 or Below-V01" stands for Below-Volume Tier 1 defined as annual production volume per cigarette category of less than 3 billion units (for Machine-made White or SPM) and 2 billion units (for Hand-rolled Kretek or SKT) for total company and affiliated companies

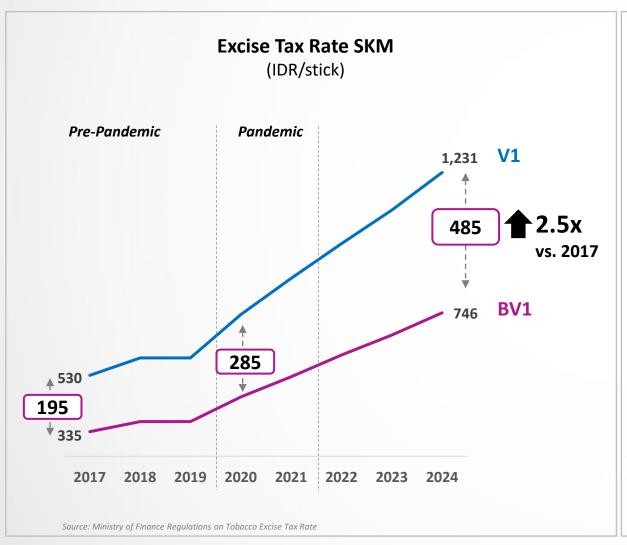
..and illicit cigarettes have increased almost 50% since 2020

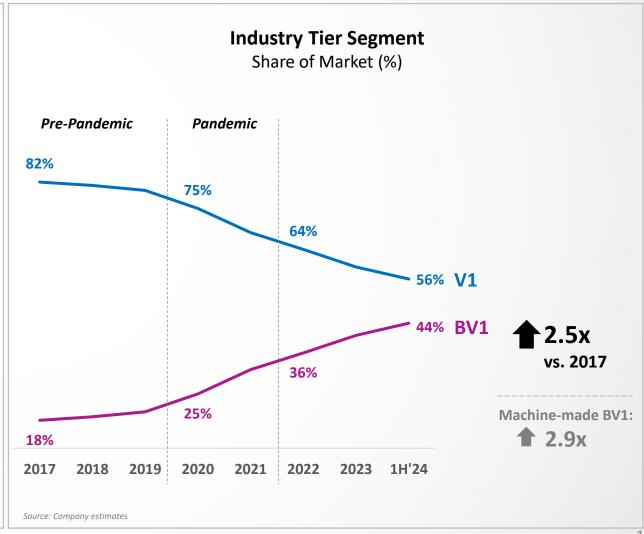


... impacted by double-digit excise tax increases beyond inflation



..and widening excise tax gap between Volume Tier 1 (V1) and Below Volume Tier 1 (BV1) segments







Agenda

External Environment

Sampoerna Business Performance, Strategy and Initiatives

Sampoerna Untuk Indonesia

Wrap up

Sampoerna #1 player in the Indonesian tobacco industry with 27% share of market in H1 2024; however performance was unfavorably impacted by industry dynamics

	<u>H1, 2024</u>	<u>Variance Year-on-Year</u>
Volume (Billion units)	39.9	-3%
Net Revenues (IDR Trillion)	57.8	+3.0%
Net Profit (IDR Trillion)	3.3	-11.6%
Taxes* (IDR Trillion)	40.0	-8.2%

Key strategy and initiatives to drive growth

Multi-category with solid portfolio across segment and continuous innovation

- Gaining share of segment in V1
 - Leading in machine-made kretek low tar (SKM LT) and machine-made white (SPM) cigarette segments
 - Expanding in machine-made kretek high tar (SKM HT) cigarette segment
 - Growing labor-intensive hand-rolled kretek (SKT) cigarette segment
- Accelerating our smoke-free product journey

Strong route to market powered by digital

Leading in SKM LT and SPM segments Driving equity in machine-made portfolio

Campaign



Portfolio



New Product Launch

June 2024

Activation





Expanding in SKM HT segment

Campaign Activation







Growing labor-intensive SKT segment Leading in SKT with our heritage brand





PERINGATAN:

KARENA MEROKOK, SAYA TERKENA KANKER TENGGOROKAN. LAYANAN BERHENTI MEROKOK (0800-177-6565)



Growing labor-intensive SKT segment

Portfolio

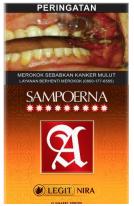
Campaign

New SKT products Q2'24













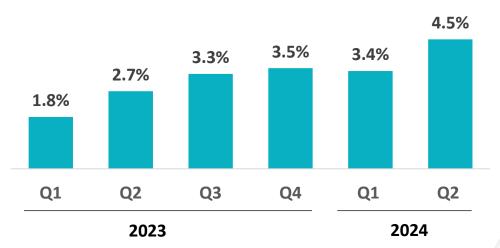
PERINGATAN:KARENA MEROKOK, SAYA TERKENA KANKER TENGGOROKAN. LAYANAN BERHENTI MEROKOK (0800-177-6565)



Delivering smoke-free products growth through innovation and expansion

- Expanded commercialization to targeted areas in new cities
- Over 150,000 estimated IQOS legal age users (18+)
- Strong underlying momentum in Urban Jakarta

Share of Market in Urban Jakarta



Source: Company estimates. Note: Urban Jakarta represents West, Central and South Jakarta which include an estimated 1.5 million Legal Age Nicotine Users





Our Smoke-free Products journey: Terea with Clove



18+) Produk ini tidak bebas risiko dan mengandung nikotin yang menyebabkan ketergantungan. Hanya diperuntukkan bagi pengguna dewasa (18+).



Produk ini tidak bebas risiko dan mengandung nikotin yang menyebabkan ketergantungan. Hanya diperuntukkan bagi pengguna dewasa (18+).



Partners with hundreds of local entrepreneurs



Strong route to market engines for multicategory, powered by digital ecosystem, with capable and energized commercial forces



Capable and Energized Commercial Forces as the Foundation



Agenda

External Environment

Sampoerna Business Performance, Strategy and Initiatives

Sampoerna Untuk Indonesia

Wrap up



One of the public listed companies with **biggest employees** in Indonesia

Multiplier effect to hundreds of thousand employment through our indirect employment

Sustainability at the core of Sampoerna



- Energy efficiency and emission reduction
- Water management
- Waste management





- Sales, marketing, and adult consumers communications
- Product innovation for better alternative
- Socioeconomic well-being in our supply chain and communities
- Healthy and fair working environment





- Business integrity
- Sustainable supply chain management
- Respect for human rights





Youth Smoking Prevention Program

Providing information and material on preventing access to tobacco and nicotine products to children

covering

1.5 million

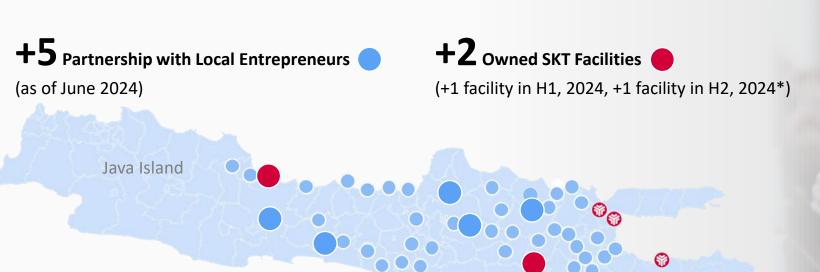
retail partners and points of sales across Indonesia



Partnership with Tobacco and Clove Farmers with Good Agricultural Practice (GAP) Standards

Child labor prevention, promoting safety in farm, waste bank, forest compensation

New SKT facilities in 2024 adding thousands of employment



Total Employees >90,000

~90% in SKT facilities

(direct and indirect)



Continuously supporting MSMEs for Indonesia



>250,000

>6,300

SRC Stores

Mitra SRC

Impact for Indonesia

IDR **236** Trillion/year SRC Store Revenue

11.36%

of GDP Retail Sector1)

Impact on Local business

+42[%] Stores revenue

77% Stores have additional businesses

90% Stores have implemented digitalization

Impact on Community

MSME product revenue at SRC "Pojok Lokal"

IDR **5.65** Trillion/year

40% higher vs. non-SRC stores

51% Stores have absorbed employment

Source: SRC Impact for Indonesia (2023) from Kompas Gramedia (KG) Media's Research. Note: 1) GDP Retail Sector (Wholesale and Retail Trade, Non-Cars and Bicycles) in 202.



>72,000

Training participants

>100 Cities/ regencies
Training coverage





Investment in Smoke-free Products Facilities

January 2023

Inaugurated the smoke-free products

production facility in Karawang, West Java

for domestic and export market

Q3 2023

R&D Laboratory facilities specifically for smoke-free products, creating highly specialized skilled employments

Total investment in smoke-free products

~USD 300 million

(up to 2023)

Substantial footprint across the value chain and continuous investments in Indonesia inline with country's priority to enhance downstreaming

Period as of June 2024

Owned Facilities

6 hand-rolled facilities (SKT)

2 machine-made facilities (SKM)

1 Smoke-free products facility and R&D laboratory

Partnership with Local Entrepreneurs

43

>90,000 Employees
(Direct* & Indirect)

~USD **6.4** billion Total Investment (2005 – 2023)

~30
Export Destination

We are recognized through awards and certifications



















		CERTIFIED EXCELLENCE IN EMPLOYEE CONDITIONS CERTIFIED EXCELLENCE IN EMPLOYEE CONDITIONS CERTIFIED
CORPORATE	MSME	PEOPLE
Linkedin Top Company	The Best Social Value Program in Traditional Retail Shop	Equal Salary Certified
Fortune 100	Best Indonesia Company with MSMEs Development Program	Top Employer Award 2024
Indonesia Corporate Reputation Awards 2023	Korporasi Peduli Kapasitas dan Mutu UMKM	HR Excellence Award
Most Valuable Company 2023 (Times Indonesia)	Best Impact in Local Empowerment of the Year (Mata Lokal)	
Indonesia Living Legend Awards 2024		
Perusahaan Rokok Terbaik (Bisnis Indonesia)		

INNOVATION	COMMERCIAL, BRAND & DIGITAL	ENVIRONMENT
The Value Creation Awards	Indonesia Top Digital PR Award 2024	Waste4Change Award
ASEAN Enterprise Innovation Award	Sales Team Team Champions 2023 (SWA)	East Java Governor Award (Environment Report)
Anugerah Bapeten	Indonesia Customer Experience Champions 2023 (SWA)	
	Best Digital Campaign: Entrepreneurship (Mata Lokal)	



Agenda

External Environment

Sampoerna Business Performance, Strategy and Initiatives

Sampoerna Untuk Indonesia

Wrap up

Ensure sustainability of legal tobacco industry

Alignment with government's agenda to support optimalization of state revenue from excise while ensuring the protection of employment, the sustainability of legal tobacco industry players, and promote innovation in the industry

- Multi-year excise tax policy with moderate excise tax increase based on clear economic parameters (such as inflation rate) and considering adult consumers purchasing power
- Continue current policy direction to safeguard the labor intensive SKT segment
- Address continuous downtrading trend to ensure optimum excise revenue and sustainability across tobacco players
- Excise policy based on risk-profile to promote innovation in tobacco industry



Strong fundamentals for long term value in Indonesia

- Respected Company with 111 years of presence
- Retaining leadership in Indonesia tobacco industry
- Multi-category with solid portfolio across segment and continuous innovation
- Strong route to market and substantial footprint

Under 'Sampoerna Untuk Indonesia', we will continue to thrive with sustainability at the core of our business, creating value for the betterment of Indonesia



Public Expose

Jakarta July 29, 2024